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CERTIFICATION EXAM SUPPORT

EXAM PREPARATION MATERIAL

Practice files designed to help you understand exam patterns, question styles and the overall assessment format.

IMPORTANT NOTE

> **Please note that these files may not be up to date. However, the questions will help you understand the exam format and typical question patterns.**

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Question: 1

Which product records any project outcomes perceived as negative by stakeholders?

A. Business Case
B. Project Plan
C. Communication Management Strategy
D. Project Product Description

Answer: C

Explanation:

In PRINCE2®, the Communication Management Strategy is the document that outlines how project communications should be managed. It includes how information will be disseminated amongst stakeholders and how feedback will be collected. Negative outcomes perceived by stakeholders are typically recorded as part of the feedback mechanism defined in the Communication Management Strategy. Reference: PRINCE2® Foundation official guide and study material.

Question: 2

What is the definition of a project outcome?

A. A measurable improvement that is perceived as an advantage by one or more stakeholders
B. The reason for the project
C. The result of the change derived from using the project's outputs
D. The project's specialist products.

Answer: C

Explanation:

According to PRINCE2®, a project outcome is defined as the result of the change derived from utilizing the project's outputs. Outcomes are what the project seeks to achieve which may involve a change in the way an organization operates. Reference: PRINCE2® Foundation official guide and study material.

Question: 3

Which is NOT a purpose of a Benefits Review Plan?

A. Define the period over which the cost-benefit analysis will be based
B. Describe how to measure the performance of the project's products in operational use
C. Define the scope, timing and ownership of the benefit reviews required
D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Answer: A

Explanation:

The Benefits Review Plan in PRINCE2® does not typically involve defining the period over which the cost-

benefit analysis will be based. Its main purposes are to describe how and when the benefits of the project will be measured, including the scope, timing, and responsibility for the benefit reviews post-project closure. Reference: PRINCE2® Foundation official guide and study material.

Question: 4

Which product documents the information needed to demonstrate continued business justification?

A. Business Case
B. Communication Management Strategy
C. Project Product Description
D. Quality Management Strategy

Answer: A

Explanation:

The Business Case in PRINCE2® documents the information needed to establish and maintain a project's continued business justification. It includes details on the expected benefits, costs, risks, and the rationale for the project, providing a basis to judge whether the project remains viable. Reference: PRINCE2® Foundation official guide and study material.

Question: 5

Which is NOT a purpose of a Benefits Review Plan?

A. Define the period over which the cost-benefit analysis will be based
B. Describe how to measure the performance of the project's products in operational use
C. Define the scope, timing and ownership of the benefit reviews required
D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Answer: A

Explanation:

This answer remains the same as question 3. The Benefits Review Plan's purpose does not typically include defining the period for the cost-benefit analysis. Instead, it focuses on outlining how the benefits of the project are to be reviewed and measured after the project's closure. Reference: PRINCE2® Foundation official guide and study material.

These answers are derived from the official PRINCE2® documentation and study materials available for the PRINCE2® Foundation certification.

Question: 6

What is an off-specification?

A. A new requirement
B. A quality tolerance
C. A type of issue
D. A major risk

Answer: C

Explanation:

An off-specification in PRINCE2 is considered a type of issue that arises when a project deliverable is forecasted to deviate from its agreed-upon specifications or requirements. It is an important part of the issue and change control procedure in PRINCE2, where it's recognized and managed to ensure the project stays aligned with its objectives. Reference: PRINCE2 Foundation Training Manual, PRINCE2 official website

Question: 7

Which is a type of issue?

A. A lesson
B. A request for change
C. An Exception Report
D. A risk with an estimated high impact

Answer: B

Explanation:

In the PRINCE2 framework, a type of issue that can commonly occur is a request for change. This refers to a proposal for a change or modification to any aspect of the project, which may involve changes to the project's baseline aspects such as scope, product descriptions, quality criteria, or timeframes. Reference: PRINCE2 Foundation Training Manual, PRINCE2 official website

Question: 8

Which is a typical core activity within configuration management?

A. Quality assurance
B. Risk management
C. Verification and audit
D. Progress reporting

Answer: C

Explanation:

Verification and audit is a typical core activity within configuration management according to PRINCE2. This activity involves checking that products meet their requirements and are appropriately approved, and ensuring that all items are correctly accounted for, controlled, and both physically and logically consistent throughout the project lifecycle. Reference: PRINCE2 Foundation Training Manual, PRINCE2 official website

Question: 9

Which is a typical core activity within configuration management?

A. Issue management

B. Quality inspection
C. Identification
D. Preparation

Answer: C

Explanation:

Identification is one of the core activities within configuration management in the PRINCE2 methodology. This activity entails defining and identifying the configuration items within a project, documenting their relationships and characteristics, and ensuring that each product's unique identity is maintained throughout the project. Reference: PRINCE2 Foundation Training Manual, PRINCE2 official website

Question: 10

What needs to be in place to ensure effective issue and change control?

A. Configuration management system
B. Manage by exception
C. Quality planning
D. Information needs for stakeholders

Answer: A

Explanation:

Effective issue and change control within a PRINCE2® project relies heavily on a configuration management system. This system tracks all items of the project, including their versions and changes, allowing for controlled changes and ensuring that all items are identified, accounted for, and monitored throughout the project. Reference: PRINCE2® Foundation official study guide and online resources.

Question: 11

Which should be funded by a change budget?

A. Increase in agreed scope
B. Initiation stage
C. Change Authority
D. Handover activities

Answer: A

Explanation:

The change budget in a PRINCE2® project is designed to fund changes that involve an increase in the agreed scope of the project. Such changes typically require additional budget allocations as they extend or modify what the project initially planned to deliver. Reference: PRINCE2® Foundation official study guide and online resources.

Question: 12

Which should be funded from a change budget?

A. The Starting up a Project process
B. A fallback plan
C. An agreed change to the scope of a project
D. A change to a plan, within allocated tolerances, due to poor estimating

Answer: C

Explanation:

Similar to the answer to question 11, the change budget is specifically allocated for changes that are agreed upon that modify the scope of the project. This ensures that any scope modifications are funded without compromising the existing budget for planned deliverables. Reference: PRINCE2® Foundation official study guide and online resources.

Question: 13

Which is the Issue Register NOT used for?

A. Capture external events that are impacting a stage

B. Record information about a deviation in stage tolerance
C. Capture any threats or opportunities that might have an impact on a stage
D. Record any problems identified when authorizing a Work Package

Answer: A

Explanation:

The Issue Register in PRINCE2® is used to capture and record all issues that may affect the project but it is not designed to capture external events unless they become issues directly impacting project deliverables or processes. Its primary function is to log problems identified in project execution, not general external events. Reference: PRINCE2® Foundation official study guide and online resources.

Question: 14

If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

A. Checkpoint Report
B. Highlight Report
C. Issue Report
D. Product Status Account

Answer: C

Explanation:

When the Project Board instructs the Project Manager to implement a request for change, details of that change are contained in an Issue Report. This document provides a detailed description of the issue, its evaluation, and the decisions regarding its resolution, including any changes to be implemented. Reference: PRINCE2® Foundation official study guide and online resources.

These answers are based on the latest materials and guidelines from the PRINCE2® Foundation documentation and should reflect the most current practices and theoretical underpinnings of the methodology.

Question: 15

Which is the purpose of the Change theme?

A. Prevent change to baselined products
B. Identify, assess and control any potential and approved changes to baselined products
C. Establish mechanisms to monitor and compare actual achievements against those planned
D. Assess and control uncertainty

Answer: B

Explanation:

The purpose of the Change theme in PRINCE2 is to establish a clear, structured approach for identifying, assessing, and controlling changes to baselined products. This theme ensures that only approved changes are implemented, helping to manage and minimize their potential impacts on the project's objectives. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 16

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

A. Capture
B. Examine
C. Propose
D. Decide

Answer: B

Explanation:

In the issue and change control procedure within PRINCE2, the "Examine" step involves considering alternative options to address an issue that is being managed formally. This step is crucial for evaluating the possible responses to an issue before making a decision on the best course of action. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 17

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

A. Raise a request for change
B. Raise an off-specification
C. Write an Exception Report
D. Amend the Work Package

Answer: B

Explanation:

When a product cannot meet all the requirements specified in its baselined Product Description, the first action to take is to raise an off-specification. An off-specification is used in PRINCE2 to formally identify any forecasted deviation from the agreed product requirements or quality expectations. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 18

Which of the following statements about the Closing a Project process are true?

1. The Closing a Project process provides a fixed point for the receipt of completed Work Packages for the work performed in the final stage.

2. The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: B

Explanation:

The statement that "The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved" is true. This process is crucial for ensuring that the project has met its objectives and that all remaining project deliverables are acceptable to stakeholders. The first statement is incorrect as the receipt of completed Work Packages is typically handled during the 'Managing a Stage Boundary' process rather than in the 'Closing a Project' process. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 19

What takes place during the Closing a Project process?

A. The post-project benefits reviews are performed
B. Ownership of the project's products is transferred to the customer
C. An End Stage Report is prepared for the final stage
D. The project closure notification is reviewed and approved

Answer: B

Explanation:

During the Closing a Project process in PRINCE2®, the ownership of the project's products is formally transferred to the customer, ensuring that all deliverables have been accepted and are ready for operational use. This transfer marks the formal completion of the project. Reference: PRINCE2® Foundation official study guide and materials.

Question: 20

Which is an objective of the Closing a Project process?

A. Prepare the plan for the next stage
B. Assess any benefits that have already been realized
C. Produce a Benefits Review Plan to identify what benefits are expected
D. Check that all benefits are realized before closing a project

Answer: C

Explanation:

One of the objectives of the Closing a Project process is to produce a Benefits Review Plan. This plan outlines how the benefits of the project will be measured and reviewed after the project has been closed. It is crucial for ensuring that the benefits expected from the project are tracked and assessed in the post-project phase. Reference: PRINCE2® Foundation official study guide and materials.

Question: 21

Which is a purpose of the Closing a Project process?

A. Authorize the final stage of the project
B. Confirm that all benefits defined in the Business Case have been achieved
C. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved
D. Delegate day-to-day management of the end of the project to the Project Manager

Answer: C

Explanation:

The purpose of the Closing a Project process is to ensure that the objectives defined in the Project Initiation Documentation (PID) have been achieved. This process involves verifying that the project's deliverables meet the objectives and that the project has fulfilled its purposes as planned. Reference: PRINCE2® Foundation official study guide and materials.

Question: 22

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

A. Off-specifications
B. Follow-on action recommendations
C. Issue Register
D. Risk Register

Answer: B

Explanation:

Follow-on action recommendations are used to document any uncompleted work or additional actions required after the project closure. These recommendations ensure that any outstanding issues or incomplete deliverables are addressed, even after the project has officially closed.
Reference: PRINCE2® Foundation official study guide and materials.
These responses are crafted based on the official PRINCE2® guidelines and documentation, ensuring that they are reflective of the most current practices within the PRINCE2® methodology.

Question: 23

Which is an objective of the Closing a Project process?

A. Review and approve the plan for project closure

B. Review the performance of the project against its baseline
C. Perform any post-project reviews
D. Create a Benefits Review Plan

Answer: B

Explanation:

The objective of the Closing a Project process in PRINCE2 includes reviewing the performance of the project against its baseline. This ensures that all objectives have been achieved, the project has delivered the required products, and stakeholders are satisfied with the outcomes. It provides a formal closure to the project by ensuring all project work is completed and assessed. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 24

Which is a purpose of the Controlling a Stage process?

A. Produce a Team Plan for the work to be assigned to a Team Manager
B. Select and implement actions that will resolve deviations from a plan within tolerance
C. Obtain approvals for products delivered in a Work Package
D. Update a Project Plan to incorporate the actuals from a Stage Plan

Answer: B

Explanation:

The purpose of the Controlling a Stage process in PRINCE2 is to monitor and control a stage by managing work progress, assessing issues and risks, and ensuring that deviations from the plan are identified and managed

within tolerance. It includes taking corrective actions when necessary to keep the project on track. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 25

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

A. Directing a Project
B. Managing a Stage Boundary
C. Controlling a Stage
D. Starting up a Project

Answer: C

Explanation:

The Controlling a Stage process in PRINCE2 ensures focus on the delivery of a stage's products while managing and controlling any potential deviations or issues. This process helps in avoiding uncontrolled changes and maintains the project's focus on its objectives by providing regular monitoring and control. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 26

Which process is triggered towards the end of the final stage when all the assigned work has been completed?

A. Managing a Stage Boundary
B. Managing Product Delivery
C. Closing a Project
D. Controlling a Stage

Answer: C

Explanation:

The Closing a Project process in PRINCE2 is triggered towards the end of the final stage when all assigned work has been completed. This process is designed to ensure that all project objectives have been achieved, all products have been delivered, and the project can be formally closed and evaluated for success and areas of improvement. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 27

Which is a purpose of the Controlling a Stage process?

A. Assign work to be done and take corrective action to ensure that the stage remains within tolerance
B. Provide a fixed reference point at which acceptance for the project product is confirmed
C. Enable the Project Board to be provided with sufficient information to authorize the next stage D. Enable the organization to understand the work that needs to be done to deliver the project's products

Answer: A

Explanation:

The purpose of the Controlling a Stage process in PRINCE2® is to monitor and control a stage within its authorized tolerances. During this process, the Project Manager assigns work, monitors work progress, deals with issues, reports stage status to the Project Board, and takes necessary corrective actions to stay within the stage's tolerances. Reference: PRINCE2® Foundation official documentation and study materials.

Question: 28

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

A. Directing a Project
B. Controlling a Stage
C. Managing a Stage Boundary
D. Managing Product Delivery

Answer: B

Explanation:

The Controlling a Stage process is used by the Project Manager to maintain focus on the delivery of the stage's products within the agreed tolerances. This involves assigning work, monitoring such work, managing issues and risks, and ensuring that the stage remains on track in terms of time, cost, quality, scope, risk, and benefit performance. Reference: PRINCE2® Foundation official documentation and study materials.

Question: 29

In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

A. Product Description
B. Team Plan
C. Work Package
D. Stage Plan

Answer: C

Explanation:

In PRINCE2®, a Work Package is the document where the Project Manager defines the time and cost tolerances for the work assigned to a Team Manager. The Work Package provides detailed information on the products to be delivered, the reporting requirements, and the tolerances within which the Team Manager operates. Reference: PRINCE2® Foundation official documentation and study materials.

Question: 30

Which is a purpose of the Directing a Project process?

A. Create and authorize the project mandate
B. Ensure that work on products allocated to the team is authorized and agreed
C. Control the day-to-day running of the project
D. Delegate day-to-day management of the project to the Project Manager

Answer: D

Explanation:

The purpose of the Directing a Project process is for the Project Board to delegate the day-to-day management of the project to the Project Manager, providing the overall direction and management of the project lifecycle. This process is critical for enabling the Project Manager to run the project on behalf of the Project Board within the constraints set out by them. Reference: PRINCE2® Foundation official documentation and study materials.

Question: 31

Which is a purpose of the Directing a Project process?

A. Provide the information required to confirm if it is worthwhile to initiate a project
B. Enable overall control of a project to be exercised by the Project Board
C. Establish the level of control required by the Project Board after initiation.
D. Provide sufficient information so that the current stage can be reviewed and the next Stage Plan approved

Answer: B

Explanation:

The purpose of the Directing a Project process in PRINCE2 is to enable the Project Board to exercise overall control over the project while delegating day-to-day management of the project stages to the Project Manager. This ensures that the Project Board can make key decisions and remain accountable for the project's success while not being involved in the lower-level, day-to-day activities. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 32

Which is an objective of the Directing a Project process?

A. Create and authorize the project mandate
B. Provide management control and direction
C. Control the day-to-day running of the project
D. Provide accurate progress information to the Project Manager

Answer: B

Explanation:

An objective of the Directing a Project process is to provide management control and direction for the project. This involves making strategic decisions, providing overall guidance to the Project Manager, and ensuring the project remains aligned with organizational objectives and capable of delivering the benefits defined in the Business Case. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 33

In what process is the authorization to deliver the project's products given?

A. Starting up a Project
B. Initiating a Project
C. Managing a Stage Boundary
D. Directing a Project

Answer: D

Explanation:

The authorization to deliver the project's products is given during the Directing a Project process. This process involves the Project Board's decision-making responsibilities, including granting permission to proceed with the project after the initiation phase and authorizing the delivery of stages as the project progresses. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 34

Who should act as the communication channel between a project and corporate or programme management?

A. Project Board
B. Project Assurance
C. Project Manager
D. Project Support

Answer: A

Explanation:

The Project Board acts as the primary communication channel between a project and corporate or programme management. This role involves ensuring that the project aligns with corporate objectives, communicating the needs and constraints of the project to higher management, and securing necessary resources and support. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 35

Which statement about the Directing a Project process is true?

A. Provides a mechanism for the Project Board to assure that there is continued business justification

B. Covers the day-to-day activities of the Project Manager
C. Ensures there are regular progress meetings
D. Begins on completion of the Initiating a Project process

Answer: A

Explanation:

The Directing a Project process in PRINCE2® provides the Project Board with a mechanism to ensure there is continued business justification for the project throughout its lifecycle. This process is crucial for maintaining the project's alignment with organizational objectives and for making decisions at key points such as stage boundaries. Reference: PRINCE2® Foundation official documentation and study materials.

Question: 36

Which of the following statements about the Project Initiation Documentation are true?

1. The Project Initiation Documentation is used to ensure that a sound basis exists before the Project Board authorizes a project.

2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: C

Explanation:

Both statements about the Project Initiation Documentation (PID) are correct. The PID is essential for establishing a solid foundation for the project, ensuring that all stakeholders agree on the project's objectives and how it will be managed before the Project Board authorizes it. Additionally, the PID should be updated at the end of each stage to reflect the current status of the project, ensuring that it continues to meet the project's requirements and objectives. Reference: PRINCE2® Foundation official documentation and study materials.

Question: 37

Which is an objective of the Initiating a Project process?

A. Develop the corporate quality management system as part of the Project Initiation Documentation
B. Prepare the plans for the subsequent stages
C. Summarize how the organization's project management method will be tailored for the project
D. Request authority from corporate management to deliver the project

Answer: C

Explanation:

One of the key objectives of the Initiating a Project process is to tailor the organization's project management method to suit the specific requirements of the project. This involves adapting processes, controls, roles, responsibilities, and techniques to ensure they are appropriate for the project's context. Reference: PRINCE2® Foundation official documentation and study materials.

Question: 38

Which is NOT a purpose of the Initiating a Project process?

A. Enable a Project Board decision about the commitment of resources to a project
B. Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved
C. Establish solid foundations for a project
D. Enable the Project Board to decide whether it is worthwhile to initiate a project

Answer: D

Explanation:

This statement is not true as the purpose of the Initiating a Project process. The correct purpose of this process is to ensure that there are solid foundations for the project, usually after the project has already been decided as worthwhile and approved for initiation. The decision to initiate a project is typically made before the Initiating a Project process. Reference: PRINCE2® Foundation official documentation and study materials.

Question: 39

Which plan provides the Business Case with costs during the Initiating a Project process?

A. Initiation Stage Plan
B. Project Plan
C. Stage Plan
D. Team Plan

Answer: B

Explanation:

During the Initiating a Project process in PRINCE2, the Project Plan provides the Business Case with necessary details, including cost estimates. This plan outlines the overall scope and timing of the project and sets the baseline for project management activities, including cost control. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 40

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

A. Project Brief

B. Project Initiation Documentation
C. Project mandate
D. Benefits Review Plan

Answer: B

Explanation:

The Project Initiation Documentation (PID) is the base product against which the Project Board can assess progress, issues, and ongoing viability questions in PRINCE2. The PID includes key documents such as the Business Case, the Project Plan, and risk management information, providing a comprehensive reference for governance decisions throughout the project. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 41

Why is the Initiating a Project process used?

A. To decide which project approach is suitable for the project
B. To fully understand how the project objectives will be achieved before committing significant resources
C. To produce the required Work Packages
D. To enable corporate or programme management to give authorization to deliver a project

Answer: B

Explanation:

The Initiating a Project process is used in PRINCE2 to ensure that there is a thorough understanding of how the project's objectives will be achieved, which includes a definition of the project's scope, benefits, risks, and approach before significant resources are committed. This process helps in establishing a clear and shared understanding of the project's basis before moving forward.
Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 42

Which is a purpose of the Initiating a Project process?

A. Decide if it is worthwhile to initiate a project
B. Decide on the project approach
C. Establish solid foundations for a project
D. Identify the number of Work Packages required

Answer: C

Explanation:

The purpose of the Initiating a Project process is to establish solid foundations for the project, ensuring that there is a clear understanding of the reasons for the project, the benefits expected, and how the delivery will be managed. This foundation is crucial for the successful management and delivery of the project. Reference:

PRINCE2 Foundation manual, PRINCE2 official resources

Question: 43

Which is a purpose of the Managing Product Delivery process?

A. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package
B. Provide a controlled link between the Project Manager and the Team Manager(s)
C. Enable the Project Board to request updates to the current Team Plan
D. Establish solid foundations for the project

Answer: B

Explanation:

The purpose of the Managing Product Delivery process is to ensure that there is a controlled link between the Project Manager and the Team Managers. This link facilitates the proper execution and delivery of Work Packages, ensuring that work is carried out effectively, monitored, and controlled. Reference: PRINCE2® Foundation official documentation and study materials.

Question: 44

From whom does a Team Manager obtain approval for a completed product?

A. Project Manager
B. Project Support
C. The authority defined in the Product Description
D. Senior Supplier

Answer: A

Explanation:

In the PRINCE2® methodology, the Team Manager obtains approval for a completed product from the Project Manager. The Project Manager is responsible for ensuring that the products delivered by the Team Managers meet the project's standards and requirements before accepting them.
Reference: PRINCE2® Foundation official documentation and study materials.

Question: 45

Which is an objective of the Managing Product Delivery process?

A. Sign-off completed Work Packages
B. Ensure the Business Case is kept under review
C. Report progress to the Project Board
D. Ensure that work on products is authorized and agreed with the team

Answer: D

Explanation:

An objective of the Managing Product Delivery process is to ensure that work on products is authorized and agreed with the team. This process involves the Project Manager providing Work Packages to the Team Managers, who then complete the work agreed upon within the defined tolerances. Reference: PRINCE2® Foundation official documentation and study materials.

Question: 46

What process aims to ensure accurate progress information is provided to the Project Manager?

A. Starting up a Project
B. Managing a Stage Boundary
C. Managing Product Delivery
D. Directing a Project

Answer: C

Explanation:

The process that aims to ensure accurate progress information is provided to the Project Manager is Managing Product Delivery. This process is essential for maintaining accurate communication about the status of the work being done, enabling the Project Manager to effectively monitor and control project progress. Reference: PRINCE2® Foundation official documentation and study materials. These responses are crafted based on the latest PRINCE2® Foundation guidelines and documentation, ensuring accuracy and compliance with the standards set by the PRINCE2® methodology.

Question: 47

Which process covers the work done by external suppliers who may NOT be using PRINCE2?

A. Closing a Project
B. Managing a Stage Boundary
C. Managing Product Delivery
D. Directing a Project

Answer: C

Explanation:

The Managing Product Delivery process in PRINCE2 covers the work done by external suppliers, even if they are not using PRINCE2. This process ensures that the work assigned to external suppliers is managed effectively, focusing on the acceptance, execution, and delivery of project products according to the agreed requirements. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 48

Which two roles are linked by the Managing Product Delivery process?

A. Corporate or programme management and Project Board
B. Project Board and Project Manager
C. Project Manager and Team Manager
D. Team Manager and external supplier

Answer: C

Explanation:
The Managing Product Delivery process in PRINCE2 links the Project Manager and Team Manager roles. This connection is crucial as the Project Manager assigns work to the Team Manager, who is responsible for the production of the project's products, ensuring that the work is done to the right quality, at the right time, and within cost constraints. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 49

What is the collective name for individuals or groups who may be affected by a project?

A. Customers
B. Project Support
C. Stakeholders
D. Team members

Answer: C

Explanation:

In PRINCE2, the collective name for individuals or groups who may be affected by or can influence a project is "Stakeholders." This includes a wide range of people such as customers, users, team members, and suppliers, each of whom has an interest in the project's successful execution and outcomes. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 50

Which of the following can be done to control the size of the Project Board on a project that involves multiple users and suppliers?

A. Create a separate Project Board to manage the supplier elements of the project
B. Create multiple smaller Project Boards during the process of Starting up a Project, one for each of the project's stages.
C. Create user and supplier groups
D. Appoint corporate quality assurance to perform the Project Assurance role for all members of the Project Board

Answer: C

Explanation:

To control the size of the Project Board on a project that involves multiple users and suppliers, creating user and supplier groups is an effective strategy. These groups can represent broader interests and provide input to the Project Board, helping to streamline decision-making processes without overloading the board with

members. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 51

When should the Project Board refer to corporate or programme management for a decision?

A. The stage requires resources
B. It is forecast that project level tolerance will be exceeded
C. The Senior Supplier or Senior User needs to be changed
D. Any request for change needs to be approved

Answer: B

Explanation:

The Project Board should refer to corporate or programme management for decisions when it is forecast that the project level tolerance will be exceeded. This scenario typically triggers an exception process as the predefined tolerances are fundamental limits within which the Project Board allows the Project Manager to manage the project. Reference: PRINCE2® Foundation official study guide and materials.

Question: 52

Identify the missing words in the following sentence. At the end of a stage, the [?] should be used to check whether there is a requirement to send copies of the End Stage Report to external interested parties.

A. Stage Plan
B. Communication Management Strategy
C. Follow-on action recommendations
D. Quality Management Strategy

Answer: B

Explanation:

The Communication Management Strategy should be referred to at the end of a stage to check whether there is a requirement to send copies of the End Stage Report to external interested parties. This document outlines how, when, and by whom information will be disseminated throughout the project, including communication with external stakeholders. Reference: PRINCE2® Foundation official study guide and materials.

Question: 53

Which is NOT a purpose of the Organization theme?

A. Define a project management team structure
B. Define the level of tolerance for each level of the project management team
C. Define the Project Board's responsibility for directing the project
D. Define which role is accountable for the project's success

Answer: B

Explanation:

The Organization theme does not include defining the level of tolerance for each level of the project management team. Tolerance levels are typically set within the Plans theme, which deals with how the project is structured in terms of stages and the delegation of authority within those tolerances. The Organization theme primarily focuses on defining roles and responsibilities. Reference: PRINCE2® Foundation official study guide and materials.

Question: 54

Which is NOT represented by one of the three primary categories of stakeholder identified in PRINCE2?

A. Those with a financial interest in the project
B. Those who will manage the project on a day-to-day basis
C. Those who will specify the desired outputs of the project
D. Those who will create the project's outputs

Answer: A

Explanation:

PRINCE2® identifies three primary categories of stakeholders: 1) those who will specify the desired outputs (customers/users), 2) those who will manage the project on a day-to-day basis (suppliers), and 3) those who use the project's outputs. Those with a financial interest in the project are not explicitly categorized as one of the primary stakeholder types in PRINCE2®. Reference: PRINCE2® Foundation official study guide and materials.

Question: 55

Which does the Executive need to ensure is in place before the project is initiated?

A. All Work Packages are authorized
B. An understanding of how the project will contribute to corporate objectives
C. The Project Plan has been approved
D. The Project Initiation Documentation is complete

Answer: B

Explanation:

Before initiating a project, the Executive in PRINCE2 needs to ensure there is a clear understanding of how the project will contribute to the corporate objectives. This alignment is crucial for justifying the project's existence and ensuring it has a clear business purpose and expected benefits that support the organization's strategic goals. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 56

Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

A. Executive
B. Senior User

C. Senior Supplier
D. Project Manager

Answer: B

Explanation:

The Senior User within the PRINCE2 project management team represents the interests of those who will use the project's products and benefit from their operation after the project is complete. This role is responsible for specifying the needs of users, ensuring the solution meets these needs, and is capable of delivering the anticipated benefits. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 57

What product is used to maintain a record of those who have an interest in the project and their information requirements?

A. Project Plan
B. Communication Management Strategy
C. Project Brief
D. Project Product Description

Answer: B

Explanation:

The Communication Management Strategy is used in PRINCE2 to maintain a record of stakeholders who have an interest in the project and their information requirements. This document outlines how and when stakeholders will be kept informed about the project's progress and any issues that may arise. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 58

Identify the missing word in the following sentence. A member of the Project Board is responsible for [?] assurance.

A. quality
B. supplier
C. risk
D. product

Answer: A

Explanation:

A member of the Project Board is responsible for quality assurance in PRINCE2. Quality assurance is concerned with ensuring that the project's products meet the quality requirements set out in the project and that the project adheres to the appropriate corporate, programme management, or customer quality standards. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 59

How many roles make up the Project Board?

A. One
B. Two C. Three D. Four

Answer: C

Explanation:

The Project Board within the PRINCE2® framework is made up of three key roles: the Executive, the Senior User, and the Senior Supplier. These roles represent the business, user, and supplier interests respectively, ensuring that the project's decision-making is balanced across these three perspectives. Reference: PRINCE2® Foundation official documentation and study materials.

Question: 60

Which of the following statements about stakeholders are true?

1. Someone who thinks they will be affected by a project is a stakeholder on that project.
2. Stakeholders may be internal or external to the corporate organization.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: C

Explanation:

Both statements about stakeholders are true in the context of PRINCE2®. A stakeholder in a project includes anyone who thinks they will be affected by the project, which can include both supporters and those who may oppose the project. Additionally, stakeholders can be both internal and external to the organization that is undertaking the project. Reference: PRINCE2® Foundation official documentation and study materials.

Question: 61

Which is one of the six aspects of project performance that needs to be managed?

A. Progress
B. Change
C. Risk
D. Security

Answer: A

Explanation:

Among the six aspects of project performance that need to be managed according to PRINCE2®, 'Progress' is a key component. The other aspects include costs, timescales, quality, scope, risk, and benefits. Managing progress involves monitoring and controlling how far along the project is in achieving its objectives and delivering its products. Reference: PRINCE2® Foundation official documentation and study materials.

Question: 62

Which aspect of project performance must be managed to ensure the project's products are fit for purpose?

A. Benefits
B. Quality
C. Risk
D. Scope

Answer: B

Explanation:

Quality is the aspect of project performance that must be managed to ensure the project's products are fit for purpose. PRINCE2® emphasizes that quality management is essential to ensure that the project outputs meet the necessary requirements and standards to achieve the desired outcomes. Reference: PRINCE2® Foundation official documentation and study materials.
These responses are based on the latest materials and guidelines from the PRINCE2® Foundation, ensuring accurate and up-to-date answers as per your request.

Question: 63

Which is NOT included in the PRINCE2 definition of a project?

A. A project is a temporary organization
B. A project's purpose is to deliver one or more business products
C. A project is part of 'business as usual'
D. A project is based on an agreed Business Case

Answer: C

Explanation:

According to PRINCE2, a project is not considered part of 'business as usual'. The defining attributes of a project include it being a temporary organization that is created for a specific purpose, which

contrasts with 'business as usual' that involves ongoing, routine activities within an organization. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 64

Identify the missing words in the following sentence. A project is [?] organization that is created for the purpose of delivering business products.

A. a corporate
B. a temporary
C. an external
D. a technical

Answer: B

Explanation:

In PRINCE2, a project is defined as a temporary organization that is set up to deliver one or more business products according to an agreed Business Case. The temporary nature of projects highlights their finite and unique aspects, distinguishing them from regular, ongoing operations. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 65

Identify the missing word in the following sentence. The guiding obligations and good practices which determine whether the project is genuinely being managed using PRINCE2 form the [?] of the method.

A. Principles
B. Themes
C. Processes
D. Techniques

Answer: A

Explanation:

The guiding obligations and good practices which determine whether a project is genuinely being managed using PRINCE2 form the 'Principles' of the method. PRINCE2 is founded on seven principles that must be present in the project management approach to consider the project being managed using PRINCE2. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 66

Which is NOT one of the PRINCE2 integrated elements?

A. Tailoring PRINCE2 to the project environment
B. The processes
C. The products
D. The themes

Answer: C

Explanation:

In the context of PRINCE2, the integrated elements include the principles, themes, processes, and tailoring PRINCE2 to the project environment. 'The products' are not listed as one of these integrated elements. Instead, they are outputs or deliverables that result from applying the PRINCE2 methodology to project management. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 67

Which is assumed to be a customer's responsibility in the PRINCE2 customer/supplier environment?

A. Specify the desired result
B. Provide the resources and skills to deliver the desired result
C. Ensure the technical integrity of a project
D. Develop a project's products

Answer: A

Explanation:

In the PRINCE2 customer/supplier environment, it is typically the customer's responsibility to specify the desired result of the project. This responsibility involves defining what the project should achieve in terms of outcomes and benefits, aligning with the customer's business objectives. Reference: PRINCE2® Foundation official study materials.

Question: 68

Which is a benefit of using PRINCE2?

A. Enables the management of projects as well as of 'business as usual' activities
B. Can be tailored by leaving out elements of the method for some projects
C. Can be applied to any type of project
D. Avoids the need to involve corporate or programme management

Answer: C

Explanation:

One of the key benefits of using PRINCE2 is its versatility and adaptability, meaning it can be applied to any type of project across various industries. This flexibility is one of the reasons PRINCE2 is widely adopted globally. Reference: PRINCE2® Foundation official study materials.

Question: 69

Which is a benefit of using PRINCE2?

A. Is a method specifically designed for technical projects
B. Provides for the efficient and economic use of management time
C. Includes many of the proven planning techniques, such as critical path analysis
D. Can be used to manage both projects and programmes

Answer: B

Explanation:

PRINCE2 is designed to make efficient and economic use of management time, ensuring that project management is effective without being overly bureaucratic or time-consuming. This approach helps to maximize the value received from management efforts and resources. Reference: PRINCE2® Foundation

official study materials.

Question: 70

Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

A. Specify the desired result
B. Provide the resources and skills to deliver the desired result
C. Pay for the project
D. Specify the benefits of the project

Answer: B

Explanation:

In the PRINCE2 customer/supplier environment, the supplier's responsibility includes providing the resources and skills necessary to deliver the desired result. This involves ensuring that the necessary personnel, technology, and other resources are available to meet the project's requirements effectively. Reference: PRINCE2® Foundation official study materials.

Question: 71

Which does NOT reflect the PRINCE2 principle of continued business justification?

A. There must be a justifiable reason for starting a project
B. The business justification drives decision making
C. If a project is no longer forecast to deliver a financial benefit, it should be stopped.
D. If a project can no longer be justified, it should be stopped

Answer: C

Explanation:

The principle of continued business justification in PRINCE2 means that a project must remain justified throughout its life cycle. The key factor is the project's ongoing justification, not solely its ability to deliver financial benefits. Projects may continue for reasons other than financial gain, such

as strategic importance, compliance, or public safety. Therefore, stopping a project based only on financial criteria does not reflect this principle accurately. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 72

Which characteristic distinguishes a project from regular business operations?

A. Produces benefits
B. Introduces business change
C. Manages stakeholders

D. Incurs cost

Answer: B

Explanation:

A characteristic that distinguishes a project from regular business operations is that it introduces business change. Projects are temporary endeavors undertaken to create a unique product, service, or result, and they often drive significant changes within an organization, unlike regular operations, which are repetitive and ongoing. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 73

Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

A. Change
B. Cross-functional
C. Unique
D. Risk

Answer: C

Explanation:

The characteristic of a project that reflects different perspectives and motivations for customers and suppliers is its "Unique" nature. Projects typically bring together diverse groups, each with distinct objectives and expectations. The uniqueness of a project involves these varied stakeholder inputs and requirements, which often need to be balanced and managed. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 74

Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

A. Manage by stages
B. Manage by exception
C. Continued business justification
D. Learn from experience

Answer: B

Explanation:

The PRINCE2 principle supported by the setting of tolerances for the three levels of plan (Project, Stage, and Team Plans) is "Manage by exception." This principle allows management to set predefined tolerances for project objectives, and only escalate issues to higher management if these tolerances are exceeded, thereby facilitating efficient use of management time and focus. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 75

Which role is responsible for creating Checkpoint Reports?

A. Senior Supplier
B. Team Manager
C. Change Authority
D. Project Support

Answer: B

Explanation:

In PRINCE2®, the Team Manager is responsible for creating Checkpoint Reports. These reports provide the Project Manager with a summary of the progress within a Work Package, detailing performance against plan, and highlighting any issues that might affect the work. Reference: PRINCE2® Foundation official study materials.

Question: 76

Identify the missing words in the following sentence. A Project Manager agrees the [?] with a Team Manager.

A. project cost tolerance
B. stage cost tolerance
C. Work Package cost tolerance
D. product cost tolerance

Answer: C

Explanation:

A Project Manager agrees on the Work Package cost tolerances with a Team Manager. This agreement defines the acceptable cost variance within which the Team Manager can operate without needing further approval. Reference: PRINCE2® Foundation official study materials.

Question: 77

Which is a true statement about time-driven controls?

A. Time-driven controls are used for monitoring the progress of Work Packages and management stages
B. Time-driven controls take place when specific events happen
C. Time-driven controls are produced at the end of a stage
D. An Exception Report is a time-driven control

Answer: A

Explanation:

Time-driven controls in PRINCE2® are specifically designed to monitor the progress of Work Packages and

management stages at regular intervals. These controls ensure that the project stays on schedule and that any deviations are identified and managed promptly. Reference: PRINCE2® Foundation official study materials.

Question: 78

Which of the following statements about lines of authority and reporting are true?

1. The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.

2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: C

Explanation:

Both statements are true within the PRINCE2® framework. Statement 1 is accurate as the Project Manager does have day-to-day control within the limits set by the Project Board for a management stage. Statement 2 is also correct because if a Team Manager forecasts a deviation beyond Work Package tolerances, it should indeed be referred to the Project Manager. Reference: PRINCE2® Foundation official study materials.

Question: 79

What theme provides all management levels within the project management team with mechanisms for monitoring and control?

A. Progress
B. Change
C. Organization
D. Quality

Answer: A

Explanation:

The Progress theme in PRINCE2 provides all management levels within the project management team with mechanisms for monitoring and control. It involves tracking the ongoing viability of the plans and the project's objectives, and it includes mechanisms for reporting, reviewing, and ensuring that decisions on continued investment are based on accurate information. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

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Question: 80

Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

A. Corporate group
B. Project Board
C. Project Assurance
D. Executive

Answer: A

Explanation:

The information in a Lessons Report should be used by the corporate group to refine, change, and improve the standards within a quality management system. This approach ensures that insights and learnings gained from individual projects are integrated into organizational knowledge and contribute to continuous improvement across all projects. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 81

Which is a FALSE statement about technical stages?

A. Can overlap with other technical stages
B. Typified by the use a particular set of specialist skills
C. Include the Managing a Stage Boundary process activities
D. Can span more than one management stage

Answer: C

Explanation:

The statement that technical stages include the Managing a Stage Boundary process activities is false. Technical stages refer specifically to the application of skills and techniques during the project

delivery process. The Managing a Stage Boundary process is concerned with the end of a management stage and planning the next stage, not directly with technical delivery. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 82

How should the Team Manager report that tolerances are forecast to be exceeded?

A. Create an Exception Report
B. Create a Highlight Report
C. Raise an issue
D. Grant a concession

Answer: A

Explanation:

The correct procedure for a Team Manager to report that tolerances are forecast to be exceeded is to create an Exception Report. This report is a crucial tool in PRINCE2 for escalating issues that cannot be resolved within the agreed tolerances, ensuring that they are brought to the attention of higher management for decision-making. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 83

Which statement about stages is true?

A. Management stages should be of the same duration
B. The use of technical stages is mandatory
C. The use of management stages is mandatory
D. Management stages are driven by specialist teams

Answer: C

Explanation:

PRINCE2® mandates the use of management stages in project management. These stages are critical control points used by the Project Board to review progress, assess risks, and make decisions about the project's future. This structure allows for regular monitoring and controlling of the project by breaking it down into manageable sections. Reference: PRINCE2® Foundation official documentation and study materials.

Question: 84

What product defines the reporting requirements between the Project Manager and Team Manager?

A. Project Brief
B. Product Description
C. Team Plan
D. Work Package

Answer: D

Explanation:

The Work Package is the product that defines the reporting requirements between the Project Manager and the Team Manager. It describes the work, specifies the product's description, and sets out the reporting requirements among other information, ensuring that both managers have clear guidelines on communications regarding the package's delivery. Reference: PRINCE2® Foundation official documentation and study materials.

Question: 85

Whose approval is needed to replace a Stage Plan with an Exception Plan?

A. Corporate or programme management
B. Project Board
C. Project Manager
D. Team Manager

Answer: B

Explanation:

The approval needed to replace a Stage Plan with an Exception Plan must come from the Project Board. This is because the Exception Plan is created when a Stage Plan is forecast to exceed its tolerance levels, and the Project Board is responsible for approving such significant changes in the project's direction or management. Reference: PRINCE2® Foundation official documentation and study materials.

Question: 86

Which is a difference between management and technical stages?

A. Management stages require planning and technical stages do not B. Technical stages can overlap and management stages cannot C. Management stages deliver products and technical stages do not D. Technical stages require resources and management stages do not

Answer: B

Explanation:

A key difference between management and technical stages in PRINCE2® is that technical stages can overlap whereas management stages cannot. Technical stages refer to the actual work being done, which can sometimes proceed in parallel, while management stages are concerned with the control and decision points that must be sequential to ensure proper governance. Reference: PRINCE2® Foundation official documentation and study materials.

Question: 87

Which is a purpose of a Lessons Log?

A. Note any lessons that are raised in Checkpoint Reports
B. Record that corrective action is being taken
C. Escalate lessons to the Project Board
D. Raise improvements with Project Assurance

Answer: A

Explanation:

The purpose of a Lessons Log in PRINCE2® is to record all lessons that arise during the project, including those noted in Checkpoint Reports. This log helps in capturing valuable insights and learning points which can be used to improve future projects or later stages of the current project. Reference: PRINCE2® Foundation official documentation and study materials.

Question: 88

Which is a true statement about PRINCE2 event-driven controls?

A. Event-driven controls take place at predefined periodic intervals
B. Event-driven controls are produced at the frequency defined in a Work Package
C. Event-driven controls are used for decision making
D. Checkpoint Reports are event-driven controls

Answer: C

Explanation:

PRINCE2 defines event-driven controls as those that are triggered by the occurrence of certain events within the project lifecycle, such as the completion of a product or phase. These controls are essential for decision-making because they provide necessary information at key points, allowing project managers and the Project Board to make informed decisions about the future of the project. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 89

Which is a purpose of an End Project Report?

A. Identify individuals or groups that need to be told that the project is coming to an end
B. Review how well the project performed against the Project Initiation Documentation used to authorize it
C. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed
D. Ensure that key project information is archived and made secure

Answer: B

Explanation:

The purpose of an End Project Report in PRINCE2 is to review how well the project performed against the Project Initiation Documentation (PID) used to authorize it. This report provides a final account of the project, including whether it met its objectives and delivered the expected benefits, and highlights lessons learned to inform future projects. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 90

How many management stages should a PRINCE2 project consist of?

A. Start up stage, initiation stage and at least one other management stage to cover the remainder of the project
B. Start up stage, at least one other management stage to cover the remainder of the project and a closing stage
C. Initiation stage and at least one other management stage to cover the remainder of the project
D. Start up stage, initiation stage and a closing stage

Answer: A

Explanation:

A PRINCE2 project should consist of a start-up stage, an initiation stage, and at least one other management stage to cover the remainder of the project. This structure ensures that the project is properly initiated and planned before entering into a series of management stages where the work is executed and completed, followed by a closing stage. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 91

What product would enable the Project Manager to review how a Work Package is performing against its cost tolerance?

A. Configuration Item Record
B. Quality Register
C. Highlight Report
D. Checkpoint Report

Answer: C

Explanation:

The Highlight Report in PRINCE2 is used by the Project Manager to review the performance of a Work Package against its cost tolerance, among other factors. This report provides the Project Board with a summary of the stage status, and is a key tool for monitoring overall project progress, including financial performance. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 92

Which level of management uses the mechanisms established by the Progress theme to control any unacceptable deviations?

A. Only corporate or programme management
B. Only the Project Board
C. Only the Project Manager
D. All levels of management

Answer: D

Explanation:

The mechanisms established by the Progress theme in PRINCE2 are used by all levels of management to control any unacceptable deviations. This includes the Project Board, Project Manager, and higher management levels, ensuring that everyone involved in the project management team can effectively monitor and control the project's progress and address issues as they arise. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 93

Which is one of the three levels of plan in PRINCE2?

A. Benefits Review Plan
B. Programme Plan
C. Team Plan
D. Project Brief

Answer: C

Explanation:

PRINCE2® defines three levels of planning: Project Plan, Stage Plan, and Team Plan. The Team Plan is one of these three levels, specifically designed to manage the delivery of the work packages assigned to the team within a management stage. Reference: PRINCE2® Foundation official documentation and study materials.

Question: 94

What theme estimates the cost of delivering the project?

A. Business Case
B. Change
C. Plans
D. Progress

Answer: C

Explanation:

The Plans theme in PRINCE2® is responsible for estimating the cost of delivering the project. This theme involves the development of plans that outline how, when, and by whom the project's objectives are to be achieved, including the necessary resources and associated costs. Reference: PRINCE2® Foundation official documentation and study materials.

Question: 95

Which is a task of product-based planning?

A. Identify activities and dependencies
B. Write the Project Product Description
C. Prepare the Work Packages
D. Produce Product Status Accounts

Answer: B

Explanation:

A task of product-based planning in PRINCE2® is to write the Project Product Description. This is part of defining and documenting the project's output, outcome, and benefits, which are crucial for planning the

project effectively. Reference: PRINCE2® Foundation official documentation and study materials.

Question: 96

Identify the missing word(s) in the following sentence. PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project.

A. Management strategies
B. Plan
C. Stakeholder interests
D. Time-driven controls

Answer: B

Explanation:

PRINCE2® recommends three levels of planning (Project Plan, Stage Plan, Team Plan) to reflect the needs of different levels of management involved in a project. Each plan serves a specific management purpose and addresses the needs of different management levels within the project. Reference: PRINCE2® Foundation official documentation and study materials.

Question: 97

Identify the missing words in the following sentence. A purpose of the Plans theme is to [?] the project's plans.

A. define a coding system to provide a unique identifier for the products within
B. summarize the results of the quality activities performed on
C. provide a framework to design, develop and maintain
D. define the project benefits to be achieved by each of

Answer: C

Explanation:

The purpose of the Plans theme in PRINCE2 is to provide a framework to design, develop, and maintain the project's plans. This theme ensures that the project plans are aligned with the project’s objectives and facilitate effective management and control of the project throughout its life cycle. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 98

What is the first task of product-based planning?

A. Produce the Initiation Stage Plan
B. Write the Project Product Description
C. Identify dependencies
D. Create the product breakdown structure

Answer: B

Explanation:

The first task of product-based planning in PRINCE2 is to write the Project Product Description. This description defines the project's main output, outcome, or benefit and includes the project's scope and major deliverables, forming the basis for more detailed planning. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 99

Which product identifies the management stages and timescales of a project?

A. Project Brief
B. Project Product Description
C. Project Plan
D. Initiation Stage Plan

Answer: C

Explanation:

The Project Plan in PRINCE2 identifies the management stages and timescales of a project. This plan provides an overview of how and when the project's objectives are to be achieved, by showing the major products, activities and resources required for the project, and structuring them within a timescale. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 100

How many tasks does the product-based planning technique describe?

A. One
B. Two
C. Three
D. Four

Answer: D

Explanation:

The product-based planning technique described in PRINCE2 involves four tasks: writing the Project Product Description, creating the product breakdown structure, writing product descriptions, and creating the product flow diagram. These tasks collectively help in planning the project by focusing on the products that will be delivered. Reference: PRINCE2 Foundation manual, PRINCE2 official resources

Question: 101

Which is shown in a product breakdown structure?

A. Management stages, major products and control points
B. In which order the products should be created

C. The major products that are to be developed in a plan
D. What resources are required to develop the products

Answer: C

Explanation:

A product breakdown structure (PBS) in PRINCE2® is a hierarchical decomposition of the major products that are to be developed in a project. It helps in visualizing all the products (deliverables) that are required for the project, ensuring that all products are identified and nothing is overlooked. The PBS does not indicate the order of product creation, resource requirements, or control points, but strictly the products needed.
Reference: PRINCE2® 7 Foundation study guide and resources.

Question: 102

Which statement applies to Stage Plans?

A. Always have the same duration as the Project Plan
B. Are produced at the same time as the Project Initiation Documentation
C. Assist the Project Manager in the day-to-day running and control of the project
D. Provide a baseline against which the Project Board monitor overall progress

Answer: C

Explanation:

Stage Plans in PRINCE2® are essential tools for the Project Manager, assisting in the day-to-day management and control of the project. Each Stage Plan provides the detail needed for each management stage of the project, including what work will be done, when it will be delivered, and who will be involved, thus facilitating effective project governance on a stage-by-stage basis. They do not necessarily match the duration of the Project Plan or get produced simultaneously with the Project Initiation Documentation.
Reference: PRINCE2® 7 Foundation handbook and other official documents.

Question: 103

Which is a recommended quality review team role?

A. Project Manager
B. Assurance
C. Project Support
D. Administrator

Answer: D

Explanation:

In PRINCE2® quality review meetings, the recommended roles include a Chair, Presenter, Reviewer, and an Administrator. The Administrator is crucial as they organize the logistics of the review meeting, ensure that the necessary materials are provided to the participants in advance, and take on the responsibility of recording results and follow-up actions. Project Manager, Assurance, and Project Support do not specifically align with the roles within a quality review team.

Reference: PRINCE2® 7 Foundation resources and study materials.

Question: 104

Which is a recommended quality review team role?

A. Project Manager
B. Assurance
C. Chair
D. Producer

Answer: C

Explanation:

Within the context of a PRINCE2® quality review meeting, the role of Chair is recommended and crucial. The Chair's responsibility is to ensure that the review meeting is conducted methodically and remains focused on its objectives. This includes leading the discussion, ensuring that all issues are aired and discussed properly, and that the meeting runs within its allocated time. This role is distinct from that of the Project Manager, Assurance, and Producer.

Reference: PRINCE2® 7 Foundation study guide and official documents.

Question: 105

Identify the missing word(s) in the following sentence. The Quality theme provides a set of rules and procedures which ensure that the [?] created meet(s) the needs of the business.

A. controls
B. products
C. project management team
D. stages

Answer: B

Explanation:

The Quality theme in PRINCE2 ensures that the project's products meet the required standards and fulfill the business needs. This theme guides the management and control of quality throughout the project, emphasizing the importance of delivering products that align with the business's expectations. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 106

Which is a purpose of a Project Product Description?

A. Records the costs and timescales for delivery of the project's final product
B. Shows the dependencies between the project's products to aid planning
C. Provides a list of all the products to be delivered by the project
D. Defines what the project must deliver in order to gain acceptance

Answer: D

Explanation:

The Project Product Description is a key document in the PRINCE2 methodology that outlines the purpose, composition, derivation, and acceptance criteria of the project's main deliverable. It is crucial for defining what the project needs to deliver to be considered successful and to receive formal acceptance. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 107

Which of the following statements about quality assurance and Project Assurance is true?

A. Project Assurance is the responsibility of the corporate organization; quality assurance is the responsibility of the Project Board
B. Project Assurance is independent of the Project; quality assurance is only independent of the Project Manager
C. Project Assurance may be delegated within a project; quality assurance must be undertaken by the Project Board
D. Project Assurance ensures compliance to standards within the project environment; quality assurance ensures compliance across the organization

Answer: D

Explanation:

Project Assurance in PRINCE2 is focused on the project's adherence to standards and procedures within the project environment, providing a project-level view of compliance. In contrast, Quality Assurance is an organizational level function that oversees compliance across all projects and operations, ensuring that the entire organization follows the prescribed standards. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 108

Who carries out audits that are independent of the project?

A. Quality assurance
B. Project Assurance
C. Project Support
D. Project Manager

Answer: A

Explanation:

Quality assurance is responsible for carrying out independent audits within a project. These audits are designed to ensure that the project complies with external standards and internal policies at an organizational level, distinct from the project-focused activities. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 109

Identify the missing word(s) in the following sentence. During a quality review meeting [?] any identified defects.

A. a solution should be designed for
B. an issue should be created for
C. the agreed actions should be recorded for
D. the chair will approve the solution to

Answer: C

Explanation:

During a quality review meeting in PRINCE2, it is critical that any agreed actions for identified defects are recorded. This ensures that there is clarity on what is to be done, by whom, and by when, to address these defects. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017

Foundation handbook.

Question: 110

Which statement about the quality review technique is FALSE?

A. It enables a check to be made on a product's fitness for purpose
B. It defines the quality responsibilities of the project team
C. It supports the management of future changes by providing a baseline for a product
D. It is used to gain wider acceptance of a product by involving key interested parties

Answer: B

Explanation:

The statement that the quality review technique defines the quality responsibilities of the project team is false. The quality review technique in PRINCE2 primarily focuses on checking the product's fitness for purpose, involving key parties to gain wider acceptance, and providing a baseline to manage future changes, but does not specifically define the quality responsibilities of the team. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 111

Which is part of quality control?

A. Undertake quality reviews
B. Write Product Descriptions
C. Provide assurance that the project is being conducted properly
D. Document the customer's quality expectations

Answer: A

Explanation:

Undertaking quality reviews is a part of quality control within the PRINCE2 methodology. Quality control involves checking products against requirements and standards through activities like reviews, tests, and evaluations to ensure they meet the expected quality levels. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 112

Which is part of quality control?

A. Document the project's acceptance criteria in the Project Product Description
B. Define the quality responsibilities of those involved in the production of the products
C. Produce quality records to show that the planned quality activities have been carried out
D. Maintain the corporate organization's quality management system

Answer: C

Explanation:

Producing quality records is a key part of quality control in PRINCE2. These records provide documented evidence that quality activities have been planned and executed according to the project's quality requirements, helping to ensure transparency and accountability in the quality management process. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 113

Which of the following statements about customer's quality expectations and acceptance criteria are true?

1. Customer's quality expectations form a specific and precise list of measurable criteria that a project product should meet in order to be acceptable to key stakeholders.

2. Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.

A. Only 1 is true
B. Only 2 is true
C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: B

Explanation:

In PRINCE2®, customer's quality expectations (CQEs) are a high-level statement of what the customer expects from the project and are often expressed in broad terms. They are not necessarily measurable on their own but provide a sense of general quality requirements. In contrast, acceptance criteria are specific and precise; they form the list of conditions that a project product must meet to be accepted by key stakeholders. Therefore, statement 1 is false, and statement 2 correctly describes the customer's quality expectations.
Reference: PRINCE2® 7 Foundation handbook and official documents.

Question: 114

Which is a true statement about acceptance criteria?

A. Acceptance criteria are used to produce the customer's quality expectations
B. Acceptance criteria are less specific and precise than customer's quality expectations
C. Once agreed, acceptance criteria CANNOT be changed
D. Acceptance criteria should be agreed between the customer and the supplier

Answer: D

Explanation:

Acceptance criteria should indeed be agreed upon between the customer and the supplier. This ensures that there is a clear, shared understanding of the conditions under which project outputs will be accepted. Acceptance criteria are detailed and measurable, contrary to being less specific than the customer's quality expectations. They can also be modified if necessary, provided there is agreement from relevant stakeholders.

Reference: PRINCE2® 7 Foundation resources and materials.

Question: 115

Why is it crucial that the Project Product Description clearly defines acceptance methods?

A. Enables Project Assurance to authorize quality activities
B. Defines how all project products will be reviewed and approved
C. Defines how it will be proven that the completed project product meets the customer's expectations
D. Provides confirmation that all project products have met their quality criteria

Answer: C

Explanation:

The Project Product Description in PRINCE2® should clearly define acceptance methods to ensure that there is a concrete plan for demonstrating that the final project product meets the customer's quality expectations. This is crucial for aligning the project's outputs with the customer's needs and expectations. While it is part of broader quality control and assurance mechanisms, the specific role of defining acceptance methods is to make clear how compliance with quality expectations will be verified.

Reference: PRINCE2® 7 Foundation study guide and documents.

Question: 116

Which is a purpose of the Quality theme?

A. Establish how the project will ensure that all products created meet their requirements
B. Establish quality assurance to maintain the quality management system
C. Identify all the products of the project to ensure the scope has been adequately defined
D. Determine the communication needs of the organization's quality assurance function

Answer: A

Explanation:

The primary purpose of the Quality theme in PRINCE2® is to establish and maintain the processes and procedures that will ensure all products created during the project meet the predefined quality requirements. This includes planning, assurance, and control of quality. The Quality theme focuses on defining and implementing quality standards that the project must adhere to, rather than dealing directly with broader organizational quality assurance or the project scope.
Reference: PRINCE2® 7 Foundation handbook and other official documents.

Question: 117

Which statement defines a risk?

A. A certain event occurring in the future that will have a negative impact on the project's objectives B. An event that has already occurred that the Project Manager must deal with immediately C. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives
D. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response

Answer: C

Explanation:

In PRINCE2, a risk is defined as any uncertain event or set of events that, if it occurs, will have an impact on the achievement of project objectives. This definition emphasizes the uncertainty and potential effect on objectives, rather than the certainty or immediate occurrence of an event.
Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 118

Which risk response type is appropriate to respond to an opportunity?

A. Accept
B. Fallback
C. Exploit
D. Transfer

Answer: C

Explanation:

The risk response type "Exploit" is specifically designed to ensure that the opportunity is realized. This response is proactive and aims at making changes to exploit the opportunity fully, which aligns with managing opportunities within PRINCE2 risk management. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 119

Identify the missing word in the following sentence. The risk response type [?] can be used to respond to a threat and an opportunity.

A. Avoid
B. Reduce
C. Share
D. Transfer

Answer: D

Explanation:

The risk response type "Transfer" is applicable to both threats and opportunities. This response involves transferring the ownership of the risk to a third party who is better able to manage the risk, thus applying to both positive and negative risks. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 120

Which is NOT considered when defining risk tolerance?

A. A Project Board's attitude towards risk taking
B. The allocated risk budget
C. An organization's risk appetite
D. The amount of risk a Project Board considers acceptable

Answer: B

Explanation:

When defining risk tolerance, the factors considered include the Project Board's attitude towards risk, the organization's risk appetite, and the level of risk deemed acceptable by the Project Board. The allocated risk budget is not a direct consideration in defining risk tolerance; rather, it is a resource aspect managed within the tolerances set for the project. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Topic 2, Exam Pool B

Question: 121

Which is a responsibility of a risk owner?

A. Identify risks to the project that might occur in their department
B. Own and authorize the use of the risk budget to fund risk responses
C. Manage, monitor and control all aspects of an assigned risk
D. Determine project risk appetite

Answer: C

Explanation:

The responsibility of a risk owner in PRINCE2 involves managing, monitoring, and controlling all aspects of the risk they are assigned. This includes ensuring appropriate risk responses are planned and implemented

effectively. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 122

Identify the missing words in the following sentence. The role of [?] is responsible for carrying out a risk response action to respond to a particular risk.

A. Project Assurance
B. Project Support
C. the risk actionee
D. the risk owner

Answer: C

Explanation:

In PRINCE2®, the role specifically responsible for carrying out risk response actions is referred to as the 'risk actionee'. This role is assigned to an individual who is tasked with implementing the agreed upon actions to address specific risks. The risk owner, on the other hand, is responsible for the overall management of the risk.
Reference: PRINCE2® 7 Foundation handbook and official documents.

Question: 123

Which is a purpose of the Risk theme?

A. Establish a method for the implementation of continuous improvement during the project
B. Identify, assess and control problems that have occurred
C. Provide the Project Board with a time-driven control to capture all project risks
D. Establish a cost-effective procedure to identify, assess and control risks

Answer: D

Explanation:

The purpose of the Risk theme in PRINCE2® is to establish a cost-effective procedure to identify, assess, and control uncertainties or risks. This ensures that the project can cope with risks effectively. The Risk theme supports decision-making by improving the understanding of risks and their likely impact on achieving the project's objectives.
Reference: PRINCE2® 7 Foundation resources and study materials.

Question: 124

Which document should record the agreed amount of risk budget for a project?

A. Project Brief
B. Project Plan
C. Risk Management Strategy
D. Risk Register

Answer: C

Explanation:

The agreed amount of risk budget for a project is recorded in the Risk Management Strategy document. This document outlines how risks will be managed throughout the project, including the budget set aside specifically for implementing risk responses. It provides a structured approach to managing risks, including their identification, assessment, planning responses, and the funds allocated for these activities.
Reference: PRINCE2® 7 Foundation handbook and documents.

Question: 125

Which statement describes the 'Implement' step within the recommended risk management procedure?

A. Take planned action to respond to a risk
B. Implement the responsibilities for risks defined in the Risk Management Strategy
C. Assess the proximity of a risk
D. Identify the level of risks that can be tolerated by the project

Answer: A

Explanation:

The 'Implement' step within the recommended risk management procedure in PRINCE2® involves taking planned actions to respond to a risk. This step is crucial as it moves the risk response from the planning stage into actual execution, thus addressing the risk directly to mitigate its impact on the project.
Reference: PRINCE2® 7 Foundation study guide and official documents.

Question: 126

Which is a purpose of the Risk theme?

A. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place
B. Establish a cost-effective procedure to identify, assess and control uncertainty
C. Establish mechanisms to control any unacceptable deviations from plan
D. Establish mechanisms to manage risks at the corporate or programme level of an organization

Answer: B

Explanation:

The purpose of the Risk theme in PRINCE2 is to establish a cost-effective procedure to identify, assess, and control the uncertainties or risks that can affect the achievement of project objectives. This involves understanding how risks can impact the project and managing them proactively to ensure project success.
Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 127

Identify the missing words in the following sentence. A risk budget is a sum of money included in the [?] and set aside to fund specific management responses to a project's threats and opportunities.

A. change budget
B. project budget
C. project's cost tolerance
D. project's risk tolerance

Answer: B

Explanation:

A risk budget is a specific amount of money set aside within the project budget to address potential threats and opportunities. This allocation is used to fund the specific management responses required to mitigate identified risks. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 128

Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

A. Risk category
B. Risk description
C. Risk response
D. Risk status

Answer: C

Explanation:

Risk response refers to the actions identified and implemented to bring the risk exposure to an acceptable level. These actions are part of the risk management process and aim to reduce, avoid, transfer, or accept risks depending on their potential impact on the project. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 129

Which describes a risk effect?

A. The uncertainty expressed as a negative or favourable occurrence
B. The issue which is affecting the project and has resulted in a risk
C. The impact(s) on the project objectives should the threat or opportunity occur
D. The change in the status of a risk in response to actions taken to control it

Answer: C

Explanation:

The risk effect in PRINCE2 describes the potential impact on project objectives if a specific threat or opportunity were to occur. This understanding is crucial in assessing the significance of the risk and determining the appropriate management response. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 130

Which describes risk probability?

A. Level of risks which the project can tolerate before escalating to the Project Board
B. Probable effect on the project delivering its objectives
C. Timeframe within which the risk may occur
D. A measure of the likelihood of the risk occurring

Answer: D

Explanation:

Risk probability in PRINCE2 refers to the measure of the likelihood that a particular risk will occur. It is a fundamental aspect of risk assessment, influencing the prioritization and management of risks within the project. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 131

Which is a purpose of a Risk Register?

A. Capture risks that may occur during the project
B. Record how risk management activities will be undertaken on the project
C. Record the risk tolerance for the project
D. Capture issues which are impacting on the delivery of the project objectives

Answer: A

Explanation:

The purpose of a Risk Register in PRINCE2® is to capture all the risks that may impact the project throughout its duration. It serves as a tool to document the details of each identified risk, including their nature, potential impact, and proposed responses. This register is continuously updated as new risks are identified and as existing risks evolve or are resolved.
Reference: PRINCE2® 7 Foundation handbook and official documents.

Question: 132

Which role is responsible for ensuring the project is justified in terms of cost?

A. Project manager
B. Executive
C. Senior user
D. Senior supplier

Answer: B

Explanation:

In PRINCE2®, the Executive role is responsible for ensuring that the project is justifiable in terms of cost. This includes making decisions about whether the project remains viable and desirable within its cost constraints. The Executive is tasked with the overall direction and management of the project from a business perspective, ensuring that it delivers value for money.
Reference: PRINCE2® 7 Foundation resources and materials.

Question: 133

What is described as an organization's unique attitude towards risk taking

A. Risk appetite
B. Risk management
C. Risk evaluation
D. Risk tolerance

Answer: A

Explanation:

An organization's unique attitude towards risk-taking is described as its 'Risk appetite'. Risk appetite defines the level and type of risk that an organization is willing to pursue or retain. This concept is critical in guiding how risks are managed across projects, as it influences decision-making and strategy regarding risk exposure.
Reference: PRINCE2® 7 Foundation study guide and official documents.

Question: 134

Which is a purpose of the Risk Register?

A. Describe the risk management techniques and standards to be applied to the project
B. Act as a central record of information relating to the identified risks for the project
C. Act as a repository for informal issues
D. List the responsibilities for achieving an effective risk management procedure

Answer: B

Explanation:

The purpose of the Risk Register in PRINCE2® is to act as a central record of information relating to the identified risks for the project. It includes details about each risk such as their description, probability, impact, and countermeasures. The register helps in monitoring and controlling risks efficiently throughout the project lifecycle.
Reference: PRINCE2® 7 Foundation handbook and documents.

Question: 135

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

A. Controlling a Stage

B. Closing a Project
C. Directing a Project
D. Managing a Stage Boundary

Answer: D

Explanation:

The Managing a Stage Boundary process provides the Project Board with information necessary to review the success of the current stage and decide whether there remains a justified business reason to continue with the project. This process includes the evaluation of the stage's performance and the ongoing viability of the project. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 136

Which is a purpose of the Managing a Stage Boundary process?

A. Provide the Project Board with sufficient information for approving the next stage
B. Approve the next Stage Plan
C. Review and close any risks and issues identified during the previous stage
D. Control the link between the Project Manager and the Team Manager(s)

Answer: A

Explanation:

The purpose of the Managing a Stage Boundary process is to prepare and provide the necessary information for the Project Board to make an informed decision about authorizing the next stage of the project. This includes the preparation of key documents such as the End Stage Report and the next Stage Plan. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 137

During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

A. End Stage Report
B. Team Plan
C. Work Package
D. Project Plan

Answer: D

Explanation:

During the Managing a Stage Boundary process, the Project Plan is updated with the latest estimated costs and time for the upcoming stage. This ensures that the Project Plan reflects current expectations and planning realities as the project progresses. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 138

What plan is created, and submitted for approval, during the Managing a Stage Boundary process?

A. Team Plan
B. Stage Plan
C. Benefits Review Plan
D. Project Plan

Answer: B

Explanation:

During the Managing a Stage Boundary process, the Stage Plan for the next stage is created and submitted for approval. This plan outlines the work to be done in the upcoming stage and is a critical element for Project Board review before the next stage can commence. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 139

Which of the following is the Business Case used for during the Managing a Stage Boundary process?

A. Enable the Project Board to decide whether or not to authorize the project
B. Justify the continuing viability of the project
C. Enable the Project Board to decide whether or not to authorize project closure
D. Justify the initiation of a project

Answer: B

Explanation:

During the Managing a Stage Boundary process, the Business Case is used to justify the continuing viability of the project. This involves reviewing and, if necessary, updating the Business Case to reflect any changes or new insights that might impact the project's justification. This helps the Project Board make informed decisions about the future progression of the project.
Reference: PRINCE2® 7 Foundation handbook and official documents.

Question: 140

Which activity takes place within the Managing a Stage Boundary process?

A. Produce Highlight Reports
B. Take corrective action within the limits of a stage's tolerance
C. Produce an Exception Plan
D. Authorize a Stage Plan for the next stage

Answer: C

Explanation:

Within the Managing a Stage Boundary process, one of the key activities is to produce an Exception Plan. This

occurs when the current stage plan cannot be completed within the agreed tolerances. An Exception Plan is needed to replace the Stage Plan for the current stage and requires approval from the Project Board before it can be executed.

Reference: PRINCE2® 7 Foundation resources and study materials.

Question: 141

Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

A. Managing Product Delivery
B. Initiating a Project
C. Managing a Stage Boundary
D. Starting up a Project

Answer: D

Explanation:

The process that ensures key roles and responsibilities are allocated before a decision is made to initiate a project is 'Starting up a Project'. This process is crucial as it involves the appointment of the project management team and ensures that there is a clear understanding of the project's initial structure and approach before formally initiating the project.

Reference: PRINCE2® 7 Foundation handbook and documents.

Question: 142

Which is a purpose of a Project Brief?

A. Enable the assembly of the project mandate
B. Describe the reporting requirements of the various layers of management involved with the project
C. Describe how changes to products will be controlled
D. Provide a solid basis for the initiation of the project

Answer: D

Explanation:

The purpose of a Project Brief in PRINCE2® is to provide a solid basis for the initiation of the project. The Project Brief includes the outline of the project's objectives, scope, constraints, and assumptions. It is developed during the 'Starting up a Project' process and is used to ensure that a clear, concise, and feasible plan is proposed before the project is formally initiated.

Reference: PRINCE2® 7 Foundation resources and materials.

Question: 143

Which is an objective of the Starting up a Project process?

A. Identify who will be responsible for creating the Project Plan
B. Agree how the project will be monitored and controlled after initiation

C. Authorize the Project Manager to proceed with the initiation stage
D. Agree how issues and changes will be identified, assessed and controlled

Answer: A

Explanation:

The objective of the Starting up a Project process in PRINCE2 includes ensuring that the roles and responsibilities are defined before the project is formally initiated. This includes identifying who will be responsible for creating the Project Plan. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 144

Which is created during the Starting up a Project process?

A. Project mandate
B. Project management team role descriptions
C. Communication Management Strategy
D. Quality Register

Answer: B

Explanation:

During the Starting up a Project process, one of the key activities is to create role descriptions for the project management team. This ensures that everyone involved understands their responsibilities and the expectations placed upon them before the project commences. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 145

Which should be provided by corporate or programme management before the Starting up a Project process commences?

A. A Project Brief
B. Sufficient information to identify the prospective Executive
C. The Project Initiation Documentation
D. Authority to initiate a project

Answer: B

Explanation:

Before the Starting up a Project process begins, corporate or programme management should provide sufficient information to identify the prospective Executive. The Executive is a key role within the project board, responsible for overall project direction and management. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 146

Which should be provided by a project mandate?

A. Terms of reference
B. Detailed Business Case
C. Stage tolerances
D. Initiation Stage Plan

Answer: A

Explanation:

The project mandate should provide the terms of reference for the project. These define the purpose and objectives of the project, setting the foundation for further project definition and planning in subsequent processes. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 147

Why is a Project Brief produced?

A. To act as a trigger for the Starting up a Project process
B. To record the strategies and management controls to be used by a project
C. To provide a full and firm foundation for the initiation of a project
D. To be used by the Project Board as a basis for reviewing the progress of a project

Answer: C

Explanation:

A Project Brief is produced to provide a full and firm foundation for the initiation of a project. This document outlines the project's objectives, scope, constraints, expected benefits, and structure of the project management team. It serves as the basis for the next process, Initiating a Project, where more detailed planning and definition of the project take place.
Reference: PRINCE2® 7 Foundation handbook and official documents.

Question: 148

Which is a purpose of the Starting up a Project process?

A. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
B. Define the means of communication between the project and corporate or programme management
C. Define the project controls
D. Record any identified risks in the Risk Register

Answer: A

Explanation:

The purpose of the Starting up a Project process is to provide information so a decision can be made as to

whether a project is viable and worthwhile to initiate. This process ensures that the necessary preliminary steps are taken to define the project at a high level and to check that it is sensible to proceed before committing significant resources to the initiation of the project.
Reference: PRINCE2® 7 Foundation resources and study materials.

Question: 149

How is the tailoring approach defined for a project?

A. The project board approves the approach
B. The project board documents the approach
C. Project assurance approves the approach
D. Project assurance documents the approach

Answer: A

Explanation:

The tailoring approach for a project is defined and approved by the project board. This includes adapting PRINCE2® to suit the project's environment, size, complexity, importance, capability, and risk. Tailoring is crucial to ensuring that the project management method is applied in a way that fits the specific characteristics of the project and its context.
Reference: PRINCE2® 7 Foundation handbook and documents.

Question: 150

Which is a purpose of the change theme?

A. To prevent change to baselined products
B. To identify, assess and control any potential and approved changes to baselined products
C. To establish mechanisms to monitor and compare actual achievements against those planned
D. To assess and control uncertainty

Answer: B

Explanation:

The purpose of the Change theme in PRINCE2® is to identify, assess, and control any potential and approved changes to baselined products. This theme provides the mechanisms to manage and control changes, which may affect the project's agreed-upon scope, products, timescales, or costs. It ensures that all changes are assessed for their impact and only implemented with appropriate approvals.
Reference: PRINCE2® 7 Foundation resources and materials.

Question: 151

Identify the missing words in the following sentence.
When proposed changes [?], the change authority must refer the decision back to the project board.

A. are below the agreed change budget
B. are objected to by team members
C. are rejected by the change authority
D. exceed the agreed change budget

Answer: D

Explanation:

When proposed changes exceed the agreed change budget, the change authority must refer the decision back to the Project Board. This is because changes that exceed the budget may impact the overall project constraints and require higher-level approval to proceed. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 152

Why is a project brief produced?

A. To act as a trigger for the 'starting up a project' process
B. To record the how the project will communicate with its stakeholders
C. To provide a full and firm foundation for the initiation of a project
D. To be used by the project board as a basis for reviewing the progress of a project

Answer: C

Explanation:

A project brief is produced to provide a full and firm foundation for the initiation of a project. It outlines the project objectives, scope, constraints, and the project management team structure, setting the stage for detailed planning and initiation activities. Reference: PRINCE2® Foundation

Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 153

Which is a key decision made during the 'directing a project' process?

A. Select and appoint the project executive
B. Approve the project manager role description
C. Confirm that the benefits management approach addresses all expected benefits
D. Approve the proposed project mandate

Answer: C

Explanation:

A key decision made during the 'directing a project' process is to confirm that the benefits management approach addresses all expected benefits. This ensures that the project is aligned with its intended outcomes and that all potential benefits are adequately planned for and tracked.

Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 154

What action is taken as part of the 'controlling a stage' process?

1. Create an exception plan
2. Authorize work to be done
3. Take corrective action
4. Obtain approvals for completed products

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: B

Explanation:

As part of the 'controlling a stage' process, the actions taken include authorizing work to be done (2) and taking corrective action (3) as necessary to manage the stage effectively and keep the project on track. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 155

Why can PRINCE2 be applied to any type of project?

A. Because it provides the project manager with procedures for managing project risks and issues
B. Because it allows each member of the project management team to fully understand their role and responsibilities
C. Because it separates the management of the project from the specialist work needed to deliver the products
D. Because it provides the project manager with a planning procedure to plan the project more effectively

Answer: C

Explanation:

PRINCE2 can be applied to any type of project because it separates the management of the project from the specialist work needed to deliver the products. This separation allows PRINCE2 to be flexible and adaptable to different industries and project types, as it focuses on the universal aspects of project management rather than specifics of the work content.
Reference: PRINCE2® 7 Foundation handbook and official documents.

Question: 156

Which is a purpose of a quality register?

A. To record the quality management approach for a product
B. To issue a unique reference number for each product
C. To detail the number and type of quality activities to be conducted
D. To identify corrective actions that are required after an audit by quality assurance

Answer: C

Explanation:

The purpose of a Quality Register in PRINCE2 is to detail the number and type of quality activities to be conducted. This register records all planned and completed quality activities, including details about each quality check, such as who will perform it, when, and with what result. This helps ensure all required quality reviews, tests, and evaluations are organized and tracked throughout the project. Reference: PRINCE2® 7 Foundation resources and study materials.

Question: 157

Which describes a characteristic of a project?

A. It maintains business as usual profitability
B. It provides a quality service to customers
C. It involves a team with different skills
D. It enables established and proven best practices

Answer: C

Explanation:

A characteristic of a project is that it involves a team with different skills. Projects typically require a combination of various skills and expertise to deliver the project's products. This collaboration of diverse skills sets projects apart from regular, routine business activities, which may not require such varied expertise. Reference: PRINCE2® 7 Foundation handbook and documents.

Question: 158

What is the project manager role responsible for?

A. Approving the completion of each management stage
B. Ensuring that the project produces the required products
C. Defining the project-level tolerances
D. Verifying that the project gives value for money

Answer: B

Explanation:

The Project Manager role in PRINCE2 is primarily responsible for ensuring that the project produces the required products, to the defined standards of quality and within the specified constraints of time and cost. This central responsibility involves coordinating all project activities and resources to achieve the project objectives.
Reference: PRINCE2® 7 Foundation resources and materials.

Question: 159

Which theme provides all management levels within the project management team with mechanisms for monitoring and control?

A. Progress
B. Change
C. Organization
D. Quality

Answer: A

Explanation:

The Progress theme provides all management levels within the project management team with mechanisms for monitoring and control. This theme ensures that there are clear benchmarks for performance and mechanisms in place to assess progress throughout the project's life cycle. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 160

Which process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

A. Directing a project
B. Managing a stage boundary
C. Controlling a stage
D. Starting up a project

Answer: C

Explanation:

The Controlling a Stage process ensures focus on the delivery of a stage's products and helps avoid uncontrolled change by managing by exception, authorizing work packages, and monitoring the stage's progress against its plan. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 161

Which product is created in the 'starting up a project' process to define and confirm the scope of the project?

A. Project mandate
B. Initiation stage plan
C. Project initiation documentation
D. Project brief

Answer: D

Explanation:

The Project Brief is created during the Starting up a Project process. It defines and confirms the scope of the project, providing a foundation for the Initiation Stage and ensuring that all project stakeholders have a clear understanding of the project's objectives and scope. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 162

Which is a minimum requirement for applying the quality theme?

A. To use lessons to inform quality planning
B. To use the prescribed approach to quality management
C. To use external quality standards for quality control
D. To use user stories to inform the project product description

Answer: A

Explanation:

A minimum requirement for applying the Quality theme is to use lessons learned to inform quality planning. This ensures that insights gained from past projects or earlier phases of the current project are used to improve quality management practices throughout the project's lifecycle. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 163

Identify the missing words in the following sentence.
The 'directing a project' process starts when [?] and is triggered by the request to initiate a project.

A. the 'starting up a project' process is completed
B. the project mandate has been approved by the project board
C. the project board has agreed the project strategies
D. corporate, programme management or the customer have authorized a project

Answer: A

Explanation:

The 'Directing a Project' process in PRINCE2 starts when the 'Starting up a Project' process is completed. This transition is triggered by the request to initiate a project. At this point, the project has been preliminarily assessed, and a project brief and initiation documentation are ready to be developed during the 'Initiating a Project' process, pending authorization from the Project Board to proceed.
Reference: PRINCE2® 7 Foundation handbook and official documents.

Question: 164

Which process is used to define how baselines will be established and controlled?

A. Controlling a stage
B. Directing a project
C. Initiating a project
D. Starting up a project

Answer: C

Explanation:

The process used to define how baselines will be established and controlled is 'Initiating a Project'. During this process, the project's management strategies, including quality, risk, communication, and configuration management strategies, are defined. These strategies include how baselines for the project's products and plans will be established and controlled throughout the project lifecycle.
Reference: PRINCE2® 7 Foundation resources and study materials.

Question: 165

Which risk response is applied on a pain/gain basis?

A. Share
B. Accept
C. Exploit
D. Enhance

Answer: A

Explanation:

The risk response type that is applied on a pain/gain basis is 'Share'. Sharing involves partnering with others to share the impact of the risk. This is often used for both threats and opportunities where sharing the risk can enhance the capability to capitalize on the opportunity or mitigate the threat, with potential gains or savings being distributed according to an agreed formula.
Reference: PRINCE2® 7 Foundation handbook and documents.

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Question: 166

To meet the minimum requirements for applying the progress theme, what must be considered?

A. How lessons will be learned
B. How time-driven reports will be produced
C. Which management products will be baselined
D. Who is responsible for reporting on progress

Answer: B

Explanation:

To meet the minimum requirements for applying the Progress theme in PRINCE2, it must be considered how time-driven reports will be produced. This involves defining the frequency and format of progress reports to ensure that project performance and progress against plans can be effectively monitored and controlled throughout the project.
Reference: PRINCE2® 7 Foundation resources and materials.

Question: 167

Which is a purpose of the 'initiating a project' process?

A. To decide if it is worthwhile to initiate a project
B. To decide on the project approach
C. To establish solid foundations for a project
D. To identify the number of work packages required

Answer: C

Explanation:

The purpose of the 'Initiating a Project' process in PRINCE2 is to establish solid foundations for the project, ensuring that there is a common understanding of the reasons for the project, the expected benefits, how it will be managed, and what its products should deliver. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 168

Which is a step in the recommended approach to 'defining and analyzing the products'

A. Preparing estimates
B. Designing a plan
C. Writing a project product description
D. Identifying activities and dependencies

Answer: C

Explanation:

A key step in the recommended approach to 'defining and analyzing the products' in PRINCE2 is writing a Project Product Description. This description captures the purpose, composition, derivation, and acceptance criteria of the project's main deliverable. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 169

Which is a purpose of the 'directing a project' process?

A. To exercise overall control over the project
B. To take corrective action to control risks and issues
C. To do the minimum in order to decide whether the project is feasible
D. To update the project plan before the next stage

Answer: A

Explanation:

The purpose of the 'Directing a Project' process in PRINCE2 is for the project board to exercise overall control over the project while delegating day-to-day management of the project stages to the Project Manager. This process includes decision-making on project initiation and continuation, as well as providing overall guidance on policy and standards. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 170

How does the use of product descriptions support the 'focus on products' principle?

A. By documenting the scope tolerance for the project
B. By documenting the quality expected by the customer
C. By documenting the costs for the product
D. By documenting the delivery date for the product

Answer: B

Explanation:

The use of product descriptions supports the 'focus on products' principle by documenting the quality expectations set by the customer or stakeholders. These descriptions ensure that everyone involved understands what needs to be delivered and to what standards, thereby aligning project outputs with stakeholder needs and expectations. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 171

Which describes a risk event?

A. The area of uncertainty in terms of the threat or opportunity

B. The derivation or sources of a potential risk to the project
C. The achievement of a milestone on the project plan
D. The sequence of events and actions that will be put in place if a risk occurs

Answer: A

Explanation:

A risk event in PRINCE2® is described as the area of uncertainty in terms of the threat or opportunity. It specifically refers to a specific set of circumstances that may occur and impact the project if the risk materializes. This description encapsulates the nature of a risk as being either a potential threat or an opportunity based on uncertain events that might affect project objectives.
Reference: PRINCE2® 7 Foundation handbook and official documents.

Question: 172

Which is a minimum requirement for applying the plans theme?

A. The project must have at least two management stages
B. The team managers in the project must prepare team plans
C. Scope tolerance must be prioritized using MoSCoW
D. The project plan must be presented as a Gantt chart

Answer: B

Explanation:

A minimum requirement for applying the Plans theme in PRINCE2® is that team managers in the project must prepare team plans. This ensures that each part of the project controlled by a team manager is adequately planned in line with the overall project plan and stage plans. These team plans provide detailed guidance on how products will be delivered within the constraints set by the project management.
Reference: PRINCE2® 7 Foundation resources and study materials.

Question: 173

Which theme estimates the cost of delivering the project?

A. Business case
B. Change
C. Plans
D. PROGEESS

Answer: C

Explanation:

The Plans theme in PRINCE2® estimates the cost of delivering the project. This theme involves the preparation and maintenance of the necessary schedules and budgets to control the project, including outlining how, when, and by whom the project's products will be delivered and at what cost.

Reference: PRINCE2® 7 Foundation handbook and documents.

Question: 174

Which level of management sets the project level tolerances?

A. Project board
B. Team manager
C. Corporate, programme management or the customer
D. Project manager

Answer: C

Explanation:

The level of management that sets the project level tolerances in PRINCE2® is corporate, programme management, or the customer. These project-level tolerances are defined to set the allowable limits of variation for the project's objectives, which the Project Manager must work within. This helps ensure that the project remains aligned with strategic goals and customer or corporate standards. Reference: PRINCE2® 7 Foundation resources and materials.

Question: 175

Identify the missing word in the following sentence.

A project's [?] are the measurable improvements resulting from the outcomes achieved through the use of the project's outputs.

A. benefits
B. dis-benefits
C. issues
D. risks

Answer: A

Explanation:

In PRINCE2, a project's benefits are defined as the measurable improvements that result from the outcomes achieved through the use of the project's outputs. These benefits should align with the objectives set out in the business case and are an essential part of the project's value proposition. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 176

If a project is part of a programme, which 'starting up a project' process activities are MOST likely to be reduced or eliminated?

A. Appointing the project board and producing the project brief
B. Planning the initiation stage and appointing the project manager
C. Producing the additional role descriptions and validating the project product description
D. Verifying the project approach and capturing previous lessons

Answer: D

Explanation:

If a project is part of a programme, the activities related to verifying the project approach and capturing previous lessons in the 'Starting up a Project' process are most likely to be reduced or eliminated. This reduction occurs because the programme likely provides a strategic framework and lessons learned that the project can adopt directly. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 177

Which is part of quality control?

A. Undertaking quality reviews

B. Writing product descriptions
C. Providing assurance that the project is being conducted properly
D. Documenting the customer's quality expectations

Answer: A

Explanation:

Part of quality control within PRINCE2 involves undertaking quality reviews. These reviews are essential for ensuring that the project's outputs meet the required quality standards and are fit for purpose, aligning with the defined quality criteria set out in the product descriptions. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 178

According to the 'continued business justification' principle, what must project benefits be aligned to?

A. Regular deliveries throughout the project
B. The business objectives
C. The direction of the project board
D. The technology available

Answer: B

Explanation:

According to the 'continued business justification' principle in PRINCE2, project benefits must be aligned to the business objectives. This alignment ensures that the project remains viable and relevant throughout its life

cycle, and that it contributes to achieving strategic goals. Reference: PRINCE2® Foundation Training Manual; PRINCE2® 2017 Foundation handbook.

Question: 179

Where should a team manager look for information about the quality required for a product?

A. Project initiation documentation
B. Product description
C. Team plan
D. Quality management approach

Answer: B

Explanation:

In PRINCE2®, the information about the quality requirements for a product is detailed in the product description. This document specifies the quality criteria, quality methods, and the responsibilities for achieving the required quality. Reference: PRINCE2® Foundation Handbook, Product Description

section.

Question: 180

Which is a purpose of the 'closing a project' process?

A. To provide the project board with information to judge the success of a stage
B. To confirm the project has nothing more to deliver
C. To establish mechanisms to judge whether the project is still viable
D. To establish mechanisms for forecasting project objectives

Answer: B

Explanation:

The purpose of the 'closing a project' process in PRINCE2® is to verify that all project objectives have been delivered and that the project has nothing more to deliver. It ensures that all project products have been handed over and accepted, and evaluates the performance of the project against its baselines. Reference: PRINCE2® Foundation Handbook, Closing a Project Process section.

Question: 181

Which is a purpose of a lessons log?

A. To record any lessons that are raised in checkpoint reports
B. To document that corrective action is being taken
C. To escalate lessons to the project board

D. To raise improvements with project assurance

Answer: A

Explanation:

The lessons log in PRINCE2® is used to record any lessons that can potentially improve future projects or stages. These lessons often originate from experiences documented in checkpoint reports, among other sources. Reference: PRINCE2® Foundation Handbook, Lessons Log section.

Question: 182

Which are characteristics of stakeholders?

1. They are often affected by the project
2. They agree with every project objective
3. They are only/always external to the corporate organization
4. They typically interact with the project

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: D

Explanation:

Stakeholders in PRINCE2® are typically characterized by being affected by the project (either through impact or interest) and frequently interacting with the project, contributing inputs or being consulted for various aspects. This recognizes stakeholders as both internal and external to the organization, and not all stakeholders necessarily agree with every project objective. Reference: PRINCE2® Foundation Handbook, Stakeholder section.

Question: 183

Which role represents the stakeholders who will operate the project's products after the project is complete?

A. Executive
B. Senior user
C. Senior supplier
D. Project manager

Answer: B

Explanation:

In PRINCE2, the Senior User role represents the interests of those who will use the project's products, those for

whom the products will enable benefits after the project is complete, and any others who might be affected by the project outputs. This role is essential in ensuring that the project delivers products that meet the users' needs and achieve the desired benefits for the organization. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 184

Which PRINCE2 principle ensures that members of the project management team know what they are expected to contribute?

A. Manage by exception
B. Learn from experience
C. Tailor to suit the project environment
D. Defined roles and responsibilities

Answer: D

Explanation:

The PRINCE2 principle of "Defined roles and responsibilities" is crucial because it establishes a clear understanding of who is involved in the project and what each member of the team is expected to do. This clarity ensures that everyone knows their specific responsibilities, contributing to effective project governance and smooth execution. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 185

Which is a minimum requirement for applying the organization theme?

A. Each member of the project management team must have a written role description
B. The roles of the project management team must be combined, wherever possible
C. The project manager must be appointed from the supplier organization
D. The frequency of communication to the project's stakeholders must be documented

Answer: A

Explanation:

According to the PRINCE2 methodology, a key requirement for applying the organization theme is ensuring that each member of the project management team has a clear and written role description. This document outlines their duties, responsibilities, and relationships to other roles within the project, which is fundamental for organizational clarity and accountability. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 186

Which statement about time-driven controls is CORRECT?

A. Time-driven controls are used for monitoring the progress of work packages and management stages

B. Time-driven controls take place when specific events happen
C. Time-driven controls are produced at the end of a stage
D. An exception report is a time-driven control

Answer: A

Explanation:

Time-driven controls in PRINCE2 are mechanisms that take place at predetermined intervals, such as end stage assessments or regular progress meetings, to ensure ongoing monitoring of the project's progression through its stages and the work being completed in work packages. They help in keeping the project on track by providing timely information on performance. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 187

How does the project plan help to support the 'manage by stages' principle?

A. By identifying the customer's quality expectations
B. By defining products to ensure they are fit for purpose
C. By identifying the major control points and milestones
D. By estimating the timescales and costs of the project

Answer: C

Explanation:

The project plan supports the 'manage by stages' principle in PRINCE2® by identifying major control points and milestones. These serve as points at which the project board can review progress and decide whether to continue with the project. This principle ensures that the project is manageable, controllable, and that decisions can be made with proper governance at each stage. Reference: PRINCE2® Foundation Handbook, Manage by Stages section.

Question: 188

Which is a factor when deciding the duration of a management stage?

A. The work packages to be delivered
B. The level of risk in the project
C. The cost of the stage
D. The number of products to be produced in the project

Answer: A

Explanation:

When deciding the duration of a management stage in PRINCE2®, one key factor is the work packages to be delivered during the stage. The content and complexity of these work packages can significantly influence the length of the stage, as they define the scope and volume of work to be completed before the next stage review. Reference: PRINCE2® Foundation Handbook, Tailoring and Adopting PRINCE2 section.

Question: 189

What information about benefits management must be documented to meet the minimum requirements for applying the business case theme?

A. The senior user's responsibilities for realizing benefits
B. Statements of actual versus forecast benefits at reviews
C. The management actions needed to ensure benefits are realized
D. No specific documents related to benefits are necessary

Answer: C

Explanation:

According to PRINCE2® principles, the business case theme requires documenting the management actions necessary to ensure benefits are realized. This involves planning, measuring, and managing the realization of benefits, and it's critical for maintaining the relevance and justification of the project. Reference: PRINCE2® Foundation Handbook, Business Case Theme section.

Question: 190

According to PRINCE2, why might there be more than one business case for a project?

A. There may be more than one management stage in the project
B. The project may be in a commercial environment with a number of suppliers
C. There may be more than one work package being delivered in the project
D. The project may be in a programme environment

Answer: D

Explanation:

In a programme environment, there might be multiple business cases within a single project, each supporting different parts of the programme's overall goals. This scenario is common when a project is designed to deliver outputs that contribute to several overlapping strategies or objectives within the programme. Reference: PRINCE2® Foundation Handbook, Business Case Theme section.

Question: 191

What is a benefits management approach used to assess?

A. How the project's products have performed when in operational use
B. The effectiveness of the project strategies
C. How the project has progressed against its plans
D. The suitability of the project management team structure

Answer: A

Explanation:

The Benefits Management Approach in PRINCE2 is a document that describes how and when a measurement of the achievement of the project's benefits, both during and after the project, can be made. It is used to assess the performance of the project's products once they are in operational use, ensuring that the project delivers the intended benefits as outlined in the Business Case. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 192

Why is the 'initiating a project' process used?

A. To decide which project approach is suitable for the project

B. To fully understand how the project objectives will be achieved before committing significant resources

C. To produce the required work packages

D. To enable corporate or programme management to give authorization to deliver a project

Answer: B

Explanation:

The 'Initiating a Project' process in PRINCE2 is crucial for establishing a solid foundation for the project. This process is used to ensure that there is a shared understanding of the reasons for undertaking the project, the way its objectives will be achieved, and the related commitments of time and resources before substantial resources are committed. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 193

Which is a purpose of the 'managing a stage boundary' process?

A. To enable the project board to approve the continuation of the project

B. To exercise overall control over the project while delegating day-to-day management

C. To assign work to be controlled by the team manager

D. To define the work that needs to be done to deliver the project product

Answer: A

Explanation:

The purpose of the 'Managing a Stage Boundary' process in PRINCE2 is to prepare the next stage plan and provide the project board with key information needed to make a decision on whether to continue with the project. This process involves reviewing the current stage's progress and the overall project status to ensure project viability before moving forward. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 194

Which product identifies how often stakeholders require information?

A. Communication management approach
B. Quality management approach
C. Change control approach
D. Risk management approach

Answer: A

Explanation:

The Communication Management Approach in PRINCE2 outlines the means and frequency of communication to stakeholders throughout the project. This document specifies how often stakeholders require updates and information regarding the project's progress and any issues that arise, ensuring that all parties are adequately informed. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 195

Which are purposes of the quality theme?

1. To implement continuous improvement during the project
2. To establish how the project will ensure that products created will be acceptable to key stakeholders
3. To ensure that the project is desirable and achievable
4. To identify, assess and control uncertainty

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: B

Explanation:

The purposes of the quality theme in PRINCE2® are to establish how the project will ensure that products are fit for purpose and meet stakeholder expectations (purpose 2) and to ensure that the project's objectives are desirable and achievable, which pertains to ensuring that the project has a solid business justification (purpose 3). Reference: PRINCE2® Foundation Handbook, Quality Theme section.

Question: 196

What is performed as part of the recommended risk management procedure?

A. A budget to investigate issues is allocated
B. Risk management practices are reviewed to ensure that they are performed effectively

C. Information about risks to the projects is sent to project stakeholders
D. Conflicts between the project and the programme board are resolved

Answer: B

Explanation:

As part of the recommended risk management procedure in PRINCE2®, it is essential to regularly review risk management practices to ensure their effectiveness. This involves evaluating how risks are identified, assessed, and controlled throughout the project lifecycle. Reference: PRINCE2® Foundation Handbook, Risk Management section.

Question: 197

Within which integrated element does PRINCE2 set minimum requirements?

A. Themes
B. Processes
C. Principles
D. Project environment

Answer: A

Explanation:

PRINCE2® sets minimum requirements within its themes. Themes support the principles and are aspects of project management that must be addressed continually and in parallel throughout the project. The themes provide knowledge areas necessary for the effective management of a project. Reference: PRINCE2® Foundation Handbook, Themes section.

Question: 198

Which is a purpose of the 'controlling a stage' process?

A. To produce a team plan for the work to be assigned to a team manager
B. To select and implement actions that will resolve deviations from a plan within tolerance
C. To obtain approvals for products delivered in a work package
D. To update a project plan to incorporate the actuals from a stage plan

Answer: B

Explanation:

The purpose of the 'controlling a stage' process in PRINCE2® is to ensure that the stage stays on course and reacts to unexpected events. This includes taking corrective actions when there are deviations from the stage plan that can be managed within the tolerances set by the project board. Reference: PRINCE2® Foundation Handbook, Controlling a Stage section.

Question: 199

Which is a purpose of a project brief?

A. To act as a base document which enables the project board to assess progress
B. To provide a sound basis for project initiation
C. To define how the achievement of the project's benefits can be measured
D. To provide a description of the means and frequency of communication

Answer: B

Explanation:

The purpose of a project brief in PRINCE2® is to provide a full and firm foundation for the initiation of the project. It includes information necessary to decide whether or not to initiate the project and acts as a base document against which the project board and key stakeholders can assess project progress during its lifecycle. Reference: PRINCE2® Foundation Handbook, Project Brief section.

Question: 200

Which role is responsible for the quality of the specialist products delivered in the project?

A. Executive
B. Senior user
C. Senior supplier
D. Project assurance

Answer: C

Explanation:

In PRINCE2, the Senior Supplier role is responsible for the quality of the specialist products delivered by the project. This role represents the interests of those designing, developing, facilitating, procuring, and implementing the project's products, ensuring that the products meet the required quality standards and fit for their intended purpose. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 201

What must be included in the risk management approach, as a minimum requirement for applying the risk theme?

A. A description of the risk management procedure
B. An explanation of the company's risk appetite
C. The names of the assigned actionees for each risk
D. Estimations of the likelihood and impact of risks

Answer: A

Explanation:

The Risk Management Approach in PRINCE2 must include, at a minimum, a description of the risk management procedure. This description outlines how risks will be identified, assessed, and controlled throughout the project, ensuring that risk management is systematic and effective. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 202

Identify the missing word in the following sentence.
The PRINCE2 method addresses project management with four integrated elements: principles, themes, [?] and tailoring PRINCE2 to the project environment.

A. activities
B. processes
C. products
D. quality

Answer: B

Explanation:

The missing word in the sentence is "processes." PRINCE2 is a method that addresses project management through four integrated elements: principles, themes, processes, and tailoring the method to suit the project environment. The processes component includes a series of steps and activities to be carried out during the project's lifecycle. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 203

Which is a minimum requirement for applying the change theme?

A. To establish a change budget to fund changes in scope
B. To appoint the project manager as part of the change authority
C. To define the project's approach to baselining products
D. To record every issue that is raised in the issue register

Answer: D

Explanation:

A minimum requirement for applying the Change Theme in PRINCE2 is to record every issue that is raised in the issue register. This ensures that all potential and actual deviations from the plan are captured and managed appropriately, maintaining control over changes and supporting effective decision-making. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 204

Why is the 'learn from experience' principle applied to a project?

A. To enable the project team to repeat successes from previous projects
B. To enable the project team to develop a business case for the project
C. To allow the project to be divided into management stages
D. To enable the project team to use tolerances to delegate authority

Answer: A

Explanation:

The 'learn from experience' principle in PRINCE2® is applied to ensure that lessons are sought, recorded, and acted upon throughout the life of the project. This principle helps the project team to replicate successes and avoid repeating past mistakes, thereby improving the efficiency and effectiveness of the project. Reference: PRINCE2® Foundation Handbook, Learn from Experience section.

Question: 205

What should the 'managing product delivery' process ensure?

1. That the planned products meet their quality criteria
2. That the stage plan is kept up to date
3. That the project board is provided with progress information
4. That the planned products are delivered within tolerance

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: D

Explanation:

The 'managing product delivery' process in PRINCE2® ensures that the planned products meet their quality criteria (ensuring products are fit for purpose) and that these products are delivered within the agreed tolerances (ensuring delivery within time, cost, quality, scope, risk, and benefit tolerances). Reference: PRINCE2® Foundation Handbook, Managing Product Delivery section.

Question: 206

According to the 'tailor to suit the project' principle, what is the basis for effective project management?

A. That the appropriate number and type of meetings are held
B. That the project is divided into an appropriate number of stages
C. That the appropriate information is provided to make decisions D. That the project method relates to the project’s environment

Answer: D

Explanation:

According to the 'tailor to suit the project' principle in PRINCE2®, effective project management is based on adapting the method to suit the project's environment. This means the approach to managing the project should be appropriate to the specific circumstances of the project, including its scale, complexity, importance, capability, and risk. Reference: PRINCE2® Foundation Handbook, Tailoring PRINCE2 section.

Question: 207

Which PRINCE2 principle is being applied when tolerances are set to establish limits of authority and accountability?

A. Continued business justification
B. Defined roles and responsibilities
C. Manage by exception
D. Manage by stages

Answer: C

Explanation:

The principle of 'manage by exception' in PRINCE2® involves setting tolerances for each project objective to establish clear limits of delegated authority. This allows for efficient use of management time and enables project managers to make decisions within the tolerance limits, while escalating issues that go beyond these limits. Reference: PRINCE2® Foundation Handbook, Manage by Exception section.

Question: 208

Which describes an off-specification?

A. An interdependency between products that was previously unidentified
B. The addition of an improvement to a product description
C. A prototype demonstrating a possible design solution
D. The production of more than the defined quantity of a specialist product
E. That the right people are involved in appropriate roles

Answer: D

Explanation:

An off-specification in PRINCE2 is a situation where a planned product does not meet its quality criteria or fails to deliver within the set tolerance levels. This could involve producing more or less of a product than was specified, or any other deviation from the product's agreed-upon specifications. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 209

Which is the first task of PRINCE2's recommended approach to 'defining and analyzing the products'

A. Creating a product flow diagram
B. Writing the product description
C. Writing a project product description
D. Documenting the plan

Answer: C

Explanation:

The first task in PRINCE2's recommended approach to 'defining and analyzing the products' is writing the Project Product Description. This document outlines what the project must deliver in order to gain acceptance. It serves as the basis for defining and analyzing more detailed product descriptions later in the process.
Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 210

Which is an objective of the 'starting up a project' process?

A. To approve the initiation stage
B. To select the project mandate
C. To define the project quality management approach
D. To appoint the project management team

Answer: D

Explanation:

One of the objectives of the 'Starting up a Project' process in PRINCE2 is to appoint the project management team. This step ensures that the necessary leadership and management roles are filled with competent individuals who can plan, oversee, and execute the project effectively from its initiation through to closure.
Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 211

In a commercial environment, which process links the team manager and the PRINCE2 method used in a project?

A. Directing a project
B. Managing product delivery
C. Managing a stage boundary
D. Initiating a project

Answer: B

Explanation:

The process that links the Team Manager role with the PRINCE2 method in a commercial environment is 'Managing Product Delivery'. This process ensures that the project's products are created and delivered efficiently and effectively, aligning the work of the team with the overall project management approach. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 212

Which PRINCE2 principle is being applied when tolerances are set for the three levels of plan?

A. Manage by stages
B. Manage by exception
C. Continued business justification
D. Learn from experience

Answer: B

Explanation:

Setting tolerances for the three levels of plan (project, stage, and team) in PRINCE2® applies the principle of 'manage by exception'. This principle enables efficient use of management time by focusing on deviations from the plan only if they exceed predefined tolerances, rather than managing every small detail. Reference: PRINCE2® Foundation Handbook, Manage by Exception section.

Question: 213

When should the level of tailoring be defined?

A. During the initiation stage
B. When reviewing what has been learned to date
C. As a response to issues and risks experienced
D. Before the project is triggered by the project mandate

Answer: A

Explanation:

The level of tailoring in PRINCE2® should be defined during the initiation stage of the project. This stage involves setting up the proper foundation for the project by adapting the method to suit the project's environment, including deciding how much and which parts of the methodology to apply. Reference: PRINCE2® Foundation Handbook, Tailoring PRINCE2 section.

Question: 214

Which is an objective of the 'initiating a project' process?

A. To ensure that baselines are established and controlled
B. To ensure that the business case is kept under review
C. To ensure that the planned products are delivered within tolerances
D. To ensure that user acceptance of the products is confirmed

Answer: B

Explanation:

An objective of the 'initiating a project' process in PRINCE2® is to ensure that the business case is kept under review. This involves establishing mechanisms to assess the ongoing viability of the project against its objectives and expected benefits. Reference: PRINCE2® Foundation Handbook, Initiating a Project section.

Question: 215

Identify the missing words in the following sentence.
The role of [?] is assigned to the project manager if it is not allocated to another person.

A. change authority
B. project assurance
C. project support
D. senior user

Answer: C

Explanation:

In PRINCE2®, if the role of project support is not allocated to another person, it is assigned to the project manager. Project support involves assisting with the management of the project by handling administrative tasks, configuration management, and other support functions. Reference: PRINCE2® Foundation Handbook, Project Support section.

Question: 216

What is a supplier of a PRINCE2 project responsible for?

A. Providing the project mandate
B. Providing resources to deliver the project outputs
C. Establishing the project's governance
D. Realizing the benefits from the project

Answer: B

Explanation:

In PRINCE2, the supplier is responsible for providing the resources necessary for delivering the project outputs. This includes supplying the skills, materials, and technologies required to produce the products of the project, ensuring that these resources meet the project's specifications and quality requirements. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 217

To meet the minimum requirements for applying the progress theme, when must the business justification be reviewed?

A. At the start of the project
B. Throughout each stage
C. When a change is raised
D. In exception situations

Answer: B

Explanation:

According to PRINCE2, the business justification, or the continued viability of the project, must be reviewed continually throughout each stage of the project. This ensures that the project remains aligned with business needs and objectives and that it is still worth pursuing in light of any developments or changes that may occur. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 218

Which is a purpose of the 'initiating a project' process?

A. To produce a stage plan for each stage of a multi-stage project
B. To enable the project board to decide whether it is worthwhile to initiate a project
C. To provide a fixed point at which acceptance for the project product is confirmed
D. To enable an organization to understand the work needed to deliver the project's products

Answer: B

Explanation:

The primary purpose of the 'Initiating a Project' process in PRINCE2 is to provide a foundation for the project board to make an informed decision about whether it is worthwhile to proceed with the project. This process involves the development of a detailed Project Initiation Documentation that outlines the project's objectives, scope, constraints, and management strategies. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

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Question: 219

Which are objectives of the 'managing a stage boundary' process?

1. To control the link between the people managing the project and the people producing the products
2. To approve requests for change received during the completed stage
3. To provide information to the project board on the performance of the current stage
4. To review and, if necessary, update the project management team structure and role descriptions

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: C

Explanation:

The objectives of the 'Managing a Stage Boundary' process include providing the project board with information about the performance of the current stage and reviewing and updating the project management team structure and role descriptions if necessary. These objectives are critical to ensuring that the project adapts to any changes and continues to align with its objectives efficiently. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 220

What information should be recorded in the quality register?

A. Planned activities to determine whether the products are fit for purpose
B. Potential threats to the project's objectives and how they will be managed
C. Lessons that the project will capture and use during the project
D. Off-specifications that will occur during the project

Answer: A

Explanation:

The quality register in PRINCE2® is used to record all planned quality activities, such as quality checks and audits, which determine whether the project's products are fit for purpose. It serves as a log of the quality activities conducted and their outcomes, ensuring quality control throughout the project. Reference: PRINCE2® Foundation Handbook, Quality Register section.

Question: 221

What problem may occur if projects are not aligned with corporate business strategy?

A. The control of projects may be poor

B. The outputs may be of poor quality
C. The objectives of different projects may overlap
D. The project management approaches used may differ

Answer: C

Explanation:

If projects are not aligned with the corporate business strategy, a potential problem is that the objectives of different projects may overlap. This can lead to duplicated efforts, resource wastage, and conflicts between projects, all of which detract from organizational efficiency and effectiveness.
Reference: PRINCE2® Foundation Handbook, Project Alignment with Corporate Strategy section.

Question: 222

Which is a purpose of the plans theme?

A. To identify, assess and control any potential changes to the baseline
B. To establish the project's structure of accountability
C. To assess and control uncertainty
D. To understand whether the targets are achievable

Answer: D

Explanation:

The purpose of the plans theme in PRINCE2® is to facilitate the management and control of the project by establishing whether the project's targets are achievable. This involves setting out how and when the project's objectives are to be achieved by defining the necessary resources, activities, timescales, and costs. Reference: PRINCE2® Foundation Handbook, Plans Theme section.

Question: 223

What should be considered when defining the number of management stages in a project?

A. When the team managers are available
B. When key decisions need to be made
C. When highlight reports will be submitted
D. When project support will be available

Answer: B

Explanation:

When defining the number of management stages in a PRINCE2® project, it is essential to consider when key decisions need to be made by the project board. Stages are often structured around the need for key decision points, enabling the project board to review progress and make informed decisions about whether and how the project should continue. Reference: PRINCE2® Foundation Handbook, Tailoring PRINCE2 - Stages section.

Question: 224

Which statements about quality assurance and project assurance are CORRECT?

1. They are both independent of the project manager
2. They are both the responsibility of the project board
3. They are both independent from the project management team
4. They both assure that applicable standards are being used

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: D

Explanation:

Both Quality Assurance and Project Assurance are independent of the project manager, and they both ensure that applicable standards are used in the project. Quality Assurance is typically an external function that checks the project is using the right processes, while Project Assurance is internal to the project and provided by the project board, ensuring that the project continues to align with its objectives and the organizational environment. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 225

Which is a minimum requirement for applying the business case theme?

A. To provide statements of actual benefits at benefits reviews
B. To report on project performance at project closure
C. To define the actions required to confirm the project's benefits are realized
D. To monitor changes to the project plan to identify exceptions

Answer: C

Explanation:

A minimum requirement for applying the Business Case theme in PRINCE2 is to define the actions necessary to confirm that the project's benefits are realized. This involves planning how benefits will be measured and managed both during and after the project to ensure they deliver the intended value and outcomes.
Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 226

Which theme verifies that a project's products are fit for purpose?

A. Business case
B. Organization

C. Quality
D. Progress

Answer: C

Explanation:

The Quality theme in PRINCE2 verifies that a project's products are fit for purpose. This theme ensures that the project delivers products that meet the requirements and standards necessary for acceptance by the customer and stakeholders, effectively supporting the achievement of the desired benefits. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 227

Which are benefits of using PRINCE2?

1. It removes the need for activity-based planning
2. It promotes learning and continuous improvement
3. It can be applied to any type of project
4. It defines specific leadership and other interpersonal skills required

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: B

Explanation:

The benefits of using PRINCE2 include promoting learning and continuous improvement, and its ability to be applied to any type of project. PRINCE2 provides a flexible methodology that encourages iterative learning from both current and past projects while being adaptable to various industries and project sizes. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 228

Which process provides information for the project board to review a completed stage and confirm continued business justification?

A. Controlling a stage
B. Closing a project
C. Directing a project
D. Managing a stage boundary

Answer: D

Explanation:

The "Managing a Stage Boundary" process in PRINCE2® is designed to provide the project board with

information to review the performance of a completed stage, confirm the continued business justification, and decide whether to proceed with the next stage. This process includes preparing key documents such as the End Stage Report and the next Stage Plan. Reference: PRINCE2® Foundation Handbook, Managing a Stage Boundary section.

Question: 229

Which are advantages of a clear end to a project?

1. No further costs will be incurred by the project
2. Project products will be transferred to operations and support
3. All benefits will have been achieved
4. The project brief will be re-baselined

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: A

Explanation:

The advantages of having a clear end to a project include ensuring that no further costs are incurred by the project (1) and that project products are transferred to operations and support for ongoing use (2). The achievement of all benefits at project closure (3) is not guaranteed and typically occurs postproject, and the project brief is not re-baselined at project end (4). Reference: PRINCE2® Foundation Handbook, Closing a Project section.

Question: 230

Identify the missing words in the following sentence.
The 'managing a stage boundary' process should be executed [?] a management stage.

A. when a stage plan has been prepared for
B. at the beginning of
C. when all the delivery steps have been completed within
D. at, or close to the end of,

Answer: D

Explanation:

The "Managing a Stage Boundary" process in PRINCE2® should be executed at, or close to the end of, a management stage. This timing allows for proper assessment of the stage's outcomes and preparation for the next stage, ensuring effective planning and reporting as required by the project board. Reference: PRINCE2® Foundation Handbook, Managing a Stage Boundary section.

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Question: 231

The application of which principle helps to define what should be included in a project?

A. Defined roles and responsibilities
B. Focus on products
C. Manage by stages
D. Continued business justification

Answer: D

Explanation:

The application of the "Continued Business Justification" principle in PRINCE2® helps to define what should be included in a project. This principle ensures that a project remains viable and relevant, with a clear justification for starting and continuing each stage of the project. It supports decisionmaking about the inclusion of specific components or activities based on their contribution to project objectives and expected benefits. Reference: PRINCE2® Foundation Handbook, Continued Business Justification section.

Question: 232

Which describes a project benefit?

A. A specialist product of the project
B. The result of a change derived from using the project's products
C. An uncertain result caused by project actions
D. A measurable improvement resulting from an outcome

Answer: D

Explanation:

In PRINCE2, a project benefit is defined as a measurable improvement that results from an outcome perceived as an advantage by one or more stakeholders. Benefits are the positive effects or gains yielded by the project, which contribute directly to the organization's objectives. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 233

How does the project board use the 'manage by stages' principle to control the project?

A. By approving the project management team
B. By reviewing project viability at defined intervals
C. By ensuring that the benefits are managed and controlled
D. By reviewing previous project closure documentation

Answer: B

Explanation:

The 'Manage by Stages' principle in PRINCE2 allows the project board to control the project effectively by reviewing its viability at the end of each management stage. This review process provides regular control points where the continuation of the project is assessed based on its performance and continued business justification. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 234

What must be produced to meet the minimum requirements for applying the change theme?

A. Documentation on the corrective action for an issue
B. Details of the decisions taken on all issues
C. Documentation on the version of each product
D. Details of the status of all products being produced

Answer: B

Explanation:

To meet the minimum requirements for applying the Change Theme in PRINCE2, it is essential to maintain detailed records of all decisions taken on issues. This documentation supports the governance of changes, ensuring that all changes and their impacts are managed transparently and effectively throughout the project. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 235

Which is an objective of the 'managing a product delivery' process?

A. To ensure the business case is regularly reviewed
B. To assess whether the stage products have been approved
C. To deliver the planned specialist products within tolerance
D. To request authorization to start the next stage

Answer: C

Explanation:

The objective of the 'Managing a Product Delivery' process in PRINCE2 is to ensure that the project's specialist products are delivered within the agreed tolerances. This process focuses on the acceptance, execution, and delivery of work packages, ensuring that each product meets the project's specifications and quality requirements. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 236

Where should decisions regarding the tailoring of the project be recorded?

A. Project brief
B. Project initiation documentation
C. Project mandate
D. Stage plan

Answer: B

Explanation:

Decisions regarding the tailoring of the project should be recorded in the Project Initiation Documentation (PID). The PID is the key document that defines how the project is to be managed and includes specific references to any tailoring decisions made to fit the project's environment.
Reference: PRINCE2® Foundation Handbook, Project Initiation Documentation section.

Question: 237

Which describes an off-specification?

A. An interdependency between products that was previously unidentified
B. The addition of an improvement to a product description
C. A prototype demonstrating a possible design solution
D. The production of more than the defined quantity of a specialist product

Answer: D

Explanation:

An off-specification in PRINCE2® is a situation where a planned product does not meet its quality criteria or other requirements specified in the product description. This could include producing more or less than the defined quantity, implying deviation from the agreed specifications. Reference: PRINCE2® Foundation Handbook, Off-Specifications section.

Question: 238

Which process monitors work that has been assigned to a team manager?

A. Controlling a stage
B. Directing a project
C. Managing a stage boundary
D. Managing product delivery

Answer: D

Explanation:

The "Managing Product Delivery" process in PRINCE2® is designed to monitor the work assigned to a team manager. This process ensures that the work is completed according to the specifications agreed upon in the Work Package and provides a mechanism for the team manager to report progress back to the project manager. Reference: PRINCE2® Foundation Handbook, Managing Product Delivery section.

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Question: 239

Which is a minimum requirement for applying the quality theme?

A. Appraisal methods of quality control must be carried out on products
B. A record must be kept of all the quality management activities that are planned
C. The quality review technique must be used when reviewing products
D. The quality management approach must align with corporate standards

Answer: B

Explanation:

A minimum requirement for applying the quality theme in PRINCE2® is keeping a record of all planned quality management activities. This requirement ensures that there is clear documentation of what quality checks will occur, who will perform them, and how they will be executed, which is fundamental for maintaining control over quality assurance throughout the project. Reference: PRINCE2® Foundation Handbook, Quality Theme section.

Question: 240

Which approach must be followed as a minimum requirement for applying the plans theme?

A. Activity-based planning
B. Product-based planning
C. Agile
D. Risk management

Answer: B

Explanation:

The minimum requirement for applying the Plans Theme in PRINCE2 is following the product-based planning approach. This approach involves creating a product breakdown structure, writing product descriptions, and defining product dependencies before developing the schedule and resource plans. It ensures that plans are focused on the project's deliverables and their quality requirements.
Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 241

Identify the missing words in the following sentence.
The project manager [?] for day-to-day management of the project.

A. and the project board are responsible
B. and the team manager(s) are accountable
C. has responsibility
D. decides who is responsible

Answer: C

Explanation:

The correct phrase that completes the sentence is "The project manager has responsibility for day-today management of the project." This highlights the project manager's role in overseeing the project's daily operations, ensuring that project activities align with the overall plan and objectives. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 242

What may be funded from a risk budget?

A. Corrections required due to off-specifications
B. Impact analysis of requests for change
C. Implementation of a fallback plan
D. Preparation of the risk management approach

Answer: C

Explanation:
A risk budget may fund the implementation of a fallback plan, which is activated if a risk materializes. This ensures that resources are available to manage and mitigate the impact of risks on the project, aligning with proactive risk management strategies in PRINCE2. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 243

Which is a minimum requirement for applying the organization theme?

A. To document the project management team structure
B. To define the experience required for each project role
C. To include external stakeholders on the project board
D. To train project team members in the use of PRINCE2

Answer: A

Explanation:

A minimum requirement for applying the Organization Theme in PRINCE2 is to document the project management team structure. This documentation includes defining the roles and responsibilities of each team member, facilitating clear communication and effective management throughout the project lifecycle. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 244

Who represents the three project interests on a project?

A. Project manager
B. Project support
C. External project stakeholders
D. Project board

Answer: D

Explanation:

The project board in PRINCE2® represents the three project interests, which are business (value for money), user (those who will use the project's outputs), and supplier (those who provide the resources and skills). The project board is responsible for overseeing the project, ensuring that it delivers value and meets the requirements set out by these three interest groups. Reference: PRINCE2® Foundation Handbook, Project Board section.

Question: 245

Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on

a similar project?

A. Defined roles and responsibilities
B. Learn from experience
C. Manage by exception
D. Focus on products

Answer: B

Explanation:

The PRINCE2 principle of 'Learn from experience' addresses concerns about the project team's familiarity with similar projects. It mandates that project teams seek out and learn from previous relevant experiences and lessons logged in prior projects to enhance their effectiveness and efficiency, even when facing unfamiliar project scenarios. Reference: PRINCE2® Foundation Handbook, Learn from Experience principle section.

Question: 246

What must a PRINCE2 project demonstrate?

A. Application of PRINCE2 principles
B. Application of proper leadership skills
C. Application of the activities in each process
D. Application of tools appropriate for the industry

Answer: A

Explanation:

A PRINCE2 project must demonstrate the application of its seven principles throughout the project's lifecycle. These principles are universal, self-validating, and empowering, ensuring that the project management approach is effective and applicable under various project circumstances. Reference: PRINCE2® Foundation Handbook, Principles section.

Question: 247

According to the 'defined roles and responsibilities' principle, what must be represented in the project management team?

A. Project board, project manager and project assurance roles
B. Directing, managing and delivering levels
C. Business, user and supplier interests
D. Corporate, programme management or the customer parties

Answer: C

Explanation:

According to the 'defined roles and responsibilities' principle in PRINCE2®, the project management team must represent the business, user, and supplier interests. This ensures that all critical viewpoints are considered in decision-making processes, aligning the project outcomes closely with organizational needs and stakeholder expectations. Reference: PRINCE2® Foundation Handbook, Defined Roles and Responsibilities section.

Question: 248

Which is a minimum requirement for applying the risk theme?

A. Threats must be assessed for their impact on the viability of the project
B. A single role that is responsible for all risks must be defined
C. The PRINCE2 risk management procedure must be followed
D. Team managers must maintain their own risk registers

Answer: C

Explanation:

A minimum requirement for applying the Risk Theme in PRINCE2 is to follow the PRINCE2 risk management procedure. This procedure includes the systematic process of identifying, assessing, and controlling project risks, ensuring that risks are managed proactively throughout the project. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 249

According to PRINCE2, which characteristic is necessary for an effective project board?

A. An ability to delegate
B. An attention to detail
C. A calm management style
D. A 'problem-solving' approach

Answer: A

Explanation:

According to PRINCE2, an effective project board must have the ability to delegate appropriately. This characteristic is essential to ensure that decisions and tasks are assigned to the right members of the project management team, facilitating efficient governance and management of the project.
Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 250

Which is an objective of the 'directing a project' process?

A. To review and approve a project mandate
B. To ensure corporate or programme management has an interface to the project
C. To define how risks, issues and changes will be managed
D. To obtain approval for completed products

Answer: B

Explanation:

One of the objectives of the 'Directing a Project' process in PRINCE2 is to ensure that there is a clear interface between the project and corporate or programme management. This process enables strategic oversight and decision-making, aligning the project with broader organizational objectives and governance frameworks.
Reference: PRINCE2® 7 Foundation Handbook and official training materials.

Question: 251

Which is a purpose of the 'identify the risks' step within the recommended risk management procedure?

A. To identify responses to risks documented in the business case
B. To identify information about the project environment and objectives
C. To identify the roles to be involved in risk management activities
D. To identify uncertainties that may impact on the delivery of the project objectives

Answer: D

Explanation:

The purpose of the 'Identify the Risks' step within the recommended risk management procedure is to identify uncertainties that may impact the achievement of project objectives. This step involves recognizing potential issues and challenges that could threaten the project's success, enabling proactive management and mitigation strategies. Reference: PRINCE2® 7 Foundation Handbook and official training materials.

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Question: 252

Which product defines how the project board should approve the management products produced during the 'initiating a project' process?

A. Communication management approach
B. Quality management approach
C. Project plan
D. Initiation stage plan

Answer: D

Explanation:

The Initiation Stage Plan specifies how the project board should approve management products produced during the 'initiating a project' process. It sets out the plan for the initiation stage, detailing the management and control of this stage, including how deliverables are to be reviewed and approved.
Reference: PRINCE2® 7 Foundation Source: PRINCE2® Foundation handbook and online resources

Question: 253

Which product describes the method the project will use to engage with corporate, programme management or the customer?

A. Quality management approach
B. Communication management approach
C. Change control approach
D. Benefits management approach

Answer: B

Explanation:

The Communication Management Approach describes the means and frequency of communication to parties both within and outside the project. It outlines how the project will engage with stakeholders, including corporate, programme management, or the customer. This approach ensures that necessary information is provided to the right stakeholders at the right time.
Reference: PRINCE2® 7 Foundation Source: PRINCE2® Foundation handbook and online resources

Question: 254

Which is one of the six aspects of project performance to be managed?

A. Efficiency
B. Timescales
C. Estimate
D. Work

Answer: B

Explanation:

One of the six aspects of project performance to be managed according to PRINCE2® is 'timescales'. Managing timescales involves planning and controlling when products will be delivered and ensuring the project remains within the agreed schedule.

Reference: PRINCE2® 7 Foundation Source: PRINCE2® Foundation handbook and online resources

Question: 255

Which is a purpose of the business case theme?

A. To identify which role is responsible for producing the business case
B. To identify the project's outputs
C. To establish the controls to manage changes that may impact the project benefits
D. To establish a viable investment proposition

Answer: D

Explanation:

The purpose of the Business Case theme in PRINCE2® is to establish a viable investment proposition. It justifies the investment in the project through an ongoing assessment of benefits, costs, and risks, ensuring that the project remains desirable, viable, and achievable throughout its life.

Reference: PRINCE2® 7 Foundation Source: PRINCE2® Foundation handbook and online resources

Question: 256

Which role is responsible for appointing the senior user in a project that is independent from a program?

A. The project manager
B. The executive
C. Corporate, program management or the customer
D. Project assurance

Answer: C

Explanation:

In PRINCE2®, the role responsible for appointing the Senior User, as well as other key project roles such as the Executive and the Senior Supplier, is typically taken by someone from corporate or program management, or the customer. This aligns with the principle of clearly defined roles and responsibilities, ensuring that the project has clear governance and accountability. The Senior User is appointed to represent the interests of all those who will use the project’s products, who will benefit from the outcomes, and those whose work might be impacted by the change.

Reference: PRINCE2® Foundation Manual

Question: 257

Which product identifies how often stakeholders require information?

A. Communication management approach
B. Lessons report
C. Configuration item record
D. Benefits management approach

Answer: A

Explanation:

The Communication Management Approach is the PRINCE2® product that describes the means and frequency of communication to parties both within and outside the project. It specifically addresses how often and by what methods stakeholders will receive information regarding the project, reflecting their information needs as identified in stakeholder analyses.
Reference: PRINCE2® Foundation Manual

Question: 258

Which is a minimum requirement when applying the business case theme?

A. To specify the solution to be used to deliver the business option selected
B. To ensure the corporate business plan is updated with the project costs and benefits
C. To define the management actions required to ensure the project's outcomes are achieved
D. To integrate the benefits management approach with the project and stage plans

Answer: D

Explanation:

One of the minimum requirements when applying the Business Case theme in PRINCE2® is to integrate the Benefits Management Approach with the project's plans. This requirement ensures that there is a clear line of sight between the project's outputs, outcomes, and the expected benefits. It focuses on planning for the realization of benefits from the outset, which is essential for justifying the project throughout its life cycle.
Reference: PRINCE2® Foundation Manual

Question: 259

Which is a minimum requirement for applying the quality theme?

A. To define the project's approach to quality control
B. To undertake independent audits of the project throughout the project
C. To apply the recommended quality review technique

D. To define the project's approach to quality assurance

Answer: D

Explanation:

The minimum requirement for applying the Quality Theme in PRINCE2® is to define the project's approach to quality assurance. This includes establishing how the project will ensure that it meets

the relevant quality standards and stakeholder expectations. Quality assurance is an integral part of the overall quality management strategy, which includes quality planning, quality control, and continual improvement practices.

Reference: PRINCE2® Foundation Manual

Question: 260

As a minimum requirement for applying the risk theme, what must specifically be assessed?

A. Whether a risk may cause the project to exceed its cost tolerance
B. Whether a risk may affect the project-level quality tolerances
C. Whether a risk may impact the underlying technical assumptions
D. Whether a risk may alter the project's business justification

Answer: D

Explanation:

According to the PRINCE2® risk management approach, a minimum requirement for applying the risk theme is to assess whether a risk may alter the project's business justification. This assessment ensures that risks are identified, analyzed, and managed in relation to their potential impact on the project's ability to deliver its intended benefits and justify the investment.

Reference: = PRINCE2® 7 Foundation handbook and online resources

Topic 3, Exam Pool C

Question: 261

What is an advantage of applying the 'learn from experience' principle?

A. It allows the project board to delegate cost tolerances to the project manager
B. It allows the project team to fully understand their roles and responsibilities
C. It allows the project manager to delegate time tolerances to the team managers
D. It allows the project team to identify improvements to be made during the project

Answer: D

Explanation:

The 'learn from experience' principle in PRINCE2® encourages continuous learning and adaptation within the

project team. By applying this principle, teams are able to capture and act upon lessons learned throughout the project, thereby identifying and implementing improvements in real-time, which can enhance project outcomes.

Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 262

What is a goal of the 'implement' step within the recommended risk management procedure?

A. To prepare specific management responses to identified risks
B. To monitor the effectiveness of actioned risk responses
C. To estimate the risk to the project in terms of probability and impact
D. To communicate information related to the risks faced by the project

Answer: A

Explanation:

The goal of the 'implement' step within the recommended risk management procedure in PRINCE2® is to prepare specific management responses to the identified risks. This involves developing strategies to enhance opportunities and reduce threats to the project's objectives, ensuring that appropriate responses are ready for implementation.

Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 263

Identify the missing words in the following sentence.

Project assurance personnel [?] the project manager.

A. are able to overturn the decisions of
B. must be accountable to
C. should support
D. report to the project board and

Answer: C

Explanation:

Project assurance personnel should support the project manager by providing an independent view on the progress and performance of the project, ensuring that it adheres to the project plan and meets its objectives without directly managing any of the project activities.

Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 264

Which principle helps to ensure that all changes to the outputs are agreed?

A. Defined roles and responsibilities
B. Focus on products
C. Learn from experience
D. Manage by exception

Answer: B

Explanation:

he PRINCE2® principle of "Focus on products" helps to ensure that all changes to the outputs are agreed upon. This principle emphasizes defining and delivering products that meet specific requirements, ensuring that changes are controlled and agreed upon through the proper product descriptions and project management processes. It helps manage scope and quality by focusing on product delivery requirements.
Reference: PRINCE2® Foundation Manual

Question: 265

Identify the missing word in the following sentence.

[?] is the measurable decline resulting from a negative outcome.

A. An exception
B. A dis-benefit
C. An off-specification
D. A risk

Answer: B

Explanation:

In PRINCE2® terminology, a dis-benefit is defined as a measurable decline resulting from a negative outcome. Dis-benefits are considered alongside benefits to assess the overall value and impact of the project. They represent outcomes that are perceived as negative by one or more stakeholders.
Reference: PRINCE2® Foundation Manual

Question: 266

How does PRINCE2 ensure that the specific management needs of an organization are met?

A. By incorporating tailoring
B. By mandating training
C. By focusing on viability
D. By representing best practice

Answer: A

Explanation:

PRINCE2® ensures that the specific management needs of an organization are met by incorporating tailoring. Tailoring involves adapting the method to suit the project's environment, size, complexity, importance,

capability, and risk. It allows organizations to apply PRINCE2® effectively across different types of projects and organizational environments.

Reference: PRINCE2® Foundation Manual

Question: 267

What is an advantage of applying the 'manage by stages' principle?

A. The PRINCE2 method can be used for any type of project
B. The project delivers benefits that are aligned with strategic objectives
C. The project has decision points so that it does not run on in an uncontrolled manner
D. Tolerances can be defined for delegated authority

Answer: C

Explanation:

One advantage of applying the 'manage by stages' principle in PRINCE2® is that the project is broken down into manageable stages, providing decision points (stage boundaries). This helps in maintaining control by providing opportunities to review and, if necessary, adjust the project's direction and ensure it does not run on in an uncontrolled manner.
Reference: PRINCE2® Foundation Manual

Question: 268

In which process is the work to be done assigned to a team manager?

A. Directing a project
B. Managing a stage boundary
C. Controlling a stage
D. Managing product delivery

Answer: D

Explanation:

In the PRINCE2® process of Managing Product Delivery, the work to be done is assigned to a Team Manager. This process involves the acceptance, execution, and delivery of project products and is where the work is delegated to the team responsible for producing the products, managed by a Team Manager.
Reference: PRINCE2® Foundation Manual

Question: 269

Which is a responsibility of the project board?

A. To manage the team managers and project support

B. To ensure production of the project's outputs

C. To ensure effective communication with external stakeholders
D. To implement the change control approach

Answer: C

Explanation:

One of the key responsibilities of the project board within PRINCE2® is to ensure effective communication with external stakeholders. This involves overseeing the project's strategic direction and ensuring that stakeholder needs, expectations, and communications are properly managed and addressed throughout the project lifecycle.
Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 270

What should be recorded in a quality register?

1. Activities to ensure the products are fit for purpose

2. Identified threats and opportunities

3. Problems and concerns to be managed informally

4. Roles responsible for reviewing the project's products

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: D

Explanation:

The Quality Register in PRINCE2® should record all quality activities planned and executed to ensure the products are fit for purpose (1), and the roles responsible for reviewing the project's products (4).
This register helps in tracking and managing the quality review process effectively.
Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 271

Which is a minimum requirement for applying the organization theme?

A. The project's approach to engaging with its stakeholders must be defined
B. Roles must be combined to reduce the number of individuals needed on the project
C. During a procurement the senior supplier must be appointed from the customer organization

D. The project team must change at each end stage of the project life cycle

Answer: A

Explanation:

Applying the organization theme in PRINCE2® mandates that the project's approach to engaging with its stakeholders must be clearly defined. This ensures that roles and responsibilities in relation to stakeholder engagement are explicitly outlined and understood, facilitating effective communication and management of stakeholder expectations throughout the project.
Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 272

What is the minimum number of management stages required by PRINCE2?

A. Two stages: to initiate and to deliver the project
B. One stage: to cover the whole project
C. Three stages: to initiate, to deliver and to close the project
D. Four stages: to start, to initiate, to deliver and to close the project

Answer: A

Explanation:

PRINCE2® requires a minimum of two management stages for any project: one to initiate the project and another to deliver the project. This structure ensures proper planning, delegation, monitoring, and control over the course of the project lifecycle.
Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 273

Which statement about applying the 'tailor to suit the project' principle is CORRECT?

A. PRINCE2 can be tailored to be used with any type of project
B. A technically complex project should NOT tailor PRINCE2
C. The tailoring of PRINCE2 is MOST appropriate for agile projects
D. A project which is part of a programme should NOT tailor PRINCE2

Answer: A

Explanation:

The principle of 'tailor to suit the project' in PRINCE2® emphasizes that the methodology should be adapted to fit the project’s environment, size, complexity, and specific requirements, rather than applying it uniformly. This flexibility ensures that PRINCE2 can be tailored to any type of project, whether small or large, simple or complex, in any industry.
Reference: PRINCE2® Foundation Manual

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Question: 274

Why is it necessary to apply the 'defined roles and responsibilities' principle?

A. Because the people involved in a project should know what is expected of them
B. Because the project management team should be cross-functional
C. Because the user and supplier interests should be involved on a need-to-know basis
D. Because the project manager should represent all the stakeholders of the project

Answer: A

Explanation:

The 'defined roles and responsibilities' principle in PRINCE2® is essential because it ensures clarity and efficiency in project management. By clearly defining roles and responsibilities, everyone involved in the project understands their tasks, responsibilities, and reporting relationships. This clarity helps in reducing confusion and improving communication and accountability among project team members.
Reference: PRINCE2® Foundation Manual

Question: 275

According to the 'continued business justification' principle, when is a justifiable reason for a project FIRST needed?

A. After the executive has been appointed
B. When authorized by the corporate, programme management or the customer
C. Before work to start the project commences
D. When an organization produces its business plans

Answer: C

Explanation:

According to the 'continued business justification' principle in PRINCE2®, a justifiable reason for a project is required before any work to start the project begins. This ensures that projects are initiated only when there is a clear business need, aligned with organizational objectives, and there is an expectation of value creation. The business case is developed during the initial stages of the project and is maintained and reviewed throughout the project lifecycle.
Reference: PRINCE2® Foundation Manual

Question: 276

What is the change authority role permitted to authorize?

A. Risks to the project

B. Adjustments to the limits on the change budget

C. Changes to stage tolerance
D. Changes to the project that do not exceed a defined budget

Answer: D

Explanation:

The role of the change authority in PRINCE2® is to authorize changes within the project that do not exceed a predefined budget. This role is designated to ensure that any change proposals are evaluated and approved without exceeding the allocated budget for changes, thereby maintaining control over project costs and scope.
Reference: PRINCE2® Foundation Manual

Question: 277

Which is a minimum requirement for applying the change theme?

A. To identify whether an issue affects the continuation of the project
B. To ensure each change is managed as an exception
C. To produce a breakdown of the products to be produced
D. To tailor all changes to improve the quality of the project

Answer: A

Explanation:

A minimum requirement for applying the change theme in PRINCE2® is to identify whether an issue has the potential to affect the continuation of the project. This involves assessing the impact of potential changes or issues on the project's objectives and deciding whether they warrant considering the project as unviable in its current form.
Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 278

Identify the missing words in the following sentence.

The six aspects of project performance to be managed are [?] costs, timescales and scope.

A. benefits, change, risk,
B. benefits, quality, risk,
C. change, quality, risk,
D. benefits, change, quality,

Answer: B

Explanation:

The six aspects of project performance to be managed, as outlined in PRINCE2®, are benefits, costs, timescales, scope, quality, and risk. Managing these aspects helps ensure that the project delivers its intended outputs

while adhering to predetermined constraints and achieving desired outcomes. Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 279

Which is a purpose of the quality theme?

A. To check that the project is viable and achievable
B. To ensure that the project outputs are agreed
C. To ensure that formal issues are recorded
D. To enable the project to be managed according to plan

Answer: B

Explanation:

The purpose of the quality theme in PRINCE2® is to ensure that the project outputs meet the requirements that have been agreed upon. This theme guides the processes and activities required to verify that deliverables are fit for purpose and meet the standards expected by stakeholders. Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 280

What should the benefits management approach define?

A. What actions will be taken to ensure the project's outcomes are achieved B. What will be used to record the effectiveness of the project's approaches C. How the project has progressed against its plans
D. The suitability of the project management team structure

Answer: A

Explanation:

The Benefits Management Approach in PRINCE2® defines the specific actions that will be taken to ensure the project's outcomes are achieved. This approach includes plans for realizing benefits both during and after the project's lifecycle, ensuring that the project delivers the expected value to its stakeholders.
Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 281

Who is responsible for documenting any tailoring of the business case theme?

A. Executive
B. Business project assurance
C. Project manager
D. Corporate management

Answer: C

Explanation:

In PRINCE2®, the responsibility for documenting any tailoring of the Business Case theme, along with other themes, generally falls to the Project Manager. This includes documenting how the theme is being applied in a particular project context, ensuring the approach remains appropriate and meets the project's requirements.

Reference: PRINCE2® Foundation Manual

Question: 282

Identify the missing word(s) in the following sentence.

The 'controlling a stage' process is used to manage and control each [?] of a project.

A. delivery step
B. benefit
C. delivery stage
D. team plan

Answer: C

Explanation:

The 'Controlling a Stage' process in PRINCE2® is used to manage and control each 'delivery stage' of a project. This process focuses on the day-to-day management of the project stages, ensuring that the project remains within its agreed tolerances and effectively addressing issues as they arise.

Reference: PRINCE2® Foundation Manual

Question: 283

What is documented in the project plan to support the 'manage by exception' principle?

A. The project's tolerances for cost and time
B. A project product's quality criteria
C. The expected project benefits
D. Activities to mitigate project risks

Answer: A

Explanation:

In support of the 'manage by exception' principle, the Project Plan in PRINCE2® documents the project's tolerances for key variables such as cost, time, quality, scope, risk, and benefit. These tolerances define the limits within which the Project Manager can operate without needing to escalate decisions to the Project Board, facilitating efficient decision-making and control at each level of project management.

Reference: PRINCE2® Foundation Manual

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Question: 284

Which is an assumption about the PRINCE2 customer/supplier environment?

A. The supplier will pay for the project
B. The customer will provide the resources to deliver the products
C. The customer will specify the desired result
D. The supplier will tailor the project's application of PRINCE2

Answer: C

Explanation:

A fundamental assumption in the PRINCE2® framework regarding the customer/supplier environment is that the customer will specify the desired result. This assumption underlines the relationship where the customer defines what they want to achieve from the project, and the supplier provides the resources and expertise to deliver the project's outputs that meet these specifications.
Reference: PRINCE2® Foundation Manual

Question: 285

Which is a purpose of the 'directing a project' process?

A. To create and authorize the project mandate
B. To ensure that work on products allocated to the team is authorized and agreed
C. To control the day-to-day running of the project
D. To delegate day-to-day management of the project to the project manager

Answer: D

Explanation:

The purpose of the 'Directing a Project' process in PRINCE2® is to enable the project board to be accountable for the project's success by making key decisions and exercising overall control while delegating the day-to-day management of the project to the project manager. This includes the authority to initiate and close the project, deliver stage boundaries, and be updated on project progress.
Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 286

Who are considered as the stakeholders in a project?

A. Only those benefitting the project
B. Everyone in the corporate organization
C. Everyone involved in or affected by the project
D. Only those who are users of the products

Answer: C

Explanation:

In PRINCE2®, stakeholders of a project are defined as all individuals or groups that are either involved in, affected by, or can affect the project's outcomes. This broad definition ensures that the project management considers all relevant perspectives and interests, which can impact the project's success.

Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 287

What is the result of the change derived from using the project's product?

A. Benefit
B. Dis-benefit
C. Outcome
D. Output

Answer: C

Explanation:

The result of the change derived from using the project's product is referred to as the 'outcome'. An outcome is the effect of the change, typically a new capability that the project's outputs enable within the organization. This differs from outputs (which are tangible deliverables of the project) and benefits (which are the measurable improvements resulting from an outcome).

Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 288

According to the 'continued business justification' principle, what should happen to the funds when a project can no longer be justified?

A. They should be returned to corporate, programme management or customer
B. They should be used to create an alternative business case for the project
C. They should be transferred back to the project board to reassign

D. They should be used to deliver a reduction in the scope of the project

Answer: A

Explanation:

According to the 'continued business justification' principle of PRINCE2®, if a project can no longer be justified — meaning it no longer meets its original or updated justification for a viable return on investment — the funds allocated to it should be returned to corporate, programme management, or the customer. This ensures that resources are not wasted on unjustifiable projects.

Reference: = PRINCE2® 7 Foundation handbook and online resources

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Question: 289

How are team managers involved in tailoring PRINCE2 suit the project?

A. Team managers are accountable for the tailoring of the work packages
B. Team managers may advice on tailoring to improve the management of work packages
C. Team managers should not be involved in tailoring PRINCE2
D. Team managers should document the tailoring of the work packages

Answer: B

Explanation:

While team managers in PRINCE2® are primarily responsible for the production of the work packages assigned to them, they may also provide valuable advice on tailoring the methodology to better manage these work packages within the specific context of the project. Their practical experience and direct involvement with project delivery can offer insights into how PRINCE2® can be adapted to enhance efficiency and effectiveness at the team level.
Reference: PRINCE2® Foundation Manual

Question: 290

How does the 'managing product delivery' process ensure that the team manager's perspective is provided in a work package?

A. The work packages are defined by the team manager and supported by a team plan
B. the work packages provided by the project manager are agreed by the team manager
C. The team plans are checked by project assurance against the work packages
D. The stage plan covering the work packages is created with input from the team manager

Answer: B

Explanation:

In the 'Managing Product Delivery' process of PRINCE2®, the team manager's perspective is

considered by ensuring that work packages provided by the Project Manager are agreed upon by the Team Manager. This agreement includes understanding the requirements, scope, and criteria of the work packages, thus ensuring that the team manager is fully informed and agrees with what needs to be delivered.
Reference: PRINCE2® Foundation Manual

Question: 291

What must be produced to meet the minimum requirements when applying the change theme?

A. A change budget for the analysis of change
B. Records of the decisions made on all issues
C. Documents recording the version of each product
D. Status reports on all products being produced

Answer: B

Explanation:

To meet the minimum requirements when applying the change theme in PRINCE2®, it is necessary to maintain records of the decisions made on all issues. This includes documenting how each issue was addressed and any subsequent changes made to project plans or products. This record-keeping is crucial for traceability, accountability, and ensuring that decisions are aligned with project objectives and governance.
Reference: PRINCE2® Foundation Manual

Question: 292

Which are reasons for a benefits management approach?

1. To state how improvements will be measured
2. To confirm that the benefits are realized
3. To estimate the costs of improvement
4. To define the reason for delivering the improvement

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer:D

The Benefits Management Approach in PRINCE2® is designed to outline how and when the improvements (benefits) delivered by the project will be measured and to define the reason for delivering these improvements. This approach ensures that there is a clear understanding of the project's intended outcomes and how these will contribute to the organization's objectives, thereby

justifying the project's existence and ongoing investment. Reference: PRINCE2® Foundation Manual

Question: 293

Which is a purpose of the quality theme?

A. To establish how the project will ensure that all products created meet their requirements
B. To establish baselines against which any changes to products can be assessed
C. To identify all the products of the project to ensure the scope has been adequately defined
D. To determine the communication needs of the organization's quality assurance function

Answer: A

Explanation:

The purpose of the quality theme in PRINCE2® is to define and implement the means by which the project will ensure that all products are fit for purpose and meet their requirements. This theme is essential for planning, designing, developing, and delivering products that satisfy the customer's expectations and standards defined for the project.

Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 294

Which statement about project roles is CORRECT?

A. The project organization must be defined using the roles and responsibilities in PRINCE2
B. The project team structure defined in PRINCE2 must be used, but other roles may be added
C. The project board roles defined in PRINCE2 must be used, but other roles can be defined as required
D. Any role can be defined as required the responsibilities defined in PRINCE2 are fulfilled

Answer: C

Explanation:

PRINCE2® mandates that the roles of the project board be used as defined, including the Executive, Senior User, and Senior Supplier. However, it also allows flexibility to define additional roles as required by the organization or project context, ensuring adaptability and compliance with the method while accommodating specific project needs.

Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 295

How does applying the 'focus on products' principle help to ensure that stakeholder expectations are met?

A. By providing a common understanding of the products required B. By providing the tolerances for the project manager's objectives C. By providing roles descriptions for the project management team D. By providing the justification for the project

Answer: A

Explanation:

Applying the 'focus on products' principle in PRINCE2® helps to ensure stakeholder expectations are met by providing a common understanding of the project's products. This principle emphasizes the importance of clearly defining what the project has to deliver, in terms of both scope and quality, so that there is no ambiguity about the expected deliverables, thereby aligning expectations and project outputs.

Reference: = PRINCE2® 7 Foundation handbook and online resources

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Question: 296

What must be done for a project to be a PRINCE2 project?

A. The project must form part of a programme or portfolio
B. The project must meet the minimum requirements for applying the themes
C. The project must use the recommended approach to planning
D. The project roles must be combined wherever possible

Answer: B

Explanation:

For a project to be considered a PRINCE2 project, it must meet the minimum requirements for applying the seven PRINCE2 themes. These themes (Business Case, Organization, Quality, Plans, Risk, Change, and Progress) provide a framework for managing the project and ensuring that it is conducted in a systematic, consistent manner that is aligned with PRINCE2 principles.
Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 297

Which is a benefit of applying the 'tailor to suit the project' principle?

A. Project management becomes less bureaucratic
B. The capability of leadership is strengthened
C. The project environment complexity is reduced
D. The number of outputs is reduced

Answer: A

Explanation:

Applying the 'tailor to suit the project' principle in PRINCE2® helps make project management less bureaucratic by allowing for adaptations based on the project's size, complexity, environment, and stakeholders' needs. This flexibility reduces unnecessary overhead and ensures that the project management approach is both effective and efficient, enhancing overall project delivery without being overly constrained by rigid processes.
Reference: PRINCE2® Foundation Manual

Question: 298

Identify the missing word in the following sentence relating to one of the principles: A PRINCE2 project should have [?] defined for each project objective.

A. themes
B. principles
C. processes

D. tolerances

Answer: D

Explanation:

According to PRINCE2®, a project should have tolerances defined for each project objective.
Tolerances specify the permissible deviations in scope, time, cost, quality, risk, and benefits that are allowed before the deviation needs to be escalated to a higher authority. This is fundamental for the 'manage by exception' principle, allowing efficient use of time and resources by project management levels.
Reference: PRINCE2® Foundation Manual

Question: 299

What does the communication management approach define?

1. How versions of products will be described on information sent to interested parties
2. How information should be sent to interested parties
3. How often information should be sent to interested parties
4. How the PRINCE2 roles will be combined during the project

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: B

Explanation:

The Communication Management Approach in PRINCE2® defines how information should be sent to interested parties and how often this information should be communicated. It includes details on the methods and frequency of communication necessary to engage stakeholders effectively and ensure that everyone who needs to be informed about the project has the right information at the right time.
Reference: PRINCE2® Foundation Manual

Question: 300

What is an advantage of dividing the project into stages?

A. Detailed plans can be prepared closer to the time events will take place
B. the project board can delegate management of the project to team managers
C. The project can be authorized by the project manager on a stage by stage basis
D. The project brief can be updated towards the end of each stage

Answer: A

Explanation:

One of the advantages of dividing the project into stages, as advocated by PRINCE2®, is that detailed plans can

be prepared closer to the time events will take place. This allows planning to be based on more accurate, up-to-date information, improving the relevance and accuracy of the plans. This approach also allows for better response to changes and risks, as planning for later stages can adjust based on the outcomes and learnings from earlier stages.

Reference: PRINCE2® Foundation Manual

Question: 301

Which is a benefit of using PRINCE2?

A. It promotes consistency of project work and the ability to reuse project assets.
B. It includes techniques for critical path analysis and earned value analysis
C. It enables a project manager to be accountable for the success of a project
D. It prevents any changes once the scope of a project has been agreed

Answer: A

Explanation:

PRINCE2® benefits organizations and project management by promoting consistency across project work and facilitating the reuse of project assets. This includes methodologies, processes, and lessons learned which enhance efficiency and effectiveness in managing projects, thereby contributing to consistent project success and resource optimization.

Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 302

How does the 'managing product delivery' process achieve its purpose?

A. By agreeing requirements for how project work should be undertaken
B. By producing highlight reports to enable the project board to oversee the work
C. By requiring the project manager to produce and monitor team plans
D. By escalating issues and risks that cannot be resolved within stage tolerance

Answer: A

Explanation:

The 'Managing Product Delivery' process in PRINCE2® achieves its purpose by ensuring that the work required to deliver the project's products is agreed upon and conforms to the defined requirements. This process manages the link between the project manager and the team members by agreeing on assignments, ensuring that planned products are delivered to specifications, and that work progresses as planned.

Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 303

Which statement is CORRECT about the customer and suppliers of a project in a commercial environment?

A. Each party may have their own business case for undertaking the project
B. Both parties must apply the same external governance to the project
C. The risk appetite should be collaboratively set before the project starts
D. Management systems need to be unified for successful project delivery

Answer: A

Explanation:

In a commercial environment, it is common for each party involved in a project—namely the customer and suppliers—to have their own business case. This reflects their individual motives, expected benefits, and investment rationale for undertaking the project. Each party's business case addresses their specific strategic, commercial, and operational needs.
Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 304

During the 'initiating a project' process, who specifies the required level of management control?

A. Corporate, programme management or customer
B. Project board
C. Project manager
D. Project assurance

Answer: B

Explanation:

During the 'Initiating a Project' process in PRINCE2®, it is the responsibility of the project board to specify the required level of management control. This includes defining how the project will be managed, monitored, and controlled throughout its lifecycle. The project board ensures that the project remains viable and that management decisions are made with the appropriate level of oversight.
Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 305

Where can people who join a project after initiation quickly and easily find information about how the project is being managed?

A. Project brief
B. Project initiation documentation
C. Project mandate
D. Project product description

Answer: B

Explanation:

People who join a project after initiation can quickly and easily find comprehensive information about how the project is being managed in the Project Initiation Documentation (PID). The PID provides a detailed basis for the management of the project, including how the project is structured, governed, and what methods are being used. It is a central document that encapsulates all key information needed to understand the project management approach.
Reference: PRINCE2® Foundation Manual

Question: 306

Identify the missing words in the following sentence.
PRINCE2 requires that the business case is formally verified by [?] at stage boundaries.

A. corporate, programme management or the customer
B. the project board
C. the project manager
D. the change authority

Answer: B

Explanation:

PRINCE2® requires that the business case be formally verified by the project board at stage boundaries. This verification is essential to ensure that the project remains viable and desirable from a business perspective. The project board's review of the business case at these critical points helps in deciding whether the project should continue into its next stage.
Reference: PRINCE2® Foundation Manual

Question: 307

What process provides information on a team's work to the project manager?

A. Controlling a stage
B. Directing a project
C. Managing a stage boundary
D. Managing product delivery

Answer: D

Explanation:

The process that provides information on a team's work to the project manager in PRINCE2® is 'Managing Product Delivery'. This process involves the management of the link between the project manager and the team members, through which the team manager reports the progress of work packages to the project manager, ensuring that work is being completed as planned and that any issues are communicated.
Reference: PRINCE2® Foundation Manual

Question: 308

According to the 'defined roles and responsibilities' principle, how many categories of stakeholder interest need to be represented in the project management team?

A. One
B. Two
C. Three
D. Six

Answer: C

Explanation:

According to the 'defined roles and responsibilities' principle in PRINCE2®, three categories of stakeholder interest need to be represented in the project management team: business (represented by the Executive), user (represented by the Senior User), and supplier (represented by the Senior Supplier). This ensures that the key perspectives on the project's outputs, outcomes, and processes are fully integrated into decision-making and governance structures.
Reference: PRINCE2® Foundation ManualAccording to the 'defined roles and responsibilities' principle in PRINCE2®, three categories of stakeholder interest need to be represented in the project

management team: business (represented by the Executive), user (represented by the Senior User), and supplier (represented by the Senior Supplier). This ensures that the key perspectives on the project's outputs, outcomes, and processes are fully integrated into decision-making and governance structures.
Reference: PRINCE2® Foundation Manual

Question: 309

Which is a purpose of a quality register?

A. To record cross-references to issues relating to the quality of the products
B. To record the date a completed work package was received
C. To provide the status of quality activities carried out for completed products
D. To capture quality concerns about completed products

Answer: C

Explanation:

The purpose of a Quality Register in PRINCE2® is to provide a detailed record of all quality activities that are planned and carried out over the course of the project. It includes information such as who will perform the quality check, what standards must be met, and the status and outcome of these quality activities. This ensures that each product meets its defined quality criteria before being deemed complete.
Reference: = PRINCE2® 7 Foundation handbook and online resources

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Question: 310

Which is an objective of the 'directing a project' process?

A. To tailor the project's products and roles so that the project suits the circumstances
B. To respond to the project mandate by starting up a project
C. To provide an interface between the project and corporate management
D. To ensure the stage products are delivered to the stated quality standards

Answer: C

Explanation:

An objective of the 'Directing a Project' process in PRINCE2® is to provide an interface between the project management and the wider corporate, programme management, or customer environment. This process ensures that the project remains aligned with the organization's objectives and governance frameworks, and that corporate or programme management can provide oversight and support as needed.
Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 311

Which is a minimum requirement for applying the quality theme?

A. To define the project's approach to quality assurance
B. To appoint external reviewers for quality reviews
C. To define quality criteria in product descriptions
D. To provide administrative support for quality controls

Answer: C

Explanation:

A minimum requirement for applying the quality theme in PRINCE2® is to define quality criteria within product descriptions. This includes specifying what the product must do, the standards it must meet, and how quality will be evaluated, ensuring that all project products deliver against the agreed-upon requirements and standards.
Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 312

Which statement about the length of management stages in a project is CORRECT?

A. A higher level of major risk will require a stage to be longer
B. Stage length is influenced by project board availability
C. A higher level of major risk will require a stage to be shorter
D. Use of management stages represents a time driven control

Answer: B

Explanation:

The length of management stages in a PRINCE2® project can be influenced by the availability of the project board to review and approve key decisions at stage boundaries. This ensures that stages are planned around when decision-makers can participate and provide necessary guidance or approvals. Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 313

What should be implemented using a risk budget?

1. A request for change
2. A contingent plan
3. Actions to avoid a risk from occurring
4. Responses to dis-benefits

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: B

Explanation:

A risk budget should be used to implement contingency plans (2) and actions to avoid a risk from occurring (3). This budget is set aside to fund specific actions that are part of the project's risk management strategy, enabling proactive and reactive responses to identified risks, ensuring the project remains on track despite uncertainties.
Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 314

Which is a minimum requirement when applying the 'risk' theme?

A. To identity and ring-fence an explicit risk budget within the project's budget
B. To describe the probability impact grid in the risk management approach
C. To appoint project assurance to maintain the risk register during initiation
D. To assess if risks might have a material impact on business justification

Answer: D

Explanation:

One of the minimum requirements when applying the 'risk' theme in PRINCE2® is to assess whether risks could materially impact the business justification of the project. This assessment is crucial because it directly influences whether the project remains viable and worth continuing, in alignment with the continued business justification principle.
Reference: PRINCE2® Foundation Manual

Question: 315

What is a risk actionee responsible for?

A. Identifying risks to the project that might occur in their department
B. Owning and authorizing the use of the risk budget to fund risk responses
C. Managing, monitoring and controlling of all aspects of an assigned risk
D. Carrying out a risk response action to respond to a particular risk

Answer: C

Explanation:

A risk actionee in PRINCE2® is responsible for managing, monitoring, and controlling all aspects of a specifically assigned risk. This role includes planning and implementing appropriate risk responses and ensuring that the risk is handled effectively throughout its lifecycle in the project.
Reference: PRINCE2® Foundation Manual

Question: 316

Which activity is part of the recommended risk management procedure?

A. Allocating a budget to investigate issues
B. Reviewing risk management practices to ensure that they are performing effectively
C. Sending information to stakeholders about risks to the projects
D. Resolving conflicts between the project and the programme board

Answer: B

Explanation:

Part of the recommended risk management procedure in PRINCE2® includes regularly reviewing risk management practices to ensure they are effective. This activity involves evaluating the processes used for risk identification, assessment, and response to ensure that risks are being managed appropriately and that the procedures are fit for purpose.
Reference: PRINCE2® Foundation Manual

Question: 317

Which management product is used to record relationships between specialist products?

A. Change control approach
B. Configuration item record
C. Issue register
D. Product status account

Answer: B

Explanation:

The management product used to record relationships between specialist products in PRINCE2® is the Configuration Item Record. This record includes information on each product's status, version, and interrelationships, providing a comprehensive overview of how different project outputs are connected and managed.
Reference: PRINCE2® Foundation Manual

Question: 318

Which is a minimum requirement for applying the 'change' theme?

A. Specify in the change control approach the means by which project products will be protected
B. Document the format and contents of the issue register
C. Produce issue reports to document the impact assessment for requests for change
D. Delegate the change authority to the senior supplier(s) for supplier off-specifications

Answer: B

Explanation:

A minimum requirement for applying the 'change' theme in PRINCE2® is to document the format and contents of the issue register. This ensures that all issues, including requests for change, are captured systematically and managed appropriately throughout the project lifecycle.
Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 319

Which action should the project manager take during the 'assessing issues' step?

A. Create an exception plan tor project board approval
B. Gain project board feedback on the Issue priority
C. Consider the impact of alternative options for resolution
D. Determine the initial priority of the issue that has been raised

Answer: C

Explanation:

During the 'assessing issues' step, the project manager should consider the impact of alternative options for resolution. This involves evaluating different ways to address the issue, assessing their potential impacts on the project's objectives, timescales, costs, and risks, and then proposing the most appropriate solution for decision by the project board.
Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 320

Which report must be used to inform the project board of a predicted deviation from agreed stage limits?

A. End stage report
B. Checkpoint report
C. Highlight report
D. Exception report

Answer: D

Explanation:

The Exception Report must be used to inform the project board of a predicted deviation from the agreed stage limits. This report is triggered when stage tolerances are forecasted to be exceeded, requiring the project

board's decision on how to proceed with the project.
Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 321

Which control must be used as a minimum requirement for applying the 'progress' theme?

A. A project plan
B. Tolerances
C. An Issue register
D. Highlight reports

Answer: B

Explanation:

Tolerances are a minimum requirement for applying the 'progress' theme in PRINCE2®. They define the allowable deviations in time, cost, quality, scope, risk, and benefit objectives that do not require escalation to higher management levels. This control mechanism ensures that the project operates within agreed boundaries without frequent upper management intervention.
Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 322

Which theme establishes the mechanisms to control against baselines by providing a forecast for the project's objectives and continued viability?

A. Business case
B. Plans
C. Change
D. Progress

Answer: D

Explanation:

The Progress theme in PRINCE2® establishes mechanisms to control the project against its baselines by providing ongoing forecasts for the project's objectives and continued viability. This theme ensures that the project remains on track to deliver the expected outcomes and can adapt to changes when necessary.
Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 323

Which management level should approve a course of action if project-level tolerance is exceeded?

A. Corporate, programme management or the customer
B. Project board
C. Project manager
D. Team manager

Answer: A

Explanation:

If project-level tolerance is exceeded, the course of action must be approved at a level higher than the project board, typically by corporate, programme management, or the customer. This ensures that higher management levels are involved in decisions when significant variances that might impact project viability or strategic alignment occur.

Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 324

Which describes a time-driven control?

A. The dates for the project's end stage assessment included in the project plan
B. The expected frequency of progress reports specified in a work package
C. The expected dates for planned checks of specialist products included in a stage plan
D. The planned exception assessment meeting to authorize a requested exception plan

Answer: B

Explanation:

A time-driven control is defined as a monitoring system that is based on a fixed time interval, such as weekly or monthly progress reports. The expected frequency of progress reports specified in a work package represents a time-driven control, where updates are required at predefined intervals irrespective of the state of the project at those times.

Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 325

Which are purposes of the 'directing a project' process?

1. To enable the project board to be accountable for a project's success by making key decisions
2. To enable the project board to authorize work packages
3. To enable the project board to prepare the communication management approach
4. To enable the project board to exercise overall control of a project

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: D

Explanation:

The purposes of the 'directing a project' process are to enable the project board to be accountable for the project's success by making key decisions (1) and to exercise overall control of the project (4). This process ensures that strategic guidance and oversight are maintained, but does not directly involve the project board in authorizing work packages or preparing communication approaches— that's handled by the project manager.

Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 326

Identify the missing words in the following sentence.

The 'managing product delivery' process provides a controlled link between [?] and a project manager.

A. project assurance
B. the project board
C. the corporate, programme management or the customer
D. a team manager

Answer: D

Explanation:

The 'managing product delivery' process provides a controlled link between a team manager and the project manager. This process ensures that the work assigned to the team is authorized and managed according to the project's requirements, facilitating clear communication and effective delivery of project products.

Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 327

Why does the project board review the PID during an end stage assessment?

A. To confirm that project controls are adequate for the remainder of the project
B. To notify the commissioning organization that the project has been authorized
C. To review summarized progress to date and decide what to do next with the project
D. To ensure that post-project reviews of operational performance are planned

Answer: C

Explanation:

The project board reviews the Project Initiation Documentation (PID) during an end stage assessment primarily to review summarized progress to date and to decide the future course of action for the project. This review helps determine whether the project is still viable and if the project should continue into its next stage based on performance against the plan and the business case.

Reference: PRINCE2® Foundation Manual

Question: 328

Which is a purpose of the 'controlling a stage' process?

A. To review the success of the project at the end of a management stage
B. To agree work package acceptance and delivery requirements
C. To produce regular highlight reports for the project board
D. To re-plan the current stage and the project when requested

Answer: C

Explanation:

The purpose of the 'controlling a stage' process in PRINCE2® is to ensure that the stage stays on course and reacts to unexpected events. Part of this process involves producing regular highlight reports for the project board, which summarizes the stage's progress, highlights any issues or risks, and keeps the board informed about ongoing activities.
Reference: PRINCE2® Foundation Manual

Question: 329

Which process provides information for the project board to review an updated project plan?

A. Initiating a project
B. Controlling a stage
C. Directing a project
D. Managing a stage boundary

Answer: D

Explanation:

The process that provides information for the project board to review an updated project plan is 'Managing a Stage Boundary'. This process involves preparing the information needed for the project board to review the current stage's performance, reassess the project viability, and make decisions regarding the next stage, including updates to the project plan if necessary.
Reference: PRINCE2® Foundation Manual

Question: 330

Which is a purpose of the 'initiating a project' process?

A. To ensure the project has a sound basis before asking the project board to authorize the project
B. To authorize the stage plan for the next management stage of the project
C. To establish a contract between the project management team and the commissioning organization
D. To ensure that prerequisites are in place before starting the project

Answer: A

Explanation:

The purpose of the 'Initiating a Project' process in PRINCE2® is to ensure that the project has a sound basis before the project board is asked to make any major commitment to the project. This process is crucial for establishing a stable foundation for the project, detailing the necessary aspects such as scope, timescales, costs, risks, and benefits before full-scale implementation commences. Reference: PRINCE2® Foundation Manual

Question: 331

How should the "managing a stage boundary' process be used towards the end of a project's final delivery

stage?

A. To plan the activities of the closing a project' process

B. To implement any exception plan requests from the project board
C. To create a benefits management approach for corporate, programme management or the customer
D. To review an issue received from a team manager

Answer: A

Explanation:

The "Managing a Stage Boundary" process should be used towards the end of a project's final delivery stage to plan the activities of the "Closing a Project" process. This includes preparing for the closure of the project by confirming project deliverables, ensuring all project work is completed and approved, and planning the activities that will ensure the project is formally closed and reviewed. Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 332

How often should the 'controlling a stage' process be used during a project?

A. Once, for the whole project
B. For each delivery stage in the project
C. Whenever the project board meets
D. Twice, for initiation and for the rest of the project

Answer: B

Explanation:

The 'Controlling a Stage' process should be used during each delivery stage of a project. This process is essential for the day-to-day management of the project stage by the project manager. It includes monitoring, reporting, and responding to issues within the stage to ensure the project remains within agreed tolerances.
Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 333

Which process is used by the project board to respond to on exception report?

A. Controlling a stage
B. Managing a stage boundary
C. Managing product delivery
D. Directing a project

Answer: D

Explanation:

The "Directing a Project" process is used by the project board to respond to an exception report. This process involves the project board making decisions on how to proceed when project tolerances are forecasted to be exceeded, which are typically communicated through an exception report.

Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 334

When is the 'managing a stage boundary' process used?

A. Immediately alter the project board has authorized the previous stage
B. Immediately after the project board has authorized the next stage
C. Near the end of each stage
D. Near the end of delivery stages

Answer: C

Explanation:

The 'Managing a Stage Boundary' process is used near the end of each stage of a project. This process includes the review of the current stage, preparation for the project board to authorize the next stage, updating a project plan, and, if necessary, updating the business case and project initiation documentation.
Reference: = PRINCE2® 7 Foundation handbook and online resources

Question: 335

Which statement describes the context of the 'initiating a project" process?

A. The project is viewed from the perspective of the project board in this process B. This process should result in key stakeholders being committed to the project C. This process is triggered by the assembly of the project brief
D. The 'controlling a stage' process will start immediately after this process

Answer: A

Explanation:

During the 'Initiating a Project' process in PRINCE2®, the project is considered from the perspective of the project board. This process ensures that the project board has all the necessary information to commit to the project, understanding its scope, timescales, costs, risks, and overall approach before granting formal approval to proceed.
Reference: PRINCE2® Foundation Manual

Question: 336

Identify the missing words in the following sentence.
The 'starting up a project" process is triggered when a [? J is available.

A. project business case

B. project mandate
C. stage plan
D. work package

Answer: B

Explanation:

The 'Starting up a Project' process in PRINCE2® is typically triggered when a project mandate is available. The project mandate provides the basic information necessary to define whether there is sufficient justification to proceed with the project's setup.
Reference: PRINCE2® Foundation Manual

Question: 337

Which is an objective of the 'directing a project' process?

A. To create the plan to deliver the project product
B. To select and appoint the project manager
C. To design the project management team roles
D. To give authority to deliver the project product

Answer: D

Explanation:

An objective of the 'Directing a Project' process in PRINCE2® is to give authority to deliver the project product. This process is where the project board makes key decisions and exercises overall control while delegating day-to-day management of the project stages to the project manager.
Reference: PRINCE2® Foundation Manual

Question: 338

What is established during the 'initiating a project' process?

A. The agreed protect acceptance criteria
B. The need for a configuration library
C. A plan for the work or project initiation
D. An understanding of the project's funding

Answer: C

Explanation:

During the 'Initiating a Project' process in PRINCE2®, a detailed plan for the work needed for project initiation is established. This includes developing the various management strategies and the project initiation documentation (PID) that will guide the project's execution and control phases.
Reference: PRINCE2® Foundation Manual

Question: 339

Which is an objective of the 'controlling a stage' process?

A. To review the business justification for the project
B. To replan the current stage when directed
C. To develop products to defined quality criteria
D. To produce a learn plan for the work package

Answer: B

Explanation:

An objective of the 'Controlling a Stage' process in PRINCE2® is to replan the current stage when directed. This process handles day-to-day management of the project, and includes responding to issues that might impact the stage plan, requiring replanning to ensure project objectives can still be met.
Reference: PRINCE2® Foundation Manual

Question: 340

Which process has the objective of confirming that acceptance criteria have been met?

A. Controlling a stage
B. Directing a project
C. Managing product delivery
D. Closing a project

Answer: D

Explanation:

In PRINCE2, the "Closing a Project" process has the objective of confirming that the project's products are acceptable and meet the established acceptance criteria. This process ensures that the project has delivered the required outputs as agreed upon, and these outputs are approved and accepted by the customer.
Reference: PRINCE2 Foundation Guide, "Closing a Project" section

Question: 341

When tailoring PRINCE2 to suit the project, [?] may be changed to suit other standards or policies.

A. Defined acceptance criteria
B. the PRINCE2 principles
C. the terminology used
D. the number of themes applied

Answer: C

Explanation:

When tailoring PRINCE2 to suit the project environment, changes can be made to the terminology used to better align with the organization’s existing standards, policies, or practices. This helps in integrating PRINCE2

within the organization more seamlessly without altering the core principles

and themes which are foundational to the methodology's effectiveness. Reference: PRINCE2 Foundation Guide, Tailoring PRINCE2 section

Question: 342

Based on a review of lessons reports from previous projects, some proposals have been made on how to apply PRINCE to a project:
Which role should be accountable for approving these proposals?

A. Project board
B. Project manager
C. Project assurance
D. Business layer

Answer: A

Explanation:

The Project Board is accountable for approving proposals based on lessons learned from previous projects. This role involves decision-making at a higher level to ensure that the project aligns with the organization's overall strategy and governance framework. The Project Board's approval is crucial for implementing changes that can impact the project's direction and management. Reference: PRINCE2 Foundation Guide, "Organization" theme

Question: 343

What is a purpose of the communication management approach?

A. To define how the project team intends to obtain responses from stakeholders
B. To describe the techniques required to make the project product acceptable to stakeholders
C. To describe the target organizational state and how the business will move to that new state
D. To describe the processes used to engage with stakeholders in identifying uncertainties

Answer: A

Explanation:

The purpose of the Communication Management Approach is to define how the project team will engage with and manage communications with stakeholders throughout the project. This includes planning the means and frequency of communication to ensure all stakeholders are appropriately informed and can provide necessary feedback on project progress and issues. Reference: PRINCE2 Foundation Guide, "Communication Management Approach" section

Question: 344

The project board needs to confirm that there is enough information to initiate the project. What should the project board review?

A. Project brief

B. Business case
C. Benefits management approach
D. Project plan

Answer: A

Explanation:

The Project Board must review the Project Brief to confirm there is enough information to initiate the project. The Project Brief includes the outline Business Case, the project's objectives, and how the project fits into the organization's objectives. This document is essential for the Project Board to understand what the project is intended to achieve, ensuring alignment with organizational goals and confirming that the project remains viable before moving forward into the initiation stage. Reference: PRINCE2® Foundation training manual and official handbook.

Question: 345

Which term is defined as the means by which an organization transitions from its current state to the target state?

A. Change management
B. change control
C. Progress management
D. Risk management

Answer: A

Explanation:

Change management is defined as the means by which an organization transitions from its current state to the target state. It encompasses all activities involved in managing change, including handling changes to the scope of projects and ensuring that changes are implemented smoothly and sustainably. This involves strategic planning, oversight, and ensuring that changes are accepted and adopted by all stakeholders. Reference: PRINCE2® Foundation training materials and glossary.

Question: 346

Whitt is 3 purpose of the initiating a project' process?

A. To prepare the contract for the project to enable the project board to commit to delivery
B. To provide the project board with Just Enough Information to decide whether to approve the Initiation stage
C. To provide the opportunity for the senior user in confirm that they find the project product acceptable
D. To enable the project board to empower the project manager to work within delegated authority limits

Answer: B

Explanation:

The purpose of the 'Initiating a Project' process is to provide the Project Board with just enough information to decide whether to approve the initiation stage. This process involves the development of a more detailed Business Case and Project Plan, which are crucial for the Project Board to assess the project's viability and decide on its initiation confidently. Reference: PRINCE2® official guide and syllabus.

Question: 347

According to the 'exception management' technique, when should the team manager raise an issue?

A. When the team manager predicts that a product will cause a stage to exceed its time tolerance
B. When the team manager identifies that a product is going to be delivered late
C. when the team manager predicts that a product will cause a work package to exceed its time tolerance
D. when the team manager identifies that the work package has already exceeded its time tolerance

Answer: C

Explanation:

According to the 'exception management' technique, the team manager should raise an issue when they predict that a product will cause a work package to exceed its time tolerance. This proactive approach allows for timely decision-making and corrective action by the Project Board, ensuring that project delivery is kept on track and within the agreed tolerances. Reference: PRINCE2® methodology and exception management guidance.

Question: 348

The project manager has created a list of tasks to produce the project's products.
Which step of the 'organizational design and development' technique should be informed ty this 1st?

A. Design the project ecosystem
B. Understand the organizational ecosystem
C. Manage the ongoing changes to the project ecosystem
D. Develop the project ecosystem

Answer: C

Explanation:

In PRINCE2®, the management of ongoing changes to the project ecosystem involves adapting the project's approach and scope based on real-time information and challenges that arise during the lifecycle of the project. This step is critical when new tasks or changes in tasks are identified, as outlined by the project manager. This ensures that the project remains aligned with its intended outcomes and can adapt to internal and external influences effectively.
Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation

Question: 349

Which is 3 purpose of the 'plans! practice?

A. To enable an event that requires project management consideration to be controlled

B. To provide the standards against which the project products can be quality controlled
C. To provide the basis of control against which a project's progress can be monitored
D. To enable control of opportunities and threats, that could Impact on delivery of the business objectives

Answer: C

Explanation:

The 'Plans' practice in PRINCE2® is essential for setting up the basis for project control. This includes monitoring, reporting, and responding to project progress in comparison to the planned objectives and outcomes. It ensures that the project stays on track in terms of scope, time, cost, quality, risk, and benefits, and provides a clear mechanism to gauge progress against the initial plan.
Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation

Question: 350

When developing a business case, the project manager reviewed the end project report from & previous similar project that stated had been underestimated on the project.
Which principle is being applied by the project manager when reviewing this information?

A. Learn from experience
B. Tailor ta Suit the project
C. Manage by stages
D. Ensure continued business justification

Answer: A

Explanation:

The principle of 'Learn from experience' in PRINCE2® mandates that project teams should continuously use previous lessons to improve the outcomes of current and future projects. By reviewing end project reports from similar past projects to understand and correct underestimations, the project manager is directly applying this principle to refine and optimize project planning and execution.
Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation

Question: 351

The project board Wants to consider whether td continue to operate in the same way, of Whether to change operations by means. of a project.
In which step of 'business case management technique should this be considered?

A. Develop
B. Check
C. Maintain
D. Confirm

Answer: A

Explanation:

The 'Develop' step in the 'Business Case Management' technique within PRINCE2® is where the rationale for the project is initially formulated. This includes evaluating whether current operations should continue as they are or if a change through a project could potentially enhance efficiency or effectiveness. This is the stage where strategic decisions about starting a project are made based on business justifications.

Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation Top of Form

Question: 352

What statement describes how the project manager should ensure effective communication within a project?

A. Use a more structured approach to communication with co-located teams, then remote teams
B. Rely on regular reporting by team managers to determine whether the work Is on track
C. Involve 3 small group of key stakeholders when defining the project to reduce the amount of communication
D. Focus on publishing standard messages to key influencers throughout the project

Answer: D

Explanation:

Effective communication within a project in PRINCE2® focuses on ensuring that messages are clear, consistent, and reach the right stakeholders at the right time. This involves targeting key influencers who can aid in further disseminating information throughout the project, thereby enhancing communication efficiency and effectiveness.

Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation

Question: 353

What 15the purpose of the ‘progress! practice?

A. To review whether the use of the products is likely to lead to the expected benefits
B. To define the roles and responsibilities for monitoring progress
C. To measure actual achievements against the planned time and cost targets for the project
D. To control events that could have a positive or negative effect on project objectives

Answer: C

Explanation:

The purpose of the 'Progress' practice in PRINCE2® is to provide a mechanism to monitor and compare the actual project progress against the planned objectives, particularly in terms of time and cost. This monitoring helps in identifying any deviations from the plan and facilitates timely corrective actions to keep the project on track.

Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation

Question: 354

Which TWO are objectives of the 'controlling a stage process?

1. To focus attention on achieving Work Within) the agree tolerances
2. To create follow on action recommendations for all open issues and risks
3. To understand how the quality required will be achieved
4. To ensure that the stage's products meet-agreed quality expectations

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: D

Explanation:

The objectives of the 'Controlling a Stage' process in PRINCE2® include focusing on the completion of work within agreed tolerances and ensuring that all stage products meet the agreed quality expectations. These objectives are central to maintaining control over the stage and ensuring that the project delivers outputs that are fit for purpose.

Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation

Question: 355

Which action should the project manager take to ensure effective progress management when a team manager is inexperienced?

A. Increase the frequency of checkpoint reports
B. Allow the team manager more flexibility to exceed cost tolerance
C. Increase the frequency of event-driven controls
D. Increase the frequency of escalations by the team manager

Answer: A

Explanation:

When a team manager is inexperienced, increasing the frequency of checkpoint reports can provide the project manager with more frequent updates on progress and issues. This allows for quicker identification and resolution of problems, thus maintaining better control over the project's progress and supporting the team manager more effectively.

Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation

Question: 356

How can the risk culture of 3n organization make decision-making less effective?

A. By using statistical modelling be understand the Impact of risks and their likelihood
B. By establishing a risk budget to make funding risk responses actions easier
C. By Individuals adopting an attitude that leads them to ignore threats to objectives
D. By Involving stakeholders in assessing the likelihood and impact of each risk

Answer: C

Explanation:

The risk culture of an organization can make decision-making less effective when individuals adopt an attitude that leads them to ignore threats to objectives. This behavior results in underestimating or neglecting the potential impacts of risks, which can compromise the decision-making process and lead to less effective risk management and project outcomes. Reference: PRINCE2® 7 Foundation training materials and risk management guidelines.

Question: 357

A new team member has joined the project team and wants to understand who else is on the project team, and who they report to.
Which management product should the team member review?

A. Project plan
B. Project management team structure
C. Role descriptions
D. Project log

Answer: C

Explanation:

A new team member looking to understand the project team structure and reporting lines should review the 'Role Descriptions'. This management product provides detailed information about each role within the project, including responsibilities and reporting relationships, which helps new members understand their place within the team and to whom they report. Reference: PRINCE2® Foundation official guide and project management templates.

Question: 358

Which term is defined-as the amount and type or risk that the business is willing to take in pursuit of is objectives?

A. Risk appetite
B. Opportunity
C. Risk tolerance
D. Risk cause

Answer: A

Explanation:

Risk appetite is defined as the amount and type of risk that an organization is willing to take in pursuit of its objectives. This concept helps organizations balance the potential benefits of risk-taking with their capability to manage the impact of unfavorable outcomes. Reference: PRINCE2® training manual and risk management framework.

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Question: 359

The project manager reviews whether there has been a Change in the way team members relate to each other.

Which principle is the project manager applying as part of the 'people' element?

A. Manage by stages
B. Focus on products
C. Tailor to suit the project context
D. Learn from experience

Answer: C

Explanation:

The principle that the project manager is applying by reviewing changes in team dynamics is 'Tailor to suit the project context'. This principle involves adapting the management of the project to the environment, including the team dynamics, to ensure that the project management approach is appropriate for the specific context and challenges of the project. Reference: PRINCE2® 7 Foundation handbook and principles section.

Question: 360

In which step of the 'planning' technique should a team manager break down the cost of delivering a work package?

A. Preparing estimates
B. Defining and analyzing the products
C. Organizing work packages
D. Preparing a schedule

Answer: A

Explanation:

In the 'planning' technique, a team manager should break down the cost of delivering a work package during the 'Preparing estimates' step. This involves estimating the resources and time required to deliver each component of the work package, which are critical for budgeting and resource allocation. Reference: PRINCE2® Foundation course material on planning techniques and project management documentation.

Topic 4, Exam Pool D

Question: 361

Why is change management important in a project?

A. It provides clarity on how the culture of an organization needs to adapt over time
B. It provides processes and management products to use when requesting a change
C. It provides confidence that the project can meet is objectives and has continued business Justification
D. It provides a controlled and bidirectional flow of information to key Influencers

Answer: B

Explanation:

Change management is important in a project because it provides structured processes and management products to manage and implement changes effectively. This ensures that all changes are assessed, approved, managed, and documented properly, helping the project adapt to changes while maintaining control and alignment with project objectives. Reference: PRINCE2® Foundation official resources and training on change management.

Question: 362

Which term is defined as a product that will not meet is quality specifications?

A. Off-specification
B. Request for change
C. Concern
D. Problem

Answer: A

Explanation:

The term 'off-specification' is defined as a product that will not meet its quality specifications. This indicates a variance from what was agreed upon in the product description, requiring attention and potentially corrective action to ensure the project's outputs meet the required standards. Reference: PRINCE2® Foundation glossary and project documentation guidelines.

Question: 363

The project manager needs to know what modifications have been proposed to an approved product during the stage. Which management product should the project manager review?

A. issue register
B. issue report
C. Issue management approach
D. Risk management approach

Answer: A

Explanation:

The project manager should review the 'issue register' to know what modifications have been proposed to an approved product during the stage. The issue register records all issues that may impact the project, including requests for change, concerns, and off-specifications, providing an overview of current and potential problems affecting project products. Reference: PRINCE2® Foundation training materials and issue management guidance.

Question: 364

Which control is time-driven?

A. The creation of a highlight report
B. The completion of the PID
C. The creation of an exception report
D. The end of the financial year

Answer: A

Explanation:

In PRINCE2®, the creation of a highlight report is a time-driven control, typically scheduled at regular intervals, such as weekly or monthly during a stage. This report provides the Project Board and other stakeholders with a summary of the stage status, and it is triggered by the passage of time, not by specific events or exceptions within the project.
Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation

Question: 365

Which process should be Used to confirm that the project continues to deliver against the strategic objectives?

A. Managing a stage boundary
B. Managing product delivery
C. Initiating a project
D. Closing a project

Answer: A

Explanation:

The 'Managing a Stage Boundary' process in PRINCE2® is designed to confirm that the project remains viable and continues to align with organizational strategic objectives. This process involves reviewing the project's performance, updating the project plan, and reconfirming the business case to ensure that the project continues to deliver value as expected.
Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation

Question: 366

Which is the definition of a requirement?

A. A need or expectation that has been documented in an approved management product
B. An event relevant to the project that requires project management consideration
C. A prediction about future performance made by studying historical data and past patterns
D. An uncertain event that, should it occur, will have an effect on the project.

Answer: A

Explanation:

A requirement in the context of PRINCE2® is defined as a documented need or expectation that is formally approved and used as a basis for further project development. This documentation typically includes specific details about project scope, expected outcomes, and performance criteria, which are crucial for project

planning and execution.

Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation

Question: 367

The benefits Management approach has been reviewed by the project board to ensure there are sufficient benefit reviews after the project has closed.
Which principle is the project board applying?

A. Manage by exception
B. Manage by stages
C. Ensure continued business Justification
D. Focus on products

Answer: C

Explanation:

The principle of 'Ensure continued business justification' in PRINCE2® requires that the project remains justified throughout its lifecycle. By reviewing the benefits management approach to ensure it includes sufficient benefit reviews after the project's closure, the project board is applying this principle to confirm that the project continues to provide value and that its benefits are realized as planned, even post-project.
Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation

Question: 368

What is a purpose of the 'quality' practice?

A. To predict whether the project will deliver on time and to cost and whether the benefits will outweigh the costs
B. To resolve off-specifications, that are Identified during the project, at the end of the project
C. To plan the project so that there is time to deal with quality defects late in the project

D. To identify the user's expectations and determine how the project will achieve them

Answer: C

Explanation:

The project manager needs to prioritize several criteria that the project product must meet for acceptance during the step of 'Describing the quality management approach'. This step involves defining how quality will be managed throughout the project, ensuring that all quality criteria are clearly identified, prioritized, and agreed upon by stakeholders. Reference: PRINCE2® Foundation manual and quality management technique guidelines.

Question: 369

The project manager heeds to prioritize several criteria that the project product must meet in order to be acceptable in which step of the 'quality management technique should this occur?

A. Gathering user inputs
B. Accepting products
C. Describing the quality management approach
D. controlling quality

Answer: C

Explanation:

Question: 370

Which management product Soul guide the Project management team on how to manage multiple aspects of the project?

A. Project initiation documentation
B. Project plan
C. Business case
D. Exception plan

Answer: A

Explanation:

The Project Initiation Documentation (PID) should guide the project management team on how to manage multiple aspects of the project. It is a key management product that includes crucial information like the project's definition, approach to management, and controls. It serves as the baseline document for managing the project's scope, quality, costs, timescales, risk, and benefits. Reference: PRINCE2® Foundation official guide and project management documentation resources.

Question: 371

Which is definition of culture?

A. The set of shared attitudes, values, goals, and ways of working that characterize a group of people
B. The process when people from across the project ecosystem work together
C. An essential aspect of project management that needs to be continually addressed
D. The tailoring required to take into account the complexity or simplicity of a project

Answer: A

Explanation:

The definition of 'culture' in the context of PRINCE2® and project management is the set of shared attitudes, values, goals, and ways of working that characterize a group of people. Culture impacts how project teams operate and interact, influencing decision-making, teamwork, and the overall success of a project. Reference: PRINCE2® training materials and project management culture insights.

Question: 372

Identify the missing word in the following sentence.
An (?) is the result of change, normally affecting real-world behavior and circumstances:

A. outcome
B. exception
C. output
D. off-specification

Answer: A

Explanation:

In PRINCE2® terminology, an 'outcome' is defined as the result of change, generally manifested as benefits or alterations in real-world behavior and circumstances. Outcomes are distinct from outputs (specific deliverables or products of the project) as they reflect the longer-term impacts and changes brought about by utilizing those outputs.

Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation

Question: 373

Which TWO are objectives of the closing a project: process?

1. To ensure the benefit reviews enable the project benefits to the confirmed
2. To update the business case so that the project hoard can decide whether to continue with the project
3. To ensure that the project team deliver the products to quality expectations
4. To hand over any open threats to operations

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: D

Explanation:

The objectives of the 'Closing a Project' process in PRINCE2® include ensuring that provisions are made for ongoing benefit realization reviews (objective 1) and handing over any ongoing issues, including unresolved risks or threats, to operational maintenance or support teams (objective 4). This process is about wrapping up the project cleanly, ensuring that all project objectives related to closure are met, and preparing for the sustained realization of benefits post-project.

Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation

Question: 374

The project manager needs to record what will make file Users satisfied with the final product Where should the project manager record this?

A. Quality register
B. Project plan
C. Project product description
D. Quality management approach

Answer: C

Explanation:

The Project Product Description in PRINCE2® is a document where the project manager records specific requirements that must be met for the user to accept the final product, including criteria for user satisfaction. This document provides a detailed description of the purpose, composition, derivation, and quality criteria of the project's main deliverable or product.
Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation

Question: 375

Which details the identified threats and Opportunities related in the project?

A. Risk management approach
B. Project plan
C. Risk register
D. Business case

Answer: C

Explanation:

The Risk Register in PRINCE2® is a document used to detail all identified risks associated with the project, including both threats and opportunities. This register includes descriptions of each risk, their status, and the responses planned or taken to manage these risks, serving as a key tool for risk management throughout the project lifecycle.
Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation

Question: 376

Which member of the project management team should secure funding for the project before the project stars?

A. Project executive
B. Project manager
C. Senior user
D. senior supplier

Answer: A

Explanation:

In PRINCE2®, the Project Executive is responsible for the overall success of the project, which includes securing the necessary funding before the project begins. This role is part of the project board and has the authority to commit organizational resources and funds, ensuring that the project is financially viable from start to finish.
Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation

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Question: 377

Which should define how tools will be used to support the information needs of the project team?

A. Digital and data management approach
B. Quality management approach
C. Issue management approach
D. Commercial management approach

Answer: A

Explanation:

The 'Digital and Data Management Approach' in PRINCE2® should define how tools and technologies will be utilized to support the information needs of the project team. This approach outlines how digital resources, data handling, and communication tools are to be deployed to enhance the effectiveness of information sharing and project management practices.

Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation

Question: 378

Identify the missing ward in the following sentence.
PRINCE2 uses the team [2] to cover all people required to allocate their time to the project.

A. project team
B. project management team structure
C. project bard
D. project assurance

Answer: A

Explanation:

In PRINCE2®, the term 'project team' encompasses all individuals who are allocated time and responsibilities on the project, covering both the project management team and the wider team members who work on the project's tasks. This terminology includes everyone contributing to the project's delivery.

Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation

Question: 379

The project management team heeds t document quality antral events, such as testing According to the guidance for effective quality management, haw should the events be documented?

A. In stage of team plans to allow mare accurate scheduling
B. As quality tolerances in product descriptions
C. As acceptance criteria in the project product description
D. In the quality management approach to plan the testing

Answer: D

Explanation:

Quality control events, such as testing, should be documented in the 'Quality Management Approach' according to PRINCE2® guidelines. This document outlines how quality will be managed throughout the project, detailing specific methods and events, including schedules for quality assurance activities and testing, to ensure that products meet their defined quality criteria.
Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation

Question: 380

In which process should the specified quality methods he used to/prove that a product meets its quality criteria?

A. Managing product delivery
B. controlling a stage
C. Managing a stage boundary
D. closing a project

Answer: A

Explanation:

The 'Managing Product Delivery' process in PRINCE2® is where the specified quality methods are applied to ensure that a product meets its quality criteria. This process focuses on the acceptance, execution, and delivery of the project's products, ensuring that they are produced to the defined quality standards as part of the overall project delivery.

Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation

Question: 381

Which statement describes a purpose of the 'starting up a project' process?

A. To appoint people ta the major rales in the project management team
B. Ta agree how a team manager will report progress
C. To provide Information so that the business can understand the cost of delivering the project
D. To provide management control Listen the project manager and the team managers

Answer: A

Explanation:

The purpose of the 'Starting up a Project' process is primarily to appoint people to the major roles within the project management team. This process ensures that the right people are in place with clear responsibilities before the project kicks off, facilitating effective planning and execution from the outset. Reference: PRINCE2® 7 Foundation manual and the 'Starting up a Project' process documentation.

Question: 382

Which team is defined as motivating people to achieve a project's objectives?

A. Leadership

B. Management
C. Quality assurance
D. Co-creation

Answer: A

Explanation:

The term 'Leadership' best describes the team role defined as motivating people to achieve a project's objectives. Leadership involves guiding, inspiring, and encouraging the project team to meet the project goals and to overcome challenges throughout the project lifecycle. Reference: PRINCE2® Foundation training materials and leadership roles overview.

Question: 383

How is Uncertainty Identified, assessed and controlled?

A. By avoiding or reducing a threat
B. By analysing the risk cause in detail
C. By applying the risk practice
D. By allocating a risk budget to the project

Answer: C

Explanation:

Uncertainty in a project is identified, assessed, and controlled by applying the risk practice. This practice involves systematic risk identification, analysis, and management, ensuring that risks are properly understood and addressed through appropriate responses to protect the project objectives. Reference: PRINCE2® Foundation official guide and risk management section.

Question: 384

What is a temporary organization that is treated for the purpose of delivering Business Products according an-agrees business casa?

A. A project
B. A baselined product
C. The project scope
D. The business

Answer: A

Explanation:

A project is defined as a temporary organization that is created for the purpose of delivering business products according to an agreed business case. This definition emphasizes the temporary and purpose-driven nature of a project, which is organized to achieve specific business objectives and then disbanded upon achieving its goals. Reference: PRINCE2® 7 Foundation manual and basic project management concepts.

Question: 385

In which process are the key decisions to control the project made?

A. Directing a project
B. Initiating a project
C. Managing a stage boundary
D. Controlling a stage

Answer: A

Explanation:

In PRINCE2®, the 'Directing a Project' process is where the key decisions to control the overall project are made. This process involves the Project Board and is crucial for providing overall direction and management oversight throughout the lifecycle of the project, including key decision points such as project initiation, stage boundaries, and project closure.
Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation

Question: 386

Which TWO are objectives of the 'starting up a project' process?
1. To create a common view of How the required quality will be achieved
2. To give authority to initiate the project
3. To appoint the resources needed to do the work to initiate the project
4. To ensure that projects are initiated based or agreed acceptance criteria for the project product.

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: B

Explanation:

The objectives of the 'Starting up a Project' process in PRINCE2® include giving authority to initiate the project (ensuring there is a solid foundation before significant expenditure is committed), and appointing the resources needed to undertake the initiation phase of the project. This process sets the project up for success by confirming its scope, defining how it will be managed, and allocating the necessary resources.
Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation

Question: 387

How is uncertainty identified, assessed and controlled?

A. By avoiding or reducing a threat
B. By analysing the risk cause in detail
C. By applying the risk practice
D. By allocating a risk budget to the project

Answer: C

Explanation:

Uncertainty in a project is identified, assessed, and controlled through the application of the 'Risk Management Practice' in PRINCE2®. This practice involves systematic risk identification, assessment, and response planning to manage project risks effectively and ensure that they are within acceptable tolerance levels.
Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation

Question: 388

What is a description of a leadership activity within a project?

A. Understanding and working with different departments outside of the project team B. Agreeing a work package with a tear manager to deliver products using specific tools C. Ensuring that a co-located project team uses the agreed communication methods

D. Creating a stage plan and product descriptions for the products to be created in the next stage

Answer: A

Explanation:

A key leadership activity within a project involves understanding and effectively working with different departments outside of the project team. This includes managing stakeholder expectations, ensuring alignment with broader organizational goals, and facilitating cross-functional collaboration, which are essential for the successful delivery of project outcomes.
Reference: = PRINCE2® 7 Foundation Training Manual and official PRINCE2® website documentation

Question: 389

According to the 'manage by exception' principle, which aspect of performance sets limits against the cost of aggregated threats?

A. Risk
B. Scope
C. Quality
D. Cost

Answer: D

Explanation:

The principle of 'manage by exception' in PRINCE2 involves setting limits on delegated authority concerning time, cost, quality, scope, risk, and benefits. Here, the aspect of performance that sets limits against the cost of aggregated threats is "Cost". This includes setting tolerances for what can be considered acceptable deviations from the plan before an issue needs to be escalated to a higher authority. Managing by exception helps in efficient use of management time and focuses on deviations that might affect the project's success.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 390

What is a description of a leadership activity within a project?

A. Understanding and working with different departments outside of the project team
B. Agreeing a work package with a team manager to deliver products using specific tools
C. Ensuring that a co-located project team uses the agreed communication methods
D. Creating a stage plan and product descriptions for the products to be created in the next stage

Answer: B

Explanation:

A leadership activity within a PRINCE2 project involves several responsibilities, one of which is agreeing on work packages with team managers. This agreement includes specifying the tools and techniques to be used for product delivery. This activity is crucial for ensuring clarity and mutual

understanding of how work is to be conducted, facilitating effective delegation and accountability within the project team.

Reference: (PRINCE2® 7 Foundation Study Guide, AXELOS)

Question: 391

The project board is reviewing the project initiation documentation (PID) to decide whether the project should continue or close. What should the project board ensure the PID is aligned with?

A. The business objectives
B. The business' existing governance practices
C. The project's delivery method
D. The ways of working used on previous projects

Answer: A

Explanation:

hen the project board reviews the Project Initiation Documentation (PID), it is essential to ensure that the PID is aligned with the business objectives. The PID should encapsulate the project's definition, including the reasons for undertaking the project, the benefits expected, and how it aligns with the broader business goals. Ensuring this alignment helps validate that the project remains viable and worthwhile as it progresses.

Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 392

How should effective issue management be applied When changing management products?

A. By changing the issue management approach at the end of each stage to reflect lessons
B. By creating new versions of a management product when a change is approved
C. By Implementing a change budget to fund changes to the project product
D. By recording the required change to a management product as an off-specification

Answer: B

Explanation:

Effective issue management in PRINCE2 should involve creating new versions of management products whenever a change is approved. This practice ensures that all documentation reflects the most current understanding and agreements regarding the project's scope and requirements. It helps maintain the integrity and relevance of the project documentation throughout its lifecycle, facilitating effective governance and control.

Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 393

In which step of the Issue management' technique should Superseded versions be archives?

A. Implementing changes
B. Assessing issues
C. capturing issues
D. Deciding on changes

Answer: D

Explanation:

In PRINCE2, the 'Issue and Change Control' procedure encompasses the management of issues throughout the project lifecycle, including capturing, examining, and deciding on issues. Archiving superseded versions is part of the final step in the 'Deciding on changes' phase, where decisions are made on the issues and subsequent actions, including updates to project baselines and documentation, are implemented and archived as necessary.

Reference: PRINCE2® 7 Foundation handbook and official resources on issue management technique.

Question: 394

As part of the 'business case management' technique, how is the business case maintained during the project lifecycle?

A. By linking the outcomes and benefits to the business objectives included in the business case
B. By updating the business case during each management stage, as actual costs are incurred
C. By providing a robust justification for the entire project in a detailed business case
D. By justifying to the project board that the project should be initiated

Answer: B

Explanation:

Maintaining the business case during the project lifecycle involves regularly updating it to reflect changes and actual experiences such as incurred costs. This ensures that the project remains viable and aligned with business objectives, as part of the continual justification process. The business case is dynamically managed to reflect any changes in the project's environment and is a fundamental part of the 'business case theme' in PRINCE2.

Reference: PRINCE2® 7 Foundation source documents on business case management.

Question: 395

Which action contributes to achieving the 'ensure continued business justification' principle?

A. Producing separate business cases for each customer and supplier involved in the project B. Defining the products that the project must produce in order to control change effectively C. Establishing limits of authority on the project based on defined tolerances
D. Adapting PRINCEZ to the scale of investment and the delivery approach

Answer: D

Explanation:

Achieving the principle of 'ensuring continued business justification' involves confirming that the project remains desirable, viable, and achievable throughout its lifecycle. Adapting PRINCE2 to the project's scale of investment and the chosen delivery approach helps maintain its alignment with business justification, ensuring that the project's scale, complexity, importance, capability, and risk are proportionate to the project's objectives and environment.
Reference: PRINCE2® 7 Foundation handbook and documents on the principles of PRINCE2.

Question: 396

What is a purpose of the 'organizing practice?

A. To define who is responsible for which project activities
B. To compare the team's actual achievements against the team plan
C. Ta understand what the users require of the project
D. To assess modifications raised by team members

Answer: A

Explanation:

The purpose of the 'Organizing' practice within PRINCE2 is to establish and define the project management team structure and responsibilities. This includes specifying roles and responsibilities for managing, delivering, and overseeing the project effectively. The organization theme supports project success by ensuring clear definition and communication of who is responsible for various project activities.
Reference: PRINCE2® 7 Foundation guide and official PRINCE2 documentation on organizing practices.

Question: 397

In which step of the risk management' technique should the organization's environment be considered?

A. Identity
B. Assess
C. Plan
D. Implement

Answer: A

Explanation:

In the 'risk management' technique within PRINCE2, considering the organization's environment is essential during the 'Identify' step. This phase involves understanding the context in which the project operates, including external and internal factors that could affect the project. This context is crucial for identifying potential risks that could impact the project's objectives.
Reference: PRINCE2® 7 Foundation resources on risk management technique.

Question: 398

Which is a feature of PRINCE2?

A. It is naturally right=sized to the scale of every project
B. It promotes improving processes for every project
C. It replaces the need to apply specialist Industry-specific lifecycles
D. It focuses on completing the project on time as its main objective

Answer: A

Explanation:

PRINCE2 is flexible and can be tailored to fit the size, complexity, importance, capability, and risk of the project. This adaptability is a key feature of PRINCE2, ensuring that the methodology can be scaled up or down to suit the specific demands of different projects.
Reference: PRINCE2® 7 Foundation handbook and official documentation on PRINCE2 features.

Question: 399

In which step of the 'risk management technique should the organization's environment be considered?

A. Identify
B. Assess
C. Plan
D. Implement

Answer: A

Explanation:

Similar to question 397, the correct answer for considering the organization's environment in the risk management technique is during the 'Identify' step. This initial phase of risk management involves recognizing and recording risks after considering various environmental factors that can influence the project.
Reference: PRINCE2® 7 Foundation guide on risk management.

Question: 400

How does product-based planning help to determine the project approach?

A. By Identifying the outputs that the project trust deliver
B. By planning in detail how to deliver the outputs over a more predictable time scale
C. By managing constraints to the planned completion date for the project
D. By dividing the delivery of the project's outputs into stages which do not overlap

Answer: A

Explanation:
Product-based planning in PRINCE2 focuses on defining and understanding the project's outputs or products. This method helps in determining the project's approach by clarifying what products must be delivered, thus guiding the planning of activities and resources needed to create these products. It ensures that the project's structure and execution strategy are aligned with delivering tangible, well-defined outcomes.
Reference: PRINCE2® 7 Foundation resources on product-based planning.

Question: 401

Which plan should only be produced if the project is large and complex enough?

A. Project plan
B. Stags plan
C. Team plan
D. Exception plan

Answer: C

Explanation:

In PRINCE2, a Team Plan is a type of plan that might only be produced for very large or complex projects. It is typically more detailed and is specifically designed to manage a segment of the project within a certain team or group. This plan provides detailed guidance on the delivery of the products assigned to the team within the constraints set by the Stage Plan.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 402

How do issue management and change control relate to each other?

A. Change control and Issue management are separate processes
B. Issue management is part of change control
C. change control is part of issue management
D. issue management and change control are identical

Answer: B

Explanation:

In PRINCE2, issue management and change control are closely related, where issue management is considered a subset of change control. Change control is a broader process that encompasses all aspects of managing changes within the project, including issues that might impact the project’s scope, timescales, costs, or quality. Issue management specifically deals with resolving issues that can affect the progress of the project.

Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 403

Which plan is used to organize and control the work when executing a work package?

A. team plan
B. A stage plan
C. A project plan,
D. An exception plan

Answer: A

Explanation:

When executing a Work Package, the Team Plan is used to organize and control the work. The Team Plan is derived from the Stage Plan and provides detailed allocations and explanations of how the team will deliver the work package assigned to them. It focuses specifically on the tasks and resources at the team level, detailing the schedule and resources needed to complete the work. Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 404

Which is a feature of an effective project team?

A. It should rely on the team sitting together in order to easily build effective working relationships
B. It should consist of people with a wide range of skills, abilities and viewpoints
C. It should plan and control effective communications with the project's stakeholders
D. It should consist of full-time team members who can focus attention on the project's needs

Answer: B

Explanation:

An effective project team in PRINCE2 should be diverse, consisting of individuals with a variety of skills, abilities, and viewpoints. This diversity helps to ensure that the team can handle various aspects of the project effectively, bringing different perspectives to problem-solving and decisionmaking, which enhances the overall capability of the project team.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 405

As part of the ‘closing a project’ process, the project manager needs to assess whether the outcomes are likely to deliver the expected performance improvements post-project.
In which step of 'business case management' technique should the project manager assess this?

A. Develop
B. Check ay
C. Maintain
D. Confirm

Answer: C

Explanation:
During the 'Maintain' step of the 'business case management' technique in PRINCE2, the project manager assesses the ongoing viability of the project against the business case, including whether the outcomes are likely to deliver the expected performance improvements post-project. This is a continuous process that ensures the project remains aligned with business needs and expected benefits throughout its lifecycle.
Reference: PRINCE2® 7 Foundation documentation on business case management.

Question: 406

Which describes a management activity within a project?

A. Encouraging a project team to continue working on a particularly challenging product
B. Discussing project objectives with key stakeholders during a requirements gathering workshop
C. Agreeing a work package with a team manager to deliver products within agreed tolerances
D. Seeking feedback from team members to ensure they are still aligned to the project's objectives

Answer: C

Explanation:

In PRINCE2, a management activity within a project typically involves formal agreements and organizational actions. Agreeing on a work package with a team manager is a core management activity, where specific tasks, responsibilities, and tolerances are defined and communicated, ensuring that the project's delivery aligns with the planned objectives and constraints.
Reference: PRINCE2® 7 Foundation study materials on project management activities.

Question: 407

Which TWO are objectives of the 'closing a project' process?
1. To confirm to the project board that each stage's products are approved
2. To review whether the project was delivered within time and cost tolerances
3. To confirm whether operational staff are happy to take ownership of the products
4. To confirm that there is authority to close the project

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: B

Explanation:

The objectives of the 'closing a project' process in PRINCE2 include reviewing whether the project was delivered within time and cost tolerances (2) and confirming whether operational staff are happy to take ownership of the products (3). These objectives ensure the project has met its management expectations and that the product transition to operations is smooth and accepted by relevant stakeholders.
Reference: PRINCE2® 7 Foundation guide on the 'closing a project' process.

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Question: 408

in the 'starting up a project' process, what is the PRINCE? name for a 'request for proposal' received by an external supplier?

A. Project mandate
B. Project brief
C. Work package
D. Project approach

Answer: A

Explanation:

In the PRINCE2 methodology, the 'project mandate' is the term used for initial documentation that triggers the start of a project, typically provided by corporate or program management. It can often come in the form of a request for proposal received by an external supplier, setting out the initial definition of the project and what it aims to achieve, which then leads to more detailed project definitions in the 'starting up a project' process.
Reference: PRINCE2® 7 Foundation resources on project initiation documentation.

Question: 409

According to the guidance for effective quality management, when should the requirements for a product be captured?

A. When the project team realizes that the product is needed
B. When the project team needs to test the product
C. When the project team needs to know whether the product has been approved
D. When the project team needs to know how the product will be delivered

Answer: A

Explanation:

In PRINCE2, the requirements for a product should be captured early in the process, specifically when the project team realizes the need for that product. This approach ensures that the project delivers what is actually required and expected. Capturing requirements early helps in detailed planning and allows for effective quality management throughout the product's development and delivery phases.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 410

Identify the missing word in the following sentence:
[?] is a prediction made by studying historical data and past patterns.

A. A forecast

B. A project baseline

C. An exception
D. A highlight report

Answer: A

Explanation:

A forecast is a prediction made by studying historical data and past patterns. In project management, forecasting involves using data from the project's progress and external benchmarks to predict future project performance, helping in planning and decision-making processes.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 411

The project manager needs to monitor the progress of the stage.
Which combination of management products should the project manager review?

A. Checkpoint reports AND work package descriptions
B. Project plan AND project log
C. Project plan AND work package descriptions
D. Highlight report AND checkpoint report

Answer: D

Explanation:

To monitor the progress of a stage effectively, the project manager should review both the Highlight Report and Checkpoint Report. The Highlight Report provides a summary of the stage status to the Project Board, detailing overall progress and identifying any major issues. The Checkpoint Report, on the other hand, offers detailed updates from team managers or team members on the progress of their respective Work Packages. Together, these management products give a comprehensive view of stage progress.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 412

The project manager needs to monitor the progress of the stage.
Which combination of management products should the project manager review?

A. Checkpoint reports AND work package descriptions
B. Project plan AND project log
C. Project plan AND work package descriptions
D. Highlight report AND checkpoint report

Answer: D

Explanation:

Similar to question 411, the answer remains consistent for monitoring the progress of a stage. The combination of Highlight Reports and Checkpoint Reports provides the project manager with both high-level and detailed insights into the stage's progress. Highlight Reports summarize stage status for the Project Board, while Checkpoint Reports offer detailed progress updates from the team level. Reference: (PRINCE2® 7

Foundation Handbook, AXELOS)

Question: 413

According to the 'manage by exception' principle, which statement about tolerances is CORRECT?

A. Whenever authority is delegated to the project manager, the project board should set tolerances for the stage
B. Whenever there is a forecast to exceed a tolerance, it should be escalated to the project board
C. Whenever there is a forecast to exceed a tolerance, it should be resolved at the next monthly project board meeting
D. Whenever authority is delegated to the team manager, the focus should be on delivering within time and cost tolerances

Answer: B

Explanation:

According to the 'manage by exception' principle in PRINCE2, when any forecast indicates that tolerances are likely to be exceeded, this issue must be escalated to the project board for decisionmaking. This principle supports efficient use of management time by only involving them when necessary, such as when predefined thresholds are anticipated to be breached.
Reference: PRINCE2® 7 Foundation handbook and documentation on the 'manage by exception' principle.

Question: 414

What should set the expected success level for benefits, time, cost, quality, scope, sustainability and risk?

A. Performance target
B. Project baseline
C. Integrated elements
D. Project context

Answer: B

Explanation:

The expected success level for benefits, time, cost, quality, scope, sustainability, and risk in a project should be set by the project baseline. The baseline establishes the initial scope of what the project is expected to deliver, including standards and targets against which project performance can be measured.
Reference: PRINCE2® 7 Foundation sources on project planning and control.

Question: 415

Which term is defined as being achieved as a result of the activities undertaken to facilitate the change?

A. Outcome
B. Benefit
C. output

D. Request for change

Answer: A

Explanation:

In PRINCE2, an 'outcome' is defined as the result achieved by the project after implementing changes through its activities. Outcomes are the new states enabled by the project's outputs, differing from benefits in that they are not necessarily quantified as improvements until later evaluated as such.
Reference: PRINCE2® 7 Foundation documentation on project outputs, outcomes, and benefits.

Question: 416

Which role is responsible for focusing on the safety and well-being of the project team?

A. Project executive
B. Project board
C. Project manager
D. Team manager

Answer: D

Explanation:

In the PRINCE2 framework, the team manager is the role primarily responsible for the welfare, including the safety and well-being, of the project team. This role involves managing the team environment and ensuring that team members are supported throughout the project's lifecycle. Reference: PRINCE2® 7 Foundation guide and resources detailing project roles and responsibilities.

Question: 417

When should the project baseline be updated in order ta meet the purpose of the 'issues' practice?

A. When a request for change is recorded on the issue register
B. When a business opportunity has been recognized
C. When the project manager receives a request for change
D. When a change has been approved by the change authority

Answer: D

Explanation:

In PRINCE2, the project baseline should be updated when a change has been formally approved by the change authority. This is because the baseline represents the agreed standards and plan against which the project's performance is measured. Updating the baseline after the approval of changes ensures that the project documentation accurately reflects the current scope, timescales, and resource allocations, which are essential for tracking progress and managing by exception effectively. Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 418

Which should provide guidance on how and when prototyping is to be used?

A. Product description
B. Quality management approach
C. Quality register
D. Sustainability management approach

Answer: B

Explanation:

The Quality Management Approach in PRINCE2 should provide guidance on how and when prototyping is to be used within the project. This approach outlines the quality techniques and standards to be applied and the responsibilities for achieving the required quality levels. Prototyping, as a method to validate product quality and user requirements early in the development cycle, falls under these guidelines.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 419

What does qualitative analysis of a risk assess, as a minimum?

A. How soon each risk might occur
B. The fallback plan for each risk
C. The likelihood and the effect of each risk on objectives
D. The speed with which the effect of each risk will be felt

Answer: C

Explanation:

Qualitative analysis of a risk in PRINCE2 assesses, at a minimum, the likelihood of each risk occurring and its potential impact on project objectives. This analysis helps in prioritizing risks based on their severity and likelihood, which is crucial for effective risk management and decision-making about risk responses.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 420

Which term is defined as the measurable threshold to represent the tolerable range of outcomes for each objective 'at risk'?

A. Risk tolerance
B. Risk appetite
C. Risk event
D. Risk effect

Answer: A

Explanation:

Risk tolerance is defined as the measurable threshold that represents the tolerable range of outcomes for each objective at risk. It quantifies the level of exposure to risk that an organization or project can withstand, helping to guide risk response planning and risk management strategies.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 421

The senior user needs to understand how user assurance will support the senior user on the project.
Which management product should the senior user review?

A. Project plan
B. Project management team structure
C. Role descriptions
D. Project log

Answer: C

Explanation:

To understand how user assurance will support the senior user on the project, the senior user should review the 'Role Descriptions' management product. This document outlines the responsibilities and interfaces for all project roles, including how user assurance supports the senior user by ensuring that the project's products meet the needs and requirements of the users.
Reference: PRINCE2® 7 Foundation documentation on management products, particularly Role Descriptions.

Question: 422

The project manager is acting as the team manager and needs to control the work of a team member who reports to them.
Which management product should the project manager use to control this work?

A. A work package description
B. The project management team structure
C. A stage plan
D. A work breakdown structure

Answer: A

Explanation:
When the project manager is also acting as the team manager, they should use a 'Work Package Description' to control the work of a team member. This management product details what is to be delivered, the reporting requirements, and the tolerances within which the team member must work, providing a clear definition and control mechanism for delegated tasks.
Reference: PRINCE2® 7 Foundation guide on management products, specifically Work Packages.

Question: 423

Which term is defined as the means by which an organization transitions to a desired future state?

A. Change management

B. Risk management
C. Issue management
D. Communication management

Answer: A

Explanation:

Change management' is defined as the means by which an organization transitions to a desired future state. It involves the processes and techniques used to manage the people side of change to achieve the required business outcome, ensuring that changes are implemented smoothly and effectively.
Reference: PRINCE2® 7 Foundation materials on project management terms and definitions.

Question: 424

Which describes user's quality expectations?

A. They are documented in the project product description
B. They are documented in the quality management approach
C. They are documented in the stage plan
D. They are documented in the product descriptions

Answer: A

Explanation:

User's quality expectations are documented in the 'Project Product Description.' This document defines what the project must deliver to meet the user's expectations, including the quality requirements and acceptance criteria for the final product, ensuring alignment with user needs and standards.
Reference: PRINCE2® 7 Foundation documentation on quality management and project product descriptions.

Question: 425

Which statement about the 'manage by stages' principle is CORRECT?

A. The project board should authorize multiple stages at the same time
B. The end of a stage should provide a control point for the project board
C. A project should have fewer, longer stages when the risk exposure is high
D. A project should have separate stages to plan, deliver and close the project

Answer: B

Explanation:

The 'manage by stages' principle in PRINCE2 dictates that the end of each stage provides a control point at which the project board can review progress, reassess project viability, and decide on the next steps. This approach allows for regular monitoring and decision-making, ensuring that the project remains aligned with its objectives and within its tolerances.
Reference: PRINCE2® 7 Foundation guide on the 'manage by stages' principle.

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Question: 426

Which common project context relates to the need to engage with external suppliers to deliver part of the project?

A. Commercial
B. Delivery method
C. Organizational
D. Scale

Answer: A

Explanation:

The need to engage with external suppliers for delivering parts of the project is commonly related to the 'Commercial' project context in PRINCE2. This context involves considerations around contractual arrangements, procurement, and the management of supplier relationships which are crucial for projects relying on external vendors for key components or services.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 427

The project manager needs to know whether the response to a threat to the project has been actioned. Which should the project manager review?

A. Risk register
B. Product register
C. Risk management approach
D. Checkpoint report

Answer: A

Explanation:
To know whether the response to a threat has been actioned, the project manager should review the Risk Register. The Risk Register contains details about each identified risk, including the planned responses and their current status. It provides a comprehensive overview of how risks are being managed and whether the responses have been implemented as planned.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 428

The project manager needs to confirm that operational teams are responsible for the running of the outputs. During which step of the 'organizational design and development' technique should the project manager ensure this?

A. Manage the ongoing changes to the project ecosystem
B. Transition the project into the organizational ecosystem
C. Understand the organizational ecosystem
D. Develop the project ecosystem

Answer: B

Explanation:

The project manager needs to ensure that operational teams are responsible for running the project outputs during the step 'Transition the project into the organizational ecosystem'. This step involves integrating the project outcomes into the regular functions of the organization, ensuring that operational teams are prepared and accountable for maintaining and managing the project's outputs post-project completion.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 429

According to the 'exception management technique, which roles are MOST LIKELY to identity issues that exceed stage tolerances?

A. Project executive AND senior user
A. Senior supplier AND team manager
C. Project executive AND project manager
D. Project manager AND team manager

Answer: C

Explanation:

Under the 'exception management technique' in PRINCE2, the roles most likely to identify issues that exceed stage tolerances are the Project Executive and the Project Manager. The Project Manager monitors the project's progress against its plans and will identify any deviations that might breach the set tolerances. The Project Executive, being accountable for the project's overall success, also plays a crucial role in overseeing tolerance thresholds and taking appropriate actions when these are

exceeded.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 430

Identify the missing word(s) in the following sentence:
[?] dependency is one between two products of a project, over which the project team has control.

A. An internal
B. A schedule-driven
C. An external
D. A resource-driven

Answer: A

Explanation:

In PRINCE2, an 'internal' dependency refers to a relationship between two products of a project that is under the control of the project team. These dependencies are managed within the project's boundaries, unlike external dependencies which involve elements outside the project's direct control.
Reference: PRINCE2® 7 Foundation materials on product dependencies.

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Question: 431

Which action should the project manager take when reviewing progress to assess the 'health' of a stage?

A. Capture lessons that may assist in the monitoring and control of this project
B. Review the quality of the relationships in the organizational
C. Increase the frequency of event-driven controls to monitor stage progress
D. Identify whether issues are resolved in a timely manner or left unmanaged

Answer: D

Explanation:

When reviewing the progress to assess the 'health' of a stage, the project manager should focus on how issues are being managed. Identifying whether issues are resolved timely or remain unmanaged is crucial for maintaining the health of the project stage and ensuring that risks do not escalate and affect the project's success.
Reference: PRINCE2® 7 Foundation handbook on stage management and issue resolution.

Question: 432

Which is a description of a purpose of the communication management approach?

A. To document for stakeholders the future business required to meet project objectives
B. To document how the project team should control its interactions with stakeholders
C. To document how to use financial incentives to motivate project team members
D. To document the responsibilities of project team members for testing whether products are acceptable to users

Answer: B

Explanation:

The purpose of the 'communication management approach' is to document how the project team will control and manage its interactions with stakeholders. This includes detailing the methods and frequency of communication to ensure all parties are appropriately informed and engaged throughout the project lifecycle.
Reference: PRINCE2® 7 Foundation guide on communication management.

Question: 433

Which TWO are objectives of the 'managing a stage boundary" process?

1. To confirm to the project board that there are no products outstanding for the stage
2. To ensure that expectations are managed via accurate reporting to the project manager during a stage
3. To ensure that the project management team is not distracted by delivering additional products during the stage
4. To request the project board to approve work to start on the next stage

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: D

Explanation:

The objectives of the 'managing a stage boundary' process include confirming to the project board that there are no products outstanding for the stage (1) and requesting the project board to approve work to start on the next stage (4). These objectives ensure that each stage is properly concluded before moving to the next, maintaining project governance and alignment with planned objectives. Reference: PRINCE2® 7 Foundation materials on the 'managing a stage boundary' process.

Question: 434

The project manager needs to plan the reviews to confirm whether the expected measurable improvements have been achieved.
Which management product should the project manager produce?

A. Benefits management approach
B. Business case
C. Quality management approach
D. End project report

Answer: A

Explanation:

The 'benefits management approach' is the management product the project manager should produce to plan reviews for confirming whether the expected measurable improvements have been achieved. This approach outlines how and when the benefits of the project are to be measured and assessed, aligning the project's deliverables with the intended outcomes.
Reference: PRINCE2® 7 Foundation documentation on benefits management.

Question: 435

When does the ‘directing a project’ process start?

A. When the project manager submits the project brief for approval
B. When the request to authorize a project is received
C. After the project has been authorized by the business layer
D. After the project mandate has been received

Answer: B

Explanation:

The 'Directing a Project' process in PRINCE2 starts when the request to authorize a project is received. This request usually comes after the initial project setup has been reviewed and there is a need to formally authorize the project to begin detailed planning and execution. This is a crucial step in establishing the

governance framework that will guide the project's overall direction.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 436

Which TWO are objectives of the 'starting up a project' process?

1. To provide an interface between the corporate layer and the project
2. To provide the required authority to initiate the project
3. To plan the work required for project initiation
4. To provide business justification for initiating the project

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: D

Explanation:

The objectives of the 'Starting Up a Project' process include providing an interface between the corporate or program environment and the project (objective 1) and providing business justification for initiating the project (objective 4). This process ensures that the project is viable and worthwhile before further resources are committed and that there is a clear link to corporate strategies and ongoing work.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 437

When is a work breakdown structure MOST useful?

A. When there are multiple work packages with a mix of internal and external resources
B. in a simple project with one work package for the work of a small team
C. When establishing a change authority aligned to project tolerances
D. When assuring business, user and supplier aspects of project performance

Answer: A

Explanation:

A Work Breakdown Structure (WBS) is most useful when managing projects with multiple work packages that involve a combination of internal and external resources. The WBS helps in organizing and defining the total scope of the project by breaking down the project deliverables into smaller, more manageable components, facilitating better planning, allocation, and control of resources. Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 438

What is a description of a purpose of the 'quality' practice?

A. To enable the project products to meet the documented expectations of the user
B. To document fundamental information to make rational sneer (Wert commissioning the project
C. To establish the basis for the project, to enable the work to deliver the project product to be understood
D. To monitor the allocated work, deal with issues, and allocate additional work if required

Answer: A

Explanation:

The purpose of the 'Quality' practice in PRINCE2 is to ensure that the project's products meet the documented expectations of the user or stakeholders. This involves defining quality requirements and standards for the project and its products and setting out the necessary activities to achieve these standards, thereby ensuring that the project delivers outputs that are fit for use.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 439

Which statement about capability and competency within a project is CORRECT?

A. People who appear to have the same skills and experience will probably undertake the same tasks in different ways

B. People within a team will perform equally when working with different people
C. People who have participated in developing ways of working are more willing to be managed
D. People working as team members often have conflicting priorities contrary to the project's needs

Answer: A

Explanation:

This statement is correct as it highlights the individual differences among team members who may have similar skills and experiences but approach tasks differently. This variability can influence the way tasks are executed within a project, impacting team dynamics, project management approaches, and ultimately the project's success. Recognizing and managing these differences are crucial for effective team collaboration and project delivery.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 440

The project manager has proposed that a request for change be implemented, but the change authority has asked for more information.
In which step of the 'issue management technique should the change authority request this information?

A. Deciding on changes
B. Implementing changes
C. Assessing issues
D. Capturing issues

Answer: C

Explanation:

When the change authority asks for more information regarding a proposed change, this occurs during the 'Assessing issues' step of the 'issue management technique' in PRINCE2. This step involves evaluating the impact and implications of issues or changes, including requesting additional information necessary to make informed decisions.
Reference: PRINCE2® 7 Foundation resources on issue and change management.

Question: 441

Which is a description of a purpose of the 'managing product delivery' process?

A. To agree requirements for the delivery of specific products between the project manager and the team manager
B. To report progress towards the delivery of a stage's products to the project board
C. To recognize that the project has no further contribution make towards achieving project objectives
D. To plan how the project will approach the work to deliver the project products

Answer: A

Explanation:

The purpose of the 'managing product delivery' process in PRINCE2 is to control the link between the project manager and the team managers. This process ensures that the work on products meets the requirements specified by the project and is agreed upon between the project manager and the team manager, focusing on the acceptance, execution, and delivery of work packages.
Reference: PRINCE2® 7 Foundation materials on the 'managing product delivery' process.

Question: 442

What is being addressed when the project manager plans to keep the CO2 emissions of the project aligned with the business strategy?

A. Benefits sustainability
B. Product sustainability
C. Delivery sustainability
D. Quality sustainability

Answer: A

Explanation:

When a project manager plans to keep the CO2 emissions of the project aligned with the business strategy, this addresses 'benefits sustainability'. This aspect involves ensuring that the project's outcomes and benefits are sustainable and align with broader business strategies, such as environmental objectives and corporate responsibility goals.
Reference: PRINCE2® 7 Foundation documentation on sustainability in project management.

Question: 443

Which process defines the work to deliver the major products ensuring that an organization uses its

resources effectively?

A. Initiating a project
B. Starting up a project
C. Controlling a stage
D. Managing product delivery

Answer: D

Explanation:

The 'managing product delivery' process in PRINCE2 defines the work needed to deliver major products, ensuring effective use of organizational resources. This process focuses on the acceptance, execution, and delivery of project products according to agreed plans between the project manager and the team manager.
Reference: PRINCE2® 7 Foundation guide on the 'managing product delivery' process.

Question: 444

The project board needs to review whether the investment remains justified as the project progresses according to plan.
Which principle is being applied by the 'business case' practice when the project board undertakes this review?

A. Manage by exception
B. Manage by stages
C. Focus on products
D. Tailor to suit the project

Answer: B

Explanation:

When the project board reviews whether the investment remains justified as the project progresses, this application of the 'manage by stages' principle is evident. This principle ensures that at the end of each stage, the project board reassesses the business case and the viability of the project before deciding to continue with the next stage.
Reference: PRINCE2® 7 Foundation resources on the 'manage by stages' principle.

Question: 445

The project manager needs to understand what makes the outputs acceptable to the users.
In which step of the 'planning' technique should this occur?

A. Defining and analysing the products
B. Organizing work packages
C. Preparing estimates
D. Preparing a schedule

Answer: A

Explanation:

In the 'planning' technique of PRINCE2, understanding what makes the outputs acceptable to the users occurs during the step of "Defining and Analyzing the Products." This step involves detailed discussions about product requirements and specifications to ensure clarity on what the project must deliver for it to be accepted by the users. It sets out the criteria that the products must meet to satisfy the user's needs and expectations.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 446

The team manager has organized a workshop with project stakeholders to define the detailed requirements for a number of outputs.
Which principle is being applied by the team manager as part of the 'people' element when holding this workshop?

A. Focus on products
B. Tailor to suit the project
C. Define roles, responsibilities and relationships
D. Ensure continued business justification

Answer: A

Explanation:

By organizing a workshop with project stakeholders to define the detailed requirements for project outputs, the team manager is applying the PRINCE2 principle of "Focus on Products." This principle emphasizes that a project's primary focus should be on product definition, delivery, and quality requirements, which are crucial for achieving project success and user satisfaction.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 447

Which is an internal factor to consider when tailoring PRINCE??

A. The safety legislation
B. The environmental standards
C. The industry's regulations
D. The organization's procedures

Answer: D

Explanation:

An internal factor to consider when tailoring PRINCE2 to a specific project environment is "The organization's procedures." Tailoring must take into account internal practices, procedures, and organizational culture to ensure that the project management approach aligns well with internal governance and can be effectively integrated within the organizational context.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 448

What should the 'organizing' practice address?

A. How to meet the user's requirements of the project products
B. Which members of the project management team should report to whom
C. What might go wrong that could affect the achievement of the business objectives
D. who will be impacted by the change and how they will need to transition the new capabilities

Answer: B

Explanation:

The 'organizing' practice in PRINCE2 should address how the project management team is structured, specifically detailing which team members should report to whom. This practice ensures clear lines of communication and responsibility within the project team, facilitating effective management and decision-making processes.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 449

The project manager needs to record the impact assessment for a specific business opportunity. In which management product should the project manager record this?

A. Issue report
B. Issue register
C. Risk register
D. Quality register

Answer: A

Explanation:

The project manager should record the impact assessment for a specific business opportunity in an 'Issue Report'. This management product is used to detail particular issues that might affect the project, including opportunities (which are treated like positive risks), and provides a basis for decision-making regarding these issues.
Reference: PRINCE2® 7 Foundation materials on issue management and related documentation.

Question: 450

Which is a definition of management?

A. Instructing the execution of tasks in line with agreed ways of working
B. Translating stakeholder requirements into quality criteria
C. Assigning people with specific skills and capabilities to work on multiple projects
D. Defining, assuring, and accepting products back into the business

Answer: A

Explanation:

The definition of management within the context of PRINCE2 relates to instructing the execution of tasks according to predefined, agreed-upon methods or standards. This encapsulates the directive aspects of management, ensuring tasks are completed as planned and in alignment with the project's goals and processes.

Reference: PRINCE2® 7 Foundation handbook and guide on management principles.

Question: 451

Which is the BEST reason for a PRINCE? project to have at least two stages?

A. It enables the project team to close the project in an orderly fashion
B. it enables the project board to decide whether to proceed with the delivery of the project product
C. It enables the project team to change the scope of the project by agreeing the impact on the business case
D. It enables the project board to approve the appointment of external contractors, when required

Answer: B

Explanation:

One of the best reasons for a PRINCE2 project to have at least two stages is that it provides structured decision points. At the end of each stage, the project board reviews progress and decides whether to proceed with the next stage, ensuring that the project remains viable and aligns with business objectives before committing further resources.

Reference: PRINCE2® 7 Foundation resources on stage management.

Question: 452

What is the BEST reason to perform the risk practice?

A. To ensure risks are assigned to people who will own and action them satisfactorily
B. To establish a supportive risk culture to enable decision-making
C. To ensure stop-go decisions at stage boundaries are risk-informed
D. To identiDfy and manage risks to project objectives

Answer: D

Explanation:

The primary reason to perform the risk practice within a PRINCE2 project is to identify and manage risks that could affect the project's objectives. Effective risk management ensures that potential threats and opportunities are adequately assessed and handled to minimize negative impacts and leverage positives, thereby safeguarding the project's success.

Reference: PRINCE2® 7 Foundation materials on risk management practices.

Question: 453

The project manager has asked for a report to check whether there are any conflicts between the agreed state of the products and the actual products being worked on.

Which part of effective issue management is the project manager applying?

A. Baselines
B. Change budget
C. Change control
D. Issue resolution

Answer: A

Explanation:

In PRINCE2, baselines are used to establish a reference point for the agreed state of products, against which actual progress can be compared and managed. By requesting a report to check for conflicts between the agreed and actual states of products, the project manager is effectively applying the concept of baselines within issue management. This helps in identifying deviations from the agreed deliverables and initiating corrective actions to address these discrepancies.

Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 454

The project manager needs to document how risk management will be undertaken during the project. In which step of the 'risk management' technique should the project manager document this?

A. Identify: define context and objectives
B. Identify: identify threats and opportunities
C. Assess: prioritize risks
D. Assess: combine risk profile

Answer: A

Explanation:

The step where the project manager needs to document how risk management will be undertaken during the project is during the "Identify: define context and objectives" step of the risk management technique. This initial step is crucial for setting the scope and objectives of risk management activities, providing a framework for identifying, assessing, and managing risks throughout the project.

Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 455

Which principle should ensure that a project remains aligned with the objectives of the investing organizations?

A. Focus on products
B. Manage by exception
C. Tailor to suit the project
D. Ensure continued business justification

Answer: D

Explanation:

The principle of "Ensure continued business justification" in PRINCE2 is designed to ensure that a project remains aligned with the objectives of the investing organization(s) throughout its life. This principle requires that the business case be reviewed continually to confirm that the project remains viable and desirable in light of evolving business circumstances and objectives.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 456

Which statement BEST describes how approved plans enable control?

A. By defining the quality specifications of individual products in product descriptions
B. By enabling the controlled consideration of business opportunities
C. By defining the benefits that need to be realized through the benefits management approach
D. By defining what is within the approved project scope to avoid scope creep

Answer: D

Explanation:

Approved plans enable control primarily by defining what is included within the approved project scope, which helps to avoid scope creep. These plans establish clear boundaries and deliverables for the project, which are essential for managing resources and ensuring that the project team remains focused on delivering the specified outputs without unnecessary expansion of the project scope. Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 457

The project manager needs to define key information so that the project board can decide whether to proceed with planning the project in more detail.
In which process should the project manager define this information?

A. Starting up a project
B. Initiating a project
C. Directing a project
D. Managing a stage boundary

Answer: B

Explanation:

During the 'Initiating a Project' process, the project manager develops key information, including the detailed Project Initiation Documentation (PID), which enables the project board to decide whether to proceed with the project. This information outlines the approach, plans, and controls that will govern the project, providing a foundation for detailed planning and informed decision-making by the project board.
Reference: PRINCE2® 7 Foundation materials on the 'Initiating a Project' process.

Question: 458

The project manager reviews the project product description to identify the detailed requirement for each product.
In which step of the quality management technique should the project manager do this review?

A. Gathering user inputs
B. Accepting products ay
C. Describing the quality management approach
D. Controlling quality

Answer: A

Explanation:

Reviewing the project product description to identify detailed requirements for each product aligns with the step of 'Describing the Quality Management Approach' in the quality management technique. This step involves defining how quality will be managed and controlled throughout the project, ensuring that all product requirements are understood and planned for in accordance with the project's quality expectations.
Reference: PRINCE2® 7 Foundation guide on quality management.

Question: 459

Which feature of a stage plan suggests that a project is in danger of scope creep?

A. Stage plans are prepared by the project manager as the stage comes to an end
B. Products identified in a stage plan cannot be traced back to the project plan
C. The team delivering the stage plan includes staff from different parts of an organization
D. it is not possible to implement remedial actions for an exception by updating a stage plan

Answer: B

Explanation:

A feature of a stage plan that suggests a project is in danger of scope creep is when products identified in the stage plan cannot be traced back to the project plan. This indicates a lack of alignment between the stage and overall project objectives, potentially leading to uncontrolled changes or additions to the project scope, known as scope creep.
Reference: PRINCE2® 7 Foundation documentation on stage planning and scope management.

Question: 460

Which is a definition of management?

A. Directing the execution of project tasks as agreed for the project
B. Away of working that characterises a group of people
C. Being accountable to the business for the success of the project
D. The party responsible for commissioning the project

Answer: A

Explanation:

The definition of management in the context of PRINCE2 involves directing the execution of project tasks as agreed for the project. Management encompasses the actions and decisions necessary to ensure that the project's tasks are completed as planned, aligning with the agreed methods and standards.
Reference: PRINCE2® 7 Foundation resources on project management principles.

Question: 461

The senior user needs to ensure that the outputs will be used effectively to achieve the autcomes and realize the benefits.
Which element of effective business case management is the senior user applying?

A. Aligning products to business objectives and tolerances
B. The business case lifecycle
C. Establishing business justification
D. Planning benefit reviews during the project

Answer: D

Explanation:

When the senior user ensures that the outputs will be effectively used to achieve the outcomes and realize the benefits, they are applying the element of "Planning benefit reviews during the project" within effective business case management. This involves scheduling and conducting reviews to assess how the project's outputs are being used and whether the expected benefits are being realized, ensuring alignment with the project's business case.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 462

How should the ‘progress’ practice be used?

A. To define how the products will be delivered to enable control
B. To predict whether the benefits will exceed the costs
C. To identify opportunities that may make the project more successful
D. To deliver change which will benefit people in their day-to-day work

Answer: B

Explanation:

The 'progress' practice in PRINCE2 should be used to monitor and control the performance of the project against its plans and the project's overall direction. This includes predicting whether the benefits will exceed the costs, which is crucial for evaluating the project's ongoing viability and justifying the continuation of the project based on its forecasted value to the organization.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

Question: 463

Thea project manager needs to report to the project board on the status of the project's issues.
Which management product should the project manager review?

A. Project log
B. Project brief
C. Checkpoint report
D. Highlight report

Answer: D

Explanation:

The Project Manager should review the Highlight Report to report to the Project Board on the status of the project's issues. The Highlight Report provides a regular summary of the stage status, including progress against the plan and details about any issues or risks, making it the appropriate management product for communicating current issues to the Project Board.
Reference: (PRINCE2® 7 Foundation Handbook, AXELOS)

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